



Summary of FY2025.3 Results [Japanese GAAP] (Consolidated Basis)

May 2, 2025

Company name: West Japan Railway Company

Stock listings: Tokyo Stock Exchange

Code number: 9021 URL <https://www.westjr.co.jp>

Representative: Kazuaki Hasegawa, President and Representative Director

For further information, please contact: Shinkan Minagawa, General Manager, Corporate Communications Division

Date for the General Meeting of Shareholders: June 18, 2025

Start of dividend payments: June 19, 2025

Filing of annual security report: June 16, 2025

Supplemental explanatory material prepared (for the quarter): Yes

Results briefing held (for the quarter): Yes

(Figures less than ¥1 million have been omitted.)

1. FY2025.3 Consolidated Results (from April 1, 2024 to March 31, 2025)

(1) Operating results

(Percentages indicate year-on-year increase/(decrease))

| | Operating revenues | | Operating income | | Recurring income | | Income attributable to owners of parent | |
|----------|--------------------|------|------------------|-------|------------------|-------|---|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| FY2025.3 | 1,707,944 | 4.5 | 180,161 | 0.2 | 165,670 | (1.0) | 113,958 | 15.4 |
| FY2024.3 | 1,635,023 | 17.2 | 179,748 | 114.1 | 167,382 | 127.4 | 98,761 | 11.6 |

(Note) Comprehensive income: FY2025.3 141,212 Millions of yen (28.3%)

FY2024.3 110,052 Millions of yen (14.6%)

| | Income attributable to owners of parent per share | Income attributable to owners of parent per share after dilution | Return on equity | Recurring income-to-total assets ratio | Operating income margin |
|----------|---|--|------------------|--|-------------------------|
| | Yen | Yen | % | % | % |
| FY2025.3 | 240.08 | - | 10.1 | 4.4 | 10.5 |
| FY2024.3 | 202.63 | - | 9.2 | 4.5 | 11.0 |

(Reference) Gain on investment by equity method: FY2025.3 1,616 Millions of yen FY2024.3 1,379 Millions of yen

(Note) 1. "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27 (October 28, 2022) and other standards have been applied from the beginning of the current fiscal year, and the figures for the fiscal year ended March 31, 2024 have been retroactively applied.

2. The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Income attributable to owners of parent per share is calculated assuming this stock split was conducted at the beginning of the fiscal year ended March 31, 2024.

(2) Financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| FY2025.3 | 3,752,359 | 1,280,165 | 30.8 | 2,458.45 |
| FY2024.3 | 3,780,073 | 1,227,111 | 29.3 | 2,273.29 |

(Reference) Total shareholders' equity: FY2025.3 1,156,653 Millions of yen FY2024.3 1,108,046 Millions of yen

(Note) 1. "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27 (October 28, 2022) and other standards have been applied from the beginning of the current fiscal year, and the figures for the fiscal year ended March 31, 2024 have been retroactively applied.

2. The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Net assets per share is calculated assuming this stock split was conducted at the beginning of the fiscal year ended March 31, 2024.

(3) Cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of year |
|----------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| FY2025.3 | 281,431 | (263,112) | (126,165) | 125,371 |
| FY2024.3 | 318,314 | (243,651) | (131,620) | 233,218 |

2. Dividend

| | Dividends per share | | | | | Total amount of dividends (for the entire fiscal year) | Payout ratio (Consolidated) | Dividends -to- net assets ratio (Consolidated) |
|---------------------|---------------------|----------|---------|----------|--------|---|--------------------------------|---|
| | June 30 | Sept. 30 | Dec. 30 | Year-end | Total | | | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| FY2024.3 | - | 57.50 | - | 84.50 | 142.00 | 34,625 | 35.0 | 3.2 |
| FY2025.3 | - | 37.00 | - | 47.50 | 84.50 | 39,777 | 35.2 | 3.6 |
| FY2026.3 (Forecast) | - | 43.00 | - | 43.00 | 86.00 | | 35.2 | |

(Note) 1. "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27 (October 28, 2022) and other standards have been applied from the beginning of the current fiscal year, and the figures for the fiscal year ended March 31, 2024 have been retroactively applied.

2. The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Dividends for FY2024.3 are pre-stock split dividends.

3. Forecasts for FY2026.3 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year increase/(decrease))

| | Operating revenues | | Operating income | | Recurring income | | Income attributable to owners of parent | | Income attributable to owners of parent per share |
|-------------|--------------------|-----|------------------|-----|------------------|-----|---|-----|---|
| Fiscal year | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| | 1,820,000 | 6.6 | 190,000 | 5.5 | 174,000 | 5.0 | 115,000 | 0.9 | 244.43 |

Notes

(1) Significant changes in the scope of consolidation during the subject period: Yes

Newly consolidated companies: None excluded companies: JR West Japan LINEN Co., Ltd.

(Note) For details, please refer to "(5) Notes to Consolidated Financial Statements (Notes on Scope of Consolidation)" of "3. Consolidated Financial Statements" on page 17 of the Attached Materials section.

(2) Changes in accounting policies, changes in accounting estimates, restatements

1) Changes based on revision of accounting standards: Yes

2) Changes other than 1) above: None

3) Changes in accounting estimates: None

4) Restatements: None

(Note) For details, please refer to "(5) Notes to consolidated Financial Statements (Notes to Changes in Accounting Policies)" of "3.

Consolidated Financial Statements" on page 17 of the Attached Materials section.

