# (Results for 9 months ended December 31, 2022)

# January 31, 2023 West Japan Railway Company



			_		_			¥ Billions
	9 months ended	9 months ended	YoY		Results	Forecasts	Yo	Y
	Dec. 31, 2021	Dec. 31, 2022	Increase/ (Decrease)	%	FY2022.3	FY2023.3 As of Jan. 31 <sup>*</sup>	Increase/ (Decrease)	%
	А	В	B-A	B/A-1	С	D	D-C	D/C-1
[Consolidated]								
Operating Revenues	729.9	974.8	244.8	33.5	1,031.1	1,309.0	277.8	27.0
Operating Income (Loss)	(79.4)	69.9	149.4	_	(119.0)	30.0	149.0	_
Recurring Income (Loss)	(82.6)	59.8	142.4	_	(121.0)	13.5	134.5	_
Income (Loss) attributable to owners of parent	(54.0)	87.3	141.3	_	(113.1)	58.5	171.6	_
[Non-Consolidated]								
Operating Revenues	430.7	581.4	150.7	35.0	577.6	769.0	191.3	33.1
Transportation Revenues	365.1	510.3	145.1	39.8	487.6	673.0	185.3	38.0
Operating Expenses	510.2	537.4	27.1	5.3	704.6	764.5	59.8	8.5
Personnel costs	134.8	138.3	3.4	2.6	180.7	177.5	(3.2)	(1.8)
Non personnel costs	232.6	257.1	24.5	10.6	334.7	397.5	62.7	18.8
Energy costs	29.4	42.3	12.8	43.7	40.8	59.0	18.1	44.6
Maintenance costs	89.5	88.6	(0.8)	(1.0)	136.7	151.0	14.2	10.5
Miscellaneous costs	113.6	126.1	12.5	11.0	157.2	187.5	30.2	19.3
Depreciation and Amortization	94.3	91.7	(2.5)	(2.7)	127.2	125.5	(1.7)	(1.4)
Operating Income (Loss)	(79.5)	44.0	123.5	-	(127.0)	4.5	131.5	_
Recurring Income (Loss)	(88.6)	32.8	121.4	_	(138.2)	(10.0)	128.2	_
Net Income (Loss)	(52.3)	71.6	124.0	-	(121.6)	48.0	169.6	_

Note: Figures in brackets ( ) are negative values.

### 2. Non-Consolidated Financial Results and Forecasts



								¥ Billions
			YoY	Y	_	Forecasts	Yoʻ	Y
	9 months ended Dec. 31, 2021	9 months ended Dec. 31, 2022	Increase/ (Decrease)	%	Results FY2022.3	FY2023.3 As of Jan. 31 <sup>*</sup>	Increase/ (Decrease)	%
	А	В	B-A	B/A-1	С	D	D-C	D/C-1
Operating Revenues	430.7	581.4	150.7	35.0	577.6	769.0	191.3	33.1
Transportation revenues	365.1	510.3	145.1	39.8	487.6	673.0	185.3	38.0
Other	65.6	71.1	5.5	8.4	89.9	96.0	6.0	6.7
Operating Expenses	510.2	537.4	27.1	5.3	704.6	764.5	59.8	8.5
Personnel costs	134.8	138.3	3.4	2.6	180.7	177.5	(3.2)	(1.8)
Non personnel costs	232.6	257.1	24.5	10.6	334.7	397.5	62.7	18.8
Energy costs	29.4	42.3	12.8	43.7	40.8	59.0	18.1	44.6
Maintenance costs	89.5	88.6	(0.8)	(1.0)	136.7	151.0	14.2	10.5
Miscellaneous costs	113.6	126.1	12.5	11.0	157.2	187.5	30.2	19.3
Rental payments, etc.	20.0	19.9	(0.0)	(0.3)	26.7	27.0	0.2	0.8
Taxes	28.5	30.2	1.7	6.0	35.1	37.0	1.8	5.3
Depreciation and Amortization	94.3	91.7	(2.5)	(2.7)	127.2	125.5	(1.7)	(1.4)
Operating Income (Loss)	(79.5)	44.0	123.5	_	(127.0)	4.5	131.5	_
Non-operating revenues and expenses, net	(9.1)	(11.1)	(2.0)	_	(11.2)	(14.5)	(3.2)	_
Non-operating revenues	8.2	5.4	(2.7)	—	13.3	8.0	(5.3)	-
Non-operating expenses	17.3	16.6	(0.7)	_	24.6	22.5	(2.1)	_
Recurring Income (Loss)	(88.6)	32.8	121.4		(138.2)	(10.0)	128.2	_
Extraordinary profit and loss, net	21.8	7.2	(14.6)	_	11.0	17.0	5.9	_
Extraordinary profit	29.4	16.1	(13.3)	_	54.1	18.5	(35.6)	_
Extraordinary loss	7.5	8.8	1.2	-	43.1	1.5	(41.6)	-
Net Income (Loss)	(52.3)	71.6	124.0	_	(121.6)	48.0	169.6	-

