The NexStation Plan for Upgrading Stations

Creating the Next Generation of Stations Stations That Are Easier to Use and More Attractive

West Japan Railway Company Last posted on 19th February 2003

In November 2001, JR-West announced that it would be placing emphasis on work to "create stations that are easier to use and more attractive" as one of its medium-term management targets, and since that time, it has been studying and implementing various plans to achieve this target. Striving to achieve more detailed, optimized station development, JR-West has also established "the NexStation Plan" as a concrete plan of action for further station development projects.

Through the NexStation Plan, JR-West is working to increase both the functionality and attractiveness of its stations by remodeling station buildings, improving commercial facilities, and developing new services.



Overview of NexStation Plan Implementation

Approx. 130 Stations Covered by the Plan

- Urban Network <Station of Over 10,000 Passengers>
- Other Area <Privary Stations>

Period of Development Plan Implementation

FY3/03 through FY3/07 (5 Years)

Development Direction

- Enhance the competitiveness of existing businesses.
- Utilize station potential.
- Introduce new services that support the growing needs of our customers.
- <Project Menu>
- Day Care Services, Medical Clinics, Gourmet Supermarkets, Urban Bicycle Rentals at Stations etc

Methods of Creating Space for Station Development

- Construct artificial ground over track lines.
- Relocate and concentrate facilities on spaces with high potential, and remove underutilized facilities.
- Elevate tracks and upgrade stations in accordance with local government's urban planning.
- Utilize sites around stations.

Create 100,000m² of Additional Space

Develop 150,000m² of Floor Space

Goal for the 5-Year Plan

Operating Revenues: 34.0 Billion Yen (Conslidated Basis in FY3/07)

NexStation Plan Representative Examples

Utilization of Areas Over Track Lines	Shin-Osaka Station, east of waiting room area at the transfer exit and: Increase in shop floor space (Increased floor space for shops on artificial ground over track lines.)	Area: 1,280m² □	Opening of retail shops to provide added convenience for Shinkansen passengers, including souvenir shops, book kiosks, and lunch box shops. Deened July 2002
Utilization of Areas Over Track Lines □	Takatsuki Station: Increase in shop floor space (Increased floor space for shops on artificial ground over track lines.)	Area: 900m² □	Currently studying the construction of convenience stores, variety stores, take-out food shops, etc., to provide added convenience for commuters. Schedule for opening in the summer of 2004
Utilization of Station Facilities □ □	Sannomiya Station, central concourse: Increase in shop floor space (Increased floor space for shops in the back areas of the 1st and 2nd floors of the station facilities.)	Area: 1,170m² □	Remodeling of the station to include a café, Western and Japanese-style snack shops, and an Italian restaurant for use during waits at the station. Schedule for opening March 2003
Utilization of Station Facilities □	Kyoto Station, underground level 1, former CAT site: Shop development (Development of retail shops at the former site of the Kyoto CAT.)	Area: 500 m² □	Planned construction of shops featuring souvenirs and confections from Kyoto, lunch box shops, magazine stands, etc., to provide added convenience for tourists and commuters. Schedule for opening in the summer of 2003
Utilization of Areas under Elevated Tracks □	Hakata Station, 1st floor under elaveted tracks: Shop development (Development of retail shops in areas made available by the relocation and concentration of station facilities.)	Area: 800 m²	Planned construction of a food court to provide a relaxing place for commuters to eat. Schedule for opening in the summer of 2003
Utilization of Areas under Elevated Tracks	West of Kobe Station, Area under elevated tracks: Shop development (Development of retail shops in areas made available by the concentration of station facilities under elevated tracks.)	Area: 6,000m ² □	Currently studying the construction of shops that will provide a variety of services that closely meet the needs of people using the station and living in the area around the station. Schedule for opening in the summer of 2004
Utilization of Areas around the Stations	Area in Front of Nishinomiya Station: Development of a small or medium-sized station building (In conjunction with station maintenance, development of retail shops at the site of the former station building.	Area: 2,170m² □	Opening of a small or medium-sized station building that includes a drugstore, medical clinic, beauty shop, and various other services to provide added convenience for people utilizing the station and living in the area around the station. Schedule for Opening March 2002

Forward Looking Statements

Statements made in this handout with respect to JR West's current plans, strategies, and beliefs, including any targets forecasts, prospects or projections, and other statements that are not historical facts are forward-looking statements about the future performance of JR-West that are based on management assumptions and beliefs in light of information currently available to it, and thus involves risks and uncertainties. Potential risks and uncertainties include, without limitation, the general economic conditions and business environment, consumer spending trends, competitive conditions with companies other than JR-West and its affiliates, and changes to laws and regulations. JR-West assumes no obligation to update or revise any forward-looking statements, including forecasts or projections, whether as a result of new information, subsequent events or otherwise.

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