(3) Number of shares outstanding (common stock)

1) Number of shares issued and outstanding (including treasury stock)

| | | | |
|----------|-------------|----------|-------------|
| FY2025.3 | 471,009,800 | FY2024.3 | 488,003,200 |
| FY2025.3 | 529,041 | FY2024.3 | 583,706 |
| FY2025.3 | 474,675,083 | FY2024.3 | 487,405,332 |

Note: The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Number of shares outstanding, number of treasury stock, and average number of shares outstanding at the end of the period are calculated assuming this stock split was conducted at the beginning of the fiscal year ended March 31, 2024.

(Reference) SUMMARY OF FY2025.3 RESULTS (NON-CONSOLIDATED BASIS)

1. FY2025.3 Non-Consolidated Results (from April 1, 2024 to March 31, 2025)

(1) Operating results (non-consolidated)

(Percentages indicate year-on-year increase/(decrease))

| | Operating revenues: | | Operating income | | Recurring income | | Net income | |
|----------|---------------------|------|------------------|-------|------------------|-------|-----------------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| FY2025.3 | 999,278 | 5.8 | 123,847 | 7.3 | 109,108 | 0.4 | 80,424 | 23.0 |
| FY2024.3 | 944,290 | 19.3 | 115,446 | 196.3 | 108,727 | 295.5 | 65,378 | 10.0 |

| | Income attributable to owners of parent per share | Income attributable to owners of parent per share after dilution |
|----------|---|--|
| | Yen | Yen |
| FY2025.3 | 169.34 | - |
| FY2024.3 | 134.06 | - |

Note: The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Income attributable to owners of parent per share is calculated assuming this stock split was conducted at the beginning of the fiscal year ended March 31, 2024.

(2) Financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| FY2025.3 | 3,197,206 | 755,515 | 23.6 | 1,604.96 |
| FY2024.3 | 3,212,691 | 762,875 | 23.7 | 1,564.30 |

(Reference) Total shareholders' equity: FY2025.3 755,515 Millions of yen FY2024.3 762,875 Millions of yen

Note: The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Net assets per share is calculated assuming this stock split was conducted at the beginning of the fiscal year ended March 31, 2024.

2. FY2026.3 Non-Consolidated Results Forecasts (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year increase/(decrease))

| | Operating revenues | | Operating income | | Recurring income | | Net income | | Income attributable to owners of parent per share |
|-------------|--------------------|-----|------------------|-----|------------------|-----|-----------------|-----|---|
| Fiscal year | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| | 1,034,000 | 3.5 | 128,000 | 3.4 | 112,500 | 3.1 | 80,500 | 0.1 | 171.01 |

* The Summary of FY2025.3 Results has not been audited by certified public accountants or the Accounting Auditor

Notes

- The forward-looking statements in this document, including forecasts, etc., are based on information available to the Company at the time of this document's release and on certain assumptions considered reasonable. Actual results, etc., might differ significantly due various factors. Regarding the forecast of financial results, please refer to "1) Outlook for the Next Fiscal Year" of "(4) Future Outlook" of "1. Analysis of Business Performance, etc." on page 6 of the Attached Materials section.
- Supplementary materials for the financial statements are posted on our homepage. The Company plans to hold a presentation for analysts on May 2, 2025. The Company plans to promptly post the presentation materials on its homepage after the presentation.

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1. Analysis of Business Performance, etc.

(1) Analysis of Business Performance

1) Overview of Results for the Subject Period

In the subject period (April 1, 2024 to March 31, 2025), while customer usage, including inbound tourism, remained steady, changes in the environment that significantly impact the management of our Group, such as labor shortages and inflation, became more pronounced.

Under these business conditions, the JR-West Group updated the JR-West Group Medium-Term Management Plan 2025, (hereinafter, "Medium-Term Management Plan 2025") on April 2024. Under this plan, we worked to evolve our connection with communities and society, aiming to realize Our Purpose and the JR West Group Long-Term Vision 2032 (hereinafter, "Long-Term Vision 2032"). Those efforts included maximizing the effects of the opening of the Hokuriku Shinkansen line between Kanazawa and Tsuruga, advancing city development around Osaka Station and Hiroshima Station, expanding the WESTER economic zone, and promoting the comprehensive infrastructure management business "JCLaaS."

In addition, we worked to protect the global environment by using electricity generated from renewable energy for our railway operations and facilities around Osaka Station, as well as promoted human resource strategies and established the "JR-West Group Code of Conduct" to realize a workplace where all employees can play an active role.

As a result, operating revenues expanded 4.5% from the previous fiscal year to ¥1,707.9 billion, with operating income expanded 0.2% from the previous fiscal year to ¥180.1 billion, recurring income decreased 1.0% from the previous fiscal year to ¥165.6 billion, and income attributable to owners of parent after deduction of income taxes expanded 15.4% from the previous fiscal year to ¥113.9 billion.

2) Results by Business Segment

a. Mobility Business

With consideration for the train accident on the Fukuchiyama Line on April 25, 2005, JR-West will continue to make concerted efforts to face with sincerity all persons affected by the accident. In addition, based on the JR-West Group Railway Safety Think-and-Act Plan 2027, which was launched in April 2023, we are deepening our approach to safety so that we work to improve safety with a strong awareness of "mindset of putting customers first and meeting their expectations," working to foster an organizational culture.