Note: Figures in brackets ( ) are negative values.

### 3. Major Factors of Increase/Decrease in Transportation Revenues

¥ Billions

JR-WEST

			Results for	9 months ended Dec. 31, 2022	
Transportation	1	Yo Increase/(D	(	Major factors	
revenues		Amount	%		Amour
				Fundamental trend 0.0%	
				Special factors	
				Decreased COVID-19 effects	93.
Shinkansen	256.3	98.2	62.1	Inbound Demand Recovery	1.
1				etc.	
				Fundamental trend 0.0%	
				Special factors	
Kansai Urban Area				Decreased COVID-19 effects	30.
(Kyoto-Osaka- Kobe Area)		20.6	Inbound Demand Recovery	1.	
				etc.	
				Fundamental trend 0.0%	
				Special factors	
				Decreased COVID-19 effects	13.
Other lines	63.4	14.4	29.6	Inbound Demand Recovery	0.
				etc.	
Conventional lines	254.0	46.9	22.7		
Total	510.3	145.1	39.8		

Note1: Revenues from luggage transportation are omitted due to the small amount. Note2: Figures in brackets ( ) are negative values.

#### 4. Transportation Revenues and Passenger-Kilometers Results and Forecasts



Transportation Revenues

Passenger-Kilometers

							¥Billions					Millions of passenger-kilometers			
	Results for	9 months ende (4/1-12/31)	d Dec. 31		3 months (3Q) (10/1~12/31)		FY2022.3	FY2023.3 Forecasts	YoY	Results for 9 months ended Dec. 31 (4/1-12/31)		Dec. 31		months (3Q) L0/1~12/31)	
	FY2022.3	FY2023.3	YoY	FY2022.3	FY2023.3	YoY	Results	As of Jan. $31^*$	*	FY2022.3	FY2023.3	YoY	FY2022.3	FY2023.3	YoY
Total	365.1	510.3	145.1 39.8%	155.1	189.6	34.4 22.2%	487.6	673.0	185.3 38.0%	28,273	35,636	7,363 26.0%	11,008	12,837	1,829 16.6%
Shinkansen	158.1	256.3	98.2 62.1%	75.1	99.4	24.3 32.4%	211.6	339.0	127.3 60.2%	7,280	11,843	4,563 <i>62.7%</i>	3,473	4,651	1,177 33.9%
Commuter Passes	8.0	8.4	0.4 5.2%	2.6	2.8	0.1 5.5%	10.6	-	_	623	658	34 5.6%	205	217	12 6.0%
Non-Commuter Passes	150.0	247.8	97.7 65.2%	72.4	96.6	24.1 33.4%	201.0	-		6,657	11,185	4,528 68.0%	3,268	4,433	1,165 <i>35.7%</i>
Conventional Lines	207.0	254.0	46.9 22.7%	80.0	90.1	10.1 <i>12.7%</i>	276.0	334.0	57.9 21.0%	20,993	23,792	2,799 13.3%	7,534	8,185	651 8.6%