In the subject fiscal year, as measures to enhance platform safety, we continued installing platform gates. We also installed "platform safety screens" that notify train and station staff if a passenger falls and made improvements to reduce level differences and gaps between platforms and trains. As a specific example, with the Osaka-Kansai Expo in mind, we began using platform gates on all platforms at Nishikujo Station and Bentencho Station. We also made improvements to reduce level differences and gaps between platforms and trains at these stations. Furthermore, we began using platform safety screens at stations including Sakurajima Station and Universal City Station. As part of crime prevention measures on trains and platforms, we developed anti-stab umbrellas and have placed them in the crew compartments of certain trains.

As countermeasures against natural disasters, we continued to implement heavy rain countermeasures, such as the reinforcement of slopes and the use of radar to track the amount of rainfall for use in regulating train operation when it is raining. With regard to earthquake countermeasures on the Sanyo Shinkansen, we expanded the installation of derailment prevention guards and the implementation of earthquake resistance reinforcement measures across the entire Sanyo Shinkansen line, and have steadily progressed with the aim of completing the main

countermeasures by the end of FY2028.3. On conventional lines, we reinforced the earthquake resistance of buildings and elevated bridges, making steady progress in line with our plans.

For the continuous advancement of the railway business, we promoted initiatives to create demand and value as opportunities arise, and provide new value by leveraging digital technology. In addition, we worked on improving safety and productivity through business process reform driven by railway DX (Digital Transformation) and other means for the continuous and sustainable operation of railway services.

- Introduction of new rolling stock to replace old Yakumo limited express trains (significant improvement in ride comfort through the first-ever practical application of its technology in Japan) (April)
- Further expansion of paid seat service (Launch of a service allowing the purchase of limited express tickets after boarding (May), and expansion of Rapid Service Ure-Seat and Rakuraku Harima Commuter Limited Express services (October))
- Expansion of products that can be purchased using WESTER points, including the “WESTER Point Super Discount Ticket” to commemorate the 50th anniversary of the opening of the entire Sanyo Shinkansen Line (from May)
- Establishment of tickets and travel products for the “Forest Festival of the Arts Okayama”: Clear-skies Country and related campaign development (September to November)
- Implementation of ICO+, which adds various benefits to the ICOCA commuter pass (from October)
- Implementation of Hokuriku Destination Campaign, which took advantage of the opening of the Hokuriku Shinkansen line between Kanazawa and Tsuruga (October-December), and start of new sightseeing train “Hana Akari” operations (October)
- Coordination with private railway companies in Kansai through the utilization of KANSAI MaaS, Japan's first wide-area MaaS app
Launch of products (KANSAI MaaS One-Day Pass and Osaka Smart Access Pass) (January)
- Development of transportation for access to the Osaka-Kansai Expo 2025 (improvements to Bentencho Station and Sakurajima Station, establishment of the Expo Liner) (March)
- Improvement of safety during maintenance of railway facilities at heights using robotic technology (start of multifunctional railway heavy equipment use) (July)
- Initiatives toward the introduction of self-driving for Shinkansen (efforts aimed at the introduction of self-driving for Hokuriku Shinkansen in 2029 (December) and the Sanyo Shinkansen in the 2030s (September))
- Utilization of generative AI for reform of operations in indirect departments and application of generative AI for individual work issues

In the mobility segment, operating revenues increased 6.1% year on year to ¥1,046.7 billion and operating income increased 10.7% year on year to ¥122.5 billion due to extending the Hokuriku Shinkansen to Tsuruga, increase in inbound demand, and other factors.

b. Retail Business

In the retail business, efforts were made to enhance responsiveness to diverse customer needs by expanding partnerships with external stores, including Starbucks, and developing stores leveraging location characteristics (for example, the opening of “EKI MARCHÉ Osaka UMET”³). Additionally, preparations were undertaken for opening official stores within the Osaka-Kansai Expo venue, as well as initiatives for creating regional products, all aimed at driving further growth.

Additionally, for the VIA INN, a brand of accommodation-oriented hotels included in the retail segment, efforts were made to enhance competitiveness by renovating the guest room interiors at VIA INN SHIN-OSAKA and VIA INN SHINJUKU.

In the retail segment, operating revenues increased 5.7% year on year to ¥208.2 billion and operating income increased 5.8% year on year to ¥13.8 billion due to the strong utilization of train station stores and “VIA INN”, among other factors.

c. Real Estate Business

In the real estate business, we made efforts to enhance the appeal of stations and their surrounding areas through major city development projects at key stations, including the area around Osaka Station, the opening of the new station building at Hiroshima Station.

In shopping center operations, new facilities were opened, including the dining zone BARCHICA 03 at Inogate Osaka, Umekita Green Place, and the commercial facility minamoa in the new station building at Hiroshima Station. We also updated facilities such as Kyoto Porta.

In hotel operations, efforts to enhance brand strength were undertaken through the opening of establishments such as “THE OSAKA STATION HOTEL, Autograph Collection”, and “Hotel Granvia Hiroshima South Gate”.

In real estate sales and leasing operations, we launched the office business at Inogate Osaka and pursued our first collaborative project with a U.S.-based local developer, which involves the development of multi-unit rental housing in Florida.

In the real estate business, while shopping center utilization progressed favorably with operating revenues increasing 6.8% year on year to ¥232.6 billion, increased temporary expenses associated with the opening of large-scale developments at key stations led to a 12.5% year on year decrease in operating income to ¥38.9 billion.

d. Travel and Regional Solutions Business

In the travel and regional solutions business, efforts were made toward realizing digital tourism by expanding and strengthening the sales of travel plans offered through our “tabiwa Travel” app, while also promoting comprehensive proposals for solutions addressing regional social issues.

In this segment, operating revenues decreased 8.4% year on year to ¥188.7 billion and operating income decreased 85.5% year on year to ¥1.1 billion due to an absence of special vaccine-related demand and other factors.

(2) Analysis of Financial Condition

Total assets at the end of the subject fiscal year amounted to ¥3,752.3 billion, a decrease of ¥27.7 billion from the end of the previous fiscal year. This was due mainly to a decrease in cash and deposits.

Total liabilities amounted to ¥2,472.1 billion, a decrease of ¥80.7 billion from the end of the previous fiscal year. This was due mainly to a decrease in loans payable.

Total net assets amounted to ¥1,280.1 billion, an increase of ¥53.0 billion from the end of the previous fiscal year. This was due mainly to an increase in retained earnings.

(3) Analysis of Cash Flows for the Period

Looking at cash flows from operating activities, due to growth in income before income taxes and other factors, net cash provided by operating activities was ¥281.4 billion, compared with net cash provided by operating activities of ¥318.3 billion last year.

In cash flows from investing activities, due to an increase in purchases of non-current assets, net cash used in investing activities was ¥263.1 billion, compared with ¥243.6 billion a year ago.

Looking at cash flows from financing activities, due to repayment of debt, net cash used in financing activities was ¥126.1 billion, compared with ¥131.6 billion a year ago.

As a result, cash and cash equivalents at the end of the period was down ¥107.8 billion year on year, to ¥125.3 billion.

(Reference) Cash Flow Indicators

| | | FY2021.3 | FY2022.3 | FY2023.3 | FY2024.3 | FY2025.3 |
|--|---------|----------|----------|----------|----------|----------|
| Equity ratio | (%) | 24.5 | 26.2 | 27.7 | 29.3 | 30.8 |
| Equity ratio, based on market value | (%) | 33.7 | 33.5 | 35.6 | 40.4 | 36.6 |
| Interest-bearing debt to cash flow ratio | (Times) | - | - | 6.1 | 4.9 | 5.4 |
| Interest coverage ratio | (Times) | - | - | 4.1 | 9.0 | 9.3 |

Notes: Equity ratio: shareholders' equity / total assets

Market-based rate of equity ratio: total market capitalization/ total assets

Interest-bearing debt to cash flow ratio: interest-bearing debt/ cash flows

Interest coverage ratio: (operating income + interest & dividend income)/ interest expense

1. All of the figures in the above table were calculated on a consolidated basis.
2. Total market capitalization was calculated by multiplying the closing stock price at the end of the term by the total amount of outstanding stock at the end of the term (excluding treasury stock).
3. Cash flow is defined as operating cash flow.
4. The interest-bearing debt to cash flow ratio and interest coverage ratio for FY2021.3 and FY2022.3 are not presented because operating cash flow was negative and an operating loss was recorded.
5. Accounting Standard for Current Income Taxes (ASBJ Statement No. 27 (October 28, 2022)) and other standards have been applied from the beginning of the current fiscal year, and the figures for the fiscal year ended March 31, 2024 have been retroactively applied.

(4) Future Outlook

1) Outlook for the Next Fiscal Year

For the fiscal year 2026.3, as the final year of the “JR-West Group Medium-Term Management Plan 2025,” which was updated in April 2024, we aim to ensure the safety and stable transportation of railways as a top priority. We will capitalize on opportunities such as the Osaka-Kansai Expo and the expansion of inbound demand and maximize the effects of opening projects like the Osaka Station West Area and Hiroshima Station Building across the entire JR-West Group. This is part of our effort to achieve the goals set in the medium-term management plan, which is themed “Post-pandemic challenges.”

Although the business environment surrounding our group faces challenges such as soaring prices and intensified competition for human resources, we will advance the revitalization of core businesses and structural reforms. Further expansion in real estate and city development, the launch of new payment service “Wesmo!” and diverse service deployments through digital strategies, as well as the creation of new businesses, will accelerate the expansion of the life design field.

Based on the above, the current outlook for the fiscal year ending March 2026 is as follows.

| | |
|---|--------------------------------|
| Operating revenues | ¥1,820.0 billion (up 6.6% YoY) |
| Operating income | ¥190.0 billion (up 5.5% YoY) |
| Recurring income | ¥174.0 billion (up 5.0% YoY) |
| Income attributable to owners of parent | ¥115.0 billion (up 0.9% YoY) |

Note: Forecasts are based on certain assumptions considered reasonable at the time of this announcement, and are subject to change.

2) Basic Policy Regarding Distribution of Earnings, and Dividends for the Subject and Next Fiscal Years

JR-West considers providing stable shareholder returns over the long term as important. During the Medium-Term Management Plan 2025, updated in April 2024, the JR-West Group aims to implement a steady dividend based on a dividend payout ratio of at least 35% and adopt an opportunistic capital policy. This aligns with its basic policy of sustainably improving corporate value and shareholder value while ensuring long-term stability in shareholder returns.

Based on this policy and the fiscal year’s performance, the Company plans to increase the dividend forecast from ¥37.00 per share, announced in January, to ¥47.50 per share, a ¥10.50 increase. Consequently, the Company plans an annual dividend of ¥84.50 per share, including the ¥37.00 per share already distributed.

For the next fiscal year, the Company plans to pay a full-year dividend of ¥86.00 per share.