Commuter Passes	90.5	93.8	3.3 <i>3.7</i> %	30.3	31.2	0.9 3.0%	119.1	-	_	14,669	15,194	524 3.6%	4,881	4,986	105 <i>2.2%</i>
Non-Commuter Passes	116.5	160.1	43.6 <i>37.5%</i>	49.6	58.9	9.2 18.6%	156.9	-		6,323	8,598	2,275 36.0%	2,653	3,199	546 20.6%
Kansai Urban Area (Kyoto-Osaka-Kobe Area)	158.0	190.5	32.4 20.6%	59.7	67.0	7.3 12.2%	210.7	251.0	40.2 19.1%	16,658	18,669	2,010 <i>12.1%</i>	5,921	6,399	477 8.1%
Commuter Passes	74.2	77.2	2.9 <i>4.0%</i>	24.9	25.6	0.7 3.2%	97.8	-	_	11,983	12,461	478 4.0%	4,002	4,101	98 2.5%
Non-Commuter Passes	83.8	113.3	29.5 35.2%	34.8	41.3	6.5 <i>18.7%</i>	112.8	-	_	4,675	6,207	1,531 32.8%	1,918	2,297	379 19.8%
Other Lines	48.9	63.4	14.4 29.6%	20.2	23.0	2.8 14.0%	65.3	83.0	17.6 27.1%	4,334	5,123	789 18.2%	1,613	1,786	173 <i>10.8%</i>
Commuter Passes	16.3	16.6	0.3 <i>2.1%</i>	5.4	5.5	0.1 <i>2.4%</i>	21.2	-	_	2,686	2,732	45 1.7%	878	884	6 <i>0.7%</i>
Non-Commuter Passes	32.6	46.7	14.1 <i>43.3%</i>	14.8	17.5	2.6 <i>18.2%</i>	44.0	-	_	1,647	2,391	743 45.1%	734	901	166 22.7%

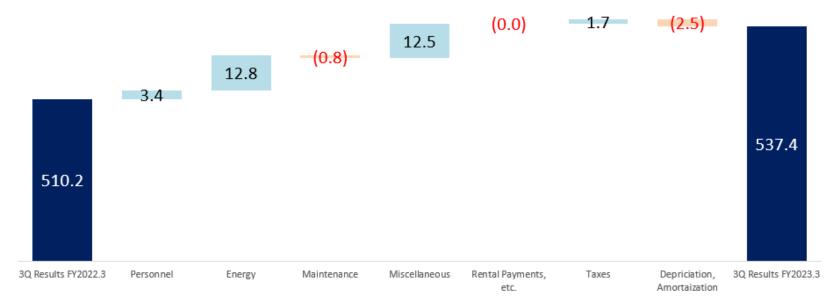
Note: Figures in brackets ( ) are negative values.

# 5. Major Factors of Increase/Decrease in Operating Expenses (Non-consolidated)



				¥Billions
			Resu	Its for 9 months ended Dec. 31, 2022
		Yo	Y	
		Increase/ (Decrease)	%	Major factors (YoY)
Personnel costs	138.3	3.4	2.6	•Increase in bonus, etc.
Energy costs	42.3	12.8	43.7	Increase in adjustment amount for fuel cost, etc.
Maintenance costs	88.6	(0.8)	(1.0)	Difference in progress of maintenance work     Decrease due to Cost Structure Reform, etc.
Miscellaneous costs	126.1	12.5	11.0	<ul> <li>Increase in revenue-linked costs, adjustment amount for fuel cost, and advertising expenses, etc.</li> </ul>
Rental Payments, etc.	19.9	(0.0)	(0.3)	
Taxes	30.2	1.7	6.0	Increase in business tax on corporations, etc.
Depreciation and Amortization	91.7	(2.5)	(2.7)	Progress of depreciation, etc.
Total	537.4	27.1	5.3	

Note: Figures in brackets ( ) are negative values.