2. Basic Perspective on the Choice of Accounting Standards

The JR-West Group employs Japanese accounting standards and has no plans to adopt IFRS for the foreseeable future. However, we will consider this adoption, taking into consideration such factors as future trends in Japanese accounting standards.

3. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|---|----------------|----------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 233,465 | 125,617 |
| Notes and accounts receivable-trade | 58,437 | 58,412 |
| Railway fares receivable | 52,676 | 54,263 |
| Accounts receivables | 114,129 | 111,712 |
| Securities | - | 5 |
| Inventories | 160,631 | 181,157 |
| Other | 82,161 | 86,819 |
| Less allowance for doubtful accounts | (537) | (680) |
| Current assets total | 700,963 | 617,309 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures (net value) | 1,236,295 | 1,332,567 |
| Machinery and transport equipment (net value) | 414,075 | 423,157 |
| Land | 806,288 | 821,859 |
| Construction in progress | 122,667 | 78,200 |
| Other property, plant and equipment (net value) | 54,097 | 57,438 |
| Property, plant and equipment total | 2,633,423 | 2,713,223 |
| Intangible fixed assets | 46,490 | 50,623 |
| Investments and other assets | | |
| Investments in securities | 127,931 | 138,844 |
| Net defined benefit asset | 4,564 | 6,216 |
| Deferred tax assets | 209,312 | 170,879 |
| Other | 60,497 | 60,295 |
| Less allowance for doubtful accounts | (3,306) | (5,032) |
| Total investments and other assets | 398,999 | 371,204 |
| Total non-current assets | 3,078,913 | 3,135,050 |
| Deferred assets | | |
| Share issuance cost | 196 | - |
| Total deferred assets | 196 | - |
| Total assets | 3,780,073 | 3,752,359 |

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|---|------------------|------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable-trade | 59,894 | 65,982 |
| Short-term loans payable | 19,298 | 17,543 |
| Current portion of bonds | 60,000 | 55,500 |
| Current portion of long-term debt | 77,130 | 81,880 |
| Current portion of long-term payables for acquisition of railway properties | 1,327 | 1,416 |
| Accounts payable | 163,458 | 169,562 |
| Accrued consumption tax | 25,326 | 7,060 |
| Accrued income tax | 13,422 | 15,106 |
| Inter-line fares received | 4,147 | 6,603 |
| Deposits received | 131,092 | 126,900 |
| Prepaid railway fares received | 38,339 | 40,824 |
| Advances received | 37,512 | 27,743 |
| Allowance for bonuses | 36,251 | 39,365 |
| Allowance for loss on disaster | 2,575 | 908 |
| Other | 40,398 | 42,155 |
| Total current liabilities | 710,175 | 698,552 |
| Non-current liabilities | | |
| Bonds | 799,994 | 789,996 |
| Long-term debt | 519,855 | 498,375 |
| Long-term payables for acquisition of railway properties | 96,108 | 94,692 |
| Deferred tax liabilities | 1,807 | 2,369 |
| Allowance for large scale renovation of Shinkansen infrastructure | 33,333 | 37,500 |
| Allowance for environmental safety measures | 2,255 | 1,613 |
| Allowance for loss on liquidation of railway belts | 30,292 | 30,047 |
| Accrued retirement benefits | 211,647 | 170,623 |
| Other | 147,491 | 148,422 |
| Total non-current liabilities | 1,842,786 | 1,773,641 |
| Total liabilities | 2,552,961 | 2,472,194 |
| Net assets | | |
| Shareholders' equity | | |
| Common stock | 226,136 | 226,136 |
| Capital surplus | 183,939 | 184,031 |
| Retained earnings | 694,619 | 720,754 |
| Treasury stock | (1,262) | (1,271) |
| Total shareholders' equity | 1,103,433 | 1,129,650 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 6,569 | 6,531 |
| Deferred gains or losses on hedges | 130 | 228 |
| Remeasurements of defined benefit plans | (2,087) | 20,243 |
| Total other comprehensive income | 4,613 | 27,003 |
| Non-controlling interests | 119,064 | 123,511 |
| Total net assets | 1,227,111 | 1,280,165 |
| Total liabilities and net assets | 3,780,073 | 3,752,359 |

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|--|----------------|----------------|
| Operating revenues | 1,635,023 | 1,707,944 |
| Operating expenses | | |
| Transportation, other services and cost of sales | 1,239,576 | 1,289,761 |
| Selling, general and administrative expenses | 215,698 | 238,021 |
| Total operating expenses | 1,455,275 | 1,527,783 |
| Operating income | 179,748 | 180,161 |
| Non-operating revenues | | |
| Interest income | 57 | 65 |
| Dividend income | 879 | 1,289 |
| Dividends income of insurance | 1,549 | 1,538 |
| Transfer from administrative fee of contracted construction | 1,472 | 1,829 |
| Equity in earnings of affiliates | 1,379 | 1,616 |
| Other | 4,638 | 4,009 |
| Total non-operating revenues | 9,977 | 10,349 |
| Non-operating expenses | | |
| Interest expenses | 20,101 | 19,511 |
| Other | 2,241 | 5,328 |
| Total non-operating expenses | 22,343 | 24,839 |
| Recurring income | 167,382 | 165,670 |
| Extraordinary income | | |
| Gain on sales of noncurrent assets | 4,066 | 3,459 |
| Gain on contribution for construction | 17,105 | 16,965 |
| Compensation income for expropriation | 4,514 | 2,583 |
| Other | 5,218 | 1,703 |
| Total extraordinary income | 30,904 | 24,711 |
| Extraordinary losses | | |
| Loss on deduction of contributions received for construction from acquisition costs of property, plant and equipment | 16,310 | 11,928 |
| Loss on reduction for expropriation | 4,370 | 1,100 |
| Impairment loss | 4,556 | 5,435 |
| Loss due to disasters | 2,785 | 2,251 |
| Provision for loss on liquidation of railway belts | 15,000 | - |
| Other | 10,082 | 5,179 |
| Total extraordinary losses | 53,105 | 25,894 |
| Income (loss) before income taxes | 145,182 | 164,487 |
| Income taxes- Current | 17,102 | 17,072 |
| Income taxes- Deferred | 23,700 | 28,810 |
| Total income taxes | 40,803 | 45,882 |
| Net income | 104,379 | 118,604 |
| Income attributable to non-controlling interests | 5,617 | 4,645 |
| Income attributable to owners of parent | 98,761 | 113,958 |