## 6. Consolidated Financial Results and Forecasts

JR-W	/EST

								¥ Billions
	9 months ended	9 months ended	Yo	Y	Results	Forecasts	Yo	Y
	Dec. 31, 2021	Dec. 31, 2022	Increase/ (Decrease)	%	FY2022.3	FY2023.3 As of Jan. 31*	Increase/ (Decrease)	%
	A	В	B-A	B/A-1	С	D	D-C	D/C-1
Operating Revenues	729.9	974.8	244.8	33.5	1,031.1	1,309.0	277.8	27.0
Operating Expenses	809.4	904.8	95.3	11.8	1,150.1	1,279.0	128.8	11.2
Operating Income (Loss)	(79.4)	69.9	149.4	_	(119.0)	30.0	149.0	_
Non-operating revenues and expenses, net	(3.1)	(10.1)	(6.9)	_	(1.9)	(16.5)	(14.5)	_
Non-operating revenues	16.0	7.2	(8.8)	_	23.6	7.2	(16.4)	
Non-operating expenses	19.2	17.4	(1.8)	_	25.5	23.7	(1.8)	_
Recurring Income (Loss)	(82.6)	59.8	142.4	_	(121.0)	13.5	134.5	_
Extraordinary profit and loss, net	22.5	4.5	(17.9)	_	15.4	9.0	(6.4)	_
Extraordinary profit	32.9	14.8	(18.1)	_	58.8	_	_	_
Extraordinary loss	10.4	10.2	(0.1)	_	43.3		_	_
Income (Loss) attributable to owners of parent	(54.0)	87.3	141.3	_	(113.1)	58.5	171.6	_
Comprehensive Income (Loss)	(54.3)	92.4	146.7	_	(112.2)	_	_	_

Note: Figures in brackets ( ) are negative values.

### 7. Consolidated Financial Results and Forecasts (Segment Information)



¥ Billions

			YoY			Forecasts	YoY	+ DIIIIOIIS
	9 months ended Dec. 31, 2021	9 months ended Dec. 31, 2022	Increase/ (Decrease)	%	Results FY2022.3	FY2023.3 As of Jan. 31 <sup>*3</sup>	Increase/ (Decrease)	%
	A	В	B-A	B/A-1	С	D	D-C	D/C-1
Operating Revenues <sup>*1</sup>	729.9	974.8	244.8	33.5	1,031.1	1,309.0	277.8	27.0
Transportation	406.5	552.0	145.5	35.8	544.1	739.0	194.8	35.8
Retail	92.6	124.0	31.4	33.9	124.2	168.0	43.7	35.2
Sales of goods and food services	76.2	104.3	28.1	36.9	102.0	139.0	36.9	36.3
[Accommodation-oriented budget hotels] (restated)*2	【4.7】	【9.1】	【4.4】	【93.3】	【6.2】	【12.5】	【6.2】	[99.5]
Department stores	13.2	16.1	2.8	21.6	18.1	24.0	5.8	32.5
Real estate	99.8	111.6	11.8	11.9	151.1	162.0	10.8	7.2
Shopping center	33.7	38.9	5.1	15.4	45.6	54.0	8.3	18.3
Real estate lease and sale	64.8	72.1	7.2	11.1	104.0	107.5	3.4	3.3
[Real estate sale](restated)	【29.1】	【34.0】	【4.9】	【16.8】	【56.6】	【57.3】	[0.6]	【1.2】
Other businesses	131.0	187.0	56.0	42.8	211.5	240.0	28.4	13.5
Hotel	14.0	23.0	9.0	64.3	18.5	31.5	12.9	69.6
Nippon Travel Agency	59.5	101.1	41.6	70.0	95.9	111.0	15.0	15.7
Operating Income (Loss) <sup>*1</sup>	(79.4)	69.9	149.4	_	(119.0)	30.0	149.0	_
Transportation	(93.7)	31.0	124.7	_	(144.3)	(11.0)	133.3	-
Retail	(6.5)	3.4	10.0	_	(8.6)	2.0	10.6	-
Sales of goods and food services	(5.3)	2.9	8.3	_	(7.1)	1.0	8.1	-
[Accommodation-oriented budget hotels] (restated) *2	【(3.2)】	【(1.0)】	【2.1】	_	【(4.3)】	【(2.0)】	[2.3]	_
Department stores	(1.2)	0.2	1.5	_	(1.4)	0.5	1.9	—
Real estate	24.0	27.5	3.4	14.5	30.0	35.0	4.9	16.6
Shopping center	4.2	6.5	2.3	55.9	4.5	7.0	2.4	54.1
Real estate lease and sale	13.7	15.6	1.8	13.3	17.2	20.0	2.7	15.9
[Real estate sale] (restated)	[2.3]	【4.5】	【2.1】	【90.9】	【6.4】	【7.2】	[0.7]	【12.3】
Other businesses	(5.5)	5.1	10.7	-	2.9	7.0	4.0	135.1
Hotel	(6.9)	(1.7)	5.2	_	(9.0)	(4.0)	5.0	_
Nippon Travel Agency	(0.2)	4.7	5.0	_	2.4	0.0	(2.4)	-

Note: Figures in brackets ( ) are negative values.

\*1 Operating revenues are the revenues from third parties (= customers). The breakdowns of operating revenues and operating income (loss) by each segment are the sums of those of major subsidiaries.

\*2 Figures in brackets [ ] are the sales of accommodation-oriented budget hotel, "VIA INN", sales, excluding Asakusa (other businesses segment), and Hiroshima Kanayamacho (other businesses segment) locations.

### 8. Major Factors of Increase/Decrease in Each Segment



¥ Billions

				F	Results for 9	months ended Dec. 31, 2022
					σΥ	Major factors (VoV)
				Increase/ (Decrease)	%	Major factors (YoY)
	Sales of goods	Operating Revenues	104.3	28.1	36.9	•Moderate recovery in stores within railway stations,
Retail	and food services	Operating Income	2.9	8.3	_	•Increase in VIAINN due to recovery in travel demand, etc.
Ketali	Department stores	Operating Revenues	16.1	2.8	21.6	•Moderate recovery in demand, etc.
		Operating Income	0.2	1.5	_	noder die recovery in demand, etc.
	Shopping center	Operating Revenues	38.9	5.1	15.4	•Increase in rent income due to a recovery in tenant sales, and
Real estate		Operating Income	6.5	2.3	55.9	new opening of MAROOT Toyama, etc.
Real estate	Real estate lease	Operating Revenues	72.1	7.2	11.1	•Full-year effect of new opening of lease properties, and
	and sale	Operating Income	15.6	1.8	13.3	increase in sales to investors, etc.
	Hotel	Operating Revenues	23.0	9.0	64.3	•Increase in the accommodation department due to recovery in
Other Businesses	Hoter	Operating Loss	(1.7)	5.2	_	travel demand, etc.
	Nippon Travel Agency	Operating Revenues	101.1	41.6	70.0	•Increase in travel and non-travel related business, etc.
		Operating Income	4.7	5.0	-	The case in a averand non-draver related business, etc.

Note: Figures in brackets ( ) are negative values.

Operating revenues are the revenues from third parties ( = customers).

The breakdowns of operating revenues by each segment are the sums of revenues of major subsidiaries.