Consolidated Statements of Comprehensive Income

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|---|----------------|----------------|
| Net income | 104,379 | 118,604 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 5,794 | 169 |
| Deferred gains or losses on hedges | 143 | 108 |
| Remeasurements of defined benefit plans | (373) | 22,269 |
| Share of other comprehensive income of associates accounted for using equity method | 109 | 62 |
| Total other comprehensive income | 5,673 | 22,608 |
| Comprehensive Income (Loss) | 110,052 | 141,212 |
| Breakdown of comprehensive income | | |
| Owners of the parent | 103,670 | 136,348 |
| Non-controlling interests | 6,382 | 4,864 |

(3) Consolidated Statements of Changes in Net Assets
Year ended March 31, 2024

(Millions of yen)

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|----------------|----------------------------|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Balance at beginning of current period | 226,136 | 183,904 | 626,108 | (1,378) | 1,034,772 |
| Cumulative effects of changes in accounting policies | | | 2,150 | | 2,150 |
| Restated balance | 226,136 | 183,904 | 628,259 | (1,378) | 1,036,922 |
| Change in the fiscal year | | | | | |
| Dividends from surplus | | | (32,306) | | (32,306) |
| Income attributable to owners of parent | | | 98,761 | | 98,761 |
| Change of scope of consolidation | | | (96) | | (96) |
| Increase by merger | | | 1 | | 1 |
| Purchase of treasury stock | | | | (1) | (1) |
| Retirement of treasury stock | | - | - | - | - |
| Disposal of treasury stock | | 30 | | 117 | 147 |
| Change in treasury shares arising from change in equity in entities accounted for using equity method | | | | - | - |
| Purchase of shares of consolidated subsidiaries | | 5 | | | 5 |
| Net changes of items other than shareholders' equity | | | | | |
| Total | - | 35 | 66,359 | 115 | 66,510 |
| Balance at end of current period | 226,136 | 183,939 | 694,619 | (1,262) | 1,103,433 |

| | Accumulated other comprehensive income | | | | Non-controlling interests | Total net assets |
|--|---|------------------------------------|---|----------------------------------|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Remeasurements of defined benefit plans | Total other comprehensive income | | |
| Balance at beginning of current period | 1,061 | (9) | (1,347) | (295) | 109,832 | 1,144,309 |
| Cumulative effects of changes in accounting policies | | | | | | 2,150 |
| Restated balance | 1,061 | (9) | (1,347) | (295) | 109,832 | 1,146,459 |
| Change in the fiscal year | | | | | | |
| Dividends from surplus | | | | | | (32,306) |
| Income attributable to owners of parent | | | | | | 98,761 |
| Change of scope of consolidation | | | | | | (96) |
| Increase by merger | | | | | | 1 |
| Purchase of treasury stock | | | | | | (1) |
| Retirement of treasury stock | | | | | | - |
| Disposal of treasury shares | | | | | | 147 |
| Change in treasury shares arising from | | | | | | - |

| | | | | | | |
|--|-------|-----|---------|-------|---------|-----------|
| change in equity in entities accounted for using equity method | | | | | | |
| Purchase of shares of consolidated subsidiaries | | | | | | 5 |
| Net changes of items other than shareholders' equity | 5,508 | 140 | (740) | 4,908 | 9,232 | 14,141 |
| Total | 5,508 | 140 | (740) | 4,908 | 9,232 | 80,652 |
| Balance at end of current period | 6,569 | 130 | (2,087) | 4,613 | 119,064 | 1,227,111 |

Year ended March 31, 2025

(Millions of yen)

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|----------------|----------------------------|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Balance at beginning of current period | 226,136 | 183,939 | 694,619 | (1,262) | 1,103,433 |
| Cumulative effects of changes in accounting policies | | | - | | - |
| Restated balance | 226,136 | 183,939 | 694,619 | (1,262) | 1,103,433 |
| Change in the fiscal year | | | | | |
| Dividends from surplus | | | (38,021) | | (38,021) |
| Income attributable to owners of parent | | | 113,958 | | 113,958 |
| Change of scope of consolidation | | | - | | - |
| Increase by merger | | | - | | - |
| Purchase of treasury stock | | | | (50,002) | (50,002) |
| Retirement of treasury stock | | (19) | (49,801) | 49,820 | - |
| Disposal of treasury stock | | (11) | | 172 | 160 |
| Change in treasury shares arising from change in equity in entities accounted for using equity method | | | | 0 | 0 |
| Purchase of shares of consolidated subsidiaries | | 122 | | | 122 |
| Net changes of items other than shareholders' equity | | | | | |
| Total | - | 91 | 26,135 | (9) | 26,217 |
| Balance at end of current period | 226,136 | 184,031 | 720,754 | (1,271) | 1,129,650 |

| | Accumulated other comprehensive income | | | | Non-controlling interests | Total net assets |
|---|---|------------------------------------|---|----------------------------------|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Remeasurements of defined benefit plans | Total other comprehensive income | | |
| Balance at beginning of current period | 6,569 | 130 | (2,087) | 4,613 | 119,064 | 1,227,111 |
| Cumulative effects of changes in accounting policies | | | | | | - |
| Restated balance | 6,569 | 130 | (2,087) | 4,613 | 119,064 | 1,227,111 |
| Change in the fiscal year | | | | | | |
| Dividends from surplus | | | | | | (38,021) |
| Income attributable to owners of parent | | | | | | 113,958 |
| Change of scope of consolidation | | | | | | - |
| Increase by merger | | | | | | - |
| Purchase of treasury stock | | | | | | (50,002) |
| Retirement of treasury stock | | | | | | - |
| Disposal of treasury shares | | | | | | 160 |
| Change in treasury shares arising from change in equity in entities accounted for | | | | | | 0 |

| | | | | | | |
|--|-------|-----|--------|--------|---------|-----------|
| using equity method | | | | | | |
| Purchase of shares of consolidated subsidiaries | | | | | | 122 |
| Net changes of items other than shareholders' equity | (38) | 97 | 22,330 | 22,389 | 4,446 | 26,836 |
| Total | (38) | 97 | 22,330 | 22,389 | 4,446 | 53,053 |
| Balance at end of current period | 6,531 | 228 | 20,243 | 27,003 | 123,511 | 1,280,165 |

(4) Consolidated Statements of Cash Flows

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|--|----------------|----------------|
| Cash flows from operating activities | | |
| Income before income taxes | 145,182 | 164,487 |
| Depreciation and Amortization | 163,322 | 169,352 |
| Impairment loss | 4,556 | 5,435 |
| Loss on deduction of contributions received for construction from acquisition costs of property, plant and equipment | 16,310 | 11,928 |
| Loss on disposal of property, plant and equipment | 5,601 | 5,974 |
| Loss (Gain) on sale of property, plant and equipment | (3,594) | (3,305) |
| Increase (decrease) in net defined benefit liability | (13,459) | (10,010) |
| Increase (decrease) in allowance for doubtful accounts | (1,533) | 1,868 |
| Increase (decrease) in provision for bonuses | 6,705 | 3,124 |
| Increase (decrease) in allowance for the large-scale renovation of Shinkansen infrastructure | 4,166 | 4,166 |
| Increase (decrease) in other provision | 14,806 | (2,571) |
| Interest and dividend income | (937) | (1,355) |
| Interest expenses | 20,101 | 19,511 |
| Equity in earnings of affiliates | (1,379) | (1,616) |
| Gain on contribution for construction | (17,105) | (16,965) |
| Decrease (increase) in notes and accounts receivable-trade | (9,117) | (14,499) |
| Decrease (increase) in inventories | (6,492) | (15,971) |
| Increase (decrease) in accounts payable-trade | 24,688 | 3,904 |
| Increase (decrease) in accrued consumption taxes | 1,837 | (18,264) |
| Other | 944 | 9,644 |
| Subtotal | 354,603 | 314,838 |
| Interest and dividends income received | 934 | 1,334 |
| Interest paid | (19,939) | (19,288) |
| Income taxes paid | (17,283) | (15,453) |
| Cash flows from operating activities | 318,314 | 281,431 |
| Cash flows from investing activities | | |
| Purchase of non-current assets | (249,352) | (283,245) |
| Proceeds from sales of non-current assets | 4,964 | 22,011 |
| Contributions received for constructions | 23,325 | 15,631 |
| Increase in investments in securities | (22,327) | (10,164) |
| Proceeds from sales of investment securities | 1,422 | 120 |
| Net decrease (increase) in loans receivable | 3,561 | (1,235) |
| Other | (5,245) | (6,230) |
| Cash flows from investing activities | (243,651) | (263,112) |

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|--|----------------|----------------|
| Cash flows from financing activities | | |
| Change in short-term loans | 1,508 | 114 |
| Proceeds from long-term loans | 39,500 | 66,800 |
| Repayment of long-term debt | (39,550) | (83,530) |
| Proceeds from issuance of bonds | - | 45,500 |
| Redemption of bonds | (100,000) | (60,000) |
| Repayment of long-term payables for acquisition of railway properties | (1,245) | (1,327) |
| Purchase of treasury stock | (1) | (50,002) |
| Cash dividends paid | (32,290) | (38,001) |
| Dividends paid to non-controlling interests | (300) | (152) |
| Other | 759 | (5,565) |
| Cash flows from financing activities | (131,620) | (126,165) |
| Change in cash and cash equivalents, net | (56,956) | (107,846) |
| Cash and cash equivalents at beginning of period | 289,893 | 233,218 |
| Increase in cash and cash equivalents from newly consolidated subsidiary | 282 | - |
| Cash and cash equivalents at the end of the period | 233,218 | 125,371 |

(5) Notes to Consolidated Financial Statements

(Notes on Assumptions for Going Concern)

Not applicable

(Notes on Scope of Consolidation)

As of the current consolidated fiscal year, JR West Japan LINEN Co., Ltd. has been deconsolidated due to the transfer of all its shares.