			¥ Billions
	As of Mar. 31, 2022 A	As of Dec. 31, 2022 B	Difference increase/(decrease) B-A
Assets	3,702.4	3,713.9	11.4
Liabilities	2,628.2	2,573.0	(55.1)
Net assets	1,074.2	1,140.8	66.6
Balance of Long-term Debt and Payables	1,724.8	1,684.2	(40.6)
[Average interest rate (%)]	【1.17】	【1.19】	【0.02】
Shinkansen Purchase Liability	99.8	99.2	(0.5)
[Average interest rate (%)]	【6.55】	【6.55】	[-]
Bonds	974.9	969.9	(4.9)
[Average interest rate (%)]	【0.98】	【0.98】	[-]
DER	1.8	1.6	(0.2)
Equity ratio (%)	26.2	27.8	1.6
Net assets per share (¥)	3,973.15	4,238.98	265.83

Persons, ¥ Billions

	9 months ended Dec. 31, 2021	9 months ended Dec. 31, 2022	Results FY2022.3	Forecasts FY2023.3 As of Jan. 31 <sup>*2</sup>
ROA (%, Consolidated)	_	1.9	_	0.8
ROE (%, Consolidated)	-	8.7	_	5.9
EBITDA (Consolidated) *1	40.1	188.0	42.9	193.0
Depreciation (Consolidated)	118.7	118.0	160.8	163.0
Capital Expenditures (Consolidated, own fund)	111.7	105.6	213.1	245.0
Capital Expenditures (Non-consolidated, own fund)	79.0	76.5	149.4	164.0
Safety related capital expenditure	43.5	33.0	83.0	73.0
Dividends per share (¥)	50.0	50.0	100.0	100.0

	9 months ended Dec. 31, 2021		9 month Dec. 31	is ended L, 2022	Res FY20		Forecasts FY2023.3 As of Jan. 31 <sup>*2</sup>	
	Consolidated	Non-Consolidated	Consolidated	Non-Consolidated	Consolidated	Non-Consolidated	Consolidated	Non-Consolidated
No. of employees at the end of period	47,212	22,790	45,145	21,748	46,779	22,715	—	_
Financial Expenses, net	(13.8)	(13.7)	(14.7)	(13.5)	(18.1)	(18.8)	(19.8)	(18.1)
Interest and dividend income	2.2	2.2	1.0	2.1	3.2	2.4	1.2	2.6
Interest expenses	16.0	15.9	15.7	15.6	21.4	21.2	21.0	20.8

Note: Figures in brackets ( ) are negative values.

\*1 EBITDA = Operating Income (Loss) + Depreciation + Amortization of goodwill

### Cautionary Statement Regarding Forward-looking Statements



- This presentation contains forward-looking statements that are based on JR-West's current expectations, assumptions, estimates and projections about its business, industry, and capital markets around the world.
- These forward-looking statements are subject to various risks and uncertainties. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "may", "will", "expect", "anticipate", "plan" or similar words. These statements discuss future expectations, identify strategies, contain projections of results of operations or of JR-West's financial condition, or state other forward-looking information.
- Known or unknown risks, uncertainties and other factors could cause the actual results to differ materially from those contained in any forward-looking statements. JR-West cannot promise that the expectations expressed in these forward-looking statements will turn out to be correct. JR-West's actual results could be materially different from and worse than expectations.
- Important risks and factors that could cause actual results to be materially different from expectations include, but are not limited to:
- •expenses, liability, loss of revenue or adverse publicity associated with property or casualty losses;
- •economic downturn, deflation and population decreases;
- •adverse changes in laws, regulations and government policies in Japan;
- •service improvements, price reductions and other strategies undertaken by competitors such as passenger railway and airlines companies;
- infectious disease outbreak and epidemic;
- $\boldsymbol{\cdot}$  earthquake and other natural disaster risks; and
- ·failure of computer telecommunications systems disrupting railway or other operations
- All forward-looking statements in this release are made as of January 31, 2023 based on information available to JR-West as of January 31, 2023 and JR-West does not undertake to update or revise any of its forward-looking statements or reflect future events or circumstances.
- Compensation for damages caused by The Accident on the Fukuchiyama Line that occurred on April 25, 2005 is NOT considered in this presentation.