(Notes to Changes in Accounting Policies)

(Application of the Accounting Standard for Current Income Taxes)

The Accounting Standard for Current Income Taxes (ASBJ Statement No.27, October 28, 2022; hereinafter referred to as the "Revised Accounting Standard 2022") and other standards have been applied from the beginning of the current fiscal year. The amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso (2) of paragraph 65-2 of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No.28, October 28, 2022; hereinafter referred to as the "Revised Implementation Guidance 2022"). This change in accounting policies has no impact on the consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gains or losses on sale of shares in subsidiaries resulting from transactions between consolidated companies were deferred for tax purposes, the Revised Implementation Guidance 2022 has been adopted from the beginning of the current fiscal year. This change in accounting policies has been retrospectively applied, and the consolidated financial statements for the previous fiscal year reflect the retrospective application.

As a result, compared to before the retrospective application, deferred tax assets for the previous consolidated fiscal year increased by ¥2,150 million. Furthermore, due to the cumulative effect being reflected in the beginning net assets of the previous consolidated fiscal year, the beginning balance of retained earnings increased by ¥2,150 million.

(Notes to Segment Information)

1. Overview of Reportable Segments

The JR-West Group's reportable segments allow it to acquire financial data separated into the various components of the corporate group. The scope of the segments is reviewed on a regular basis in order to allow the Board of Directors to determine the allocation of management resources, and evaluate earnings performance.

The Group is mainly engaged in the mobility, retail, real estate, and travel and regional solutions segments. These segments are managed by JR-West and its Group companies based on the classification of each segment, which comprise the Company and its Group companies, by type.

As a result, the Group consists of four business segments (mobility, retail, real estate, and travel and regional solutions) that it reports on. In the mobility segment, the Company is engaged in passenger transportation, mainly railroad operations, station operations, cleaning and maintenance, construction, machinery and equipment installation, rolling stock and other equipment installation, and electrical engineering. As for the retail segment, we are engaged in the retail/restaurant business, department store business, and goods wholesale business. In the real estate segment, the Company is engaged in the real estate sales and leasing business, shopping center operation business, and hotel business. And in the travel and regional solutions segment, we are engaged in the travel and regional solution business.

2. Method of Calculating Amounts of Operating Revenues, Earnings (or Losses), Assets and Other Items for Reportable Segments

The accounting method for business segments aligns with the principles and procedures used in preparing consolidated financial statements. Transactions between reportable segments constitute transactions between consolidated companies, and are based on such factors as market prices.

3. Operating Revenues and Earnings (or Loss) by Reportable Segment, Information Regarding Amounts of Assets and Other Items
March 31, 2024

(Millions of yen)

| | Mobility Segment | Retail Segment | Real Estate Segment | Travel and Regional Solutions Segment | Other (Note 1) | Total | Eliminations and intergroup (Note 2) | Consolidated (Note 3) |
|---|------------------|----------------|---------------------|---------------------------------------|----------------|-----------|--------------------------------------|-----------------------|
| Operating revenues: | | | | | | | | |
| Operating revenues from third parties | 986,215 | 197,000 | 217,960 | 206,000 | 27,846 | 1,635,023 | - | 1,635,023 |
| Intergroup operating revenues and transfers | 47,383 | 4,743 | 17,169 | 3,235 | 59,697 | 132,229 | (132,229) | - |
| Total operating revenues | 1,033,599 | 201,744 | 235,129 | 209,235 | 87,544 | 1,767,252 | (132,229) | 1,635,023 |
| Segment income or loss | 110,673 | 13,076 | 44,442 | 7,846 | 4,231 | 180,270 | (521) | 179,748 |
| Segment assets | 2,302,147 | 111,660 | 883,829 | 70,119 | 70,384 | 3,438,141 | 341,932 | 3,780,073 |
| Other items: | | | | | | | | |
| Depreciation and Amortization | 128,768 | 5,591 | 29,765 | 461 | 1,375 | 165,962 | (2,639) | 163,322 |
| Impairment loss | 2,074 | 94 | 2,380 | 5 | - | 4,556 | - | 4,556 |
| Investment in affiliates accounted for by equity method | 41,940 | - | - | - | 8,140 | 50,081 | - | 50,081 |
| Increase in property, plant and equipment and intangible assets | 171,967 | 6,360 | 86,203 | 777 | 2,128 | 267,437 | - | 267,437 |

Notes: 1. The "Other Businesses" category is a business segment not included in reportable segments. It includes such

operations as advertising.

2. Adjustments are as follows:

- (1) The segment income adjustment of minus ¥521 million is the elimination of intersegment transactions.
- (2) The segment assets adjustment of ¥341,932 million reflects ¥423,698 million in companywide assets not attributed to any segment, minus ¥81,766 million in the elimination of intersegment credits and debts.
- (3) The depreciation and amortization adjustment of minus ¥2,639 million is the elimination of intersegment transactions.

3. Segment income is adjusted to the operating income figure on the Consolidated Statements of Income.

4. Accounting Standard for Current Income Taxes (ASBJ Statement No. 27 (October 28, 2022) and other standards have been applied from the beginning of the current fiscal year, and the figures for the previous fiscal year have been retroactively applied.

March 31, 2025

(Millions of yen)

| | Mobility Segment | Retail Segment | Real Estate Segment | Travel and Regional Solutions Segment | Other (Note 1) | Total | Eliminations and intergroup (Note 2) | Consolidated (Note 3) |
|---|------------------|----------------|---------------------|---------------------------------------|----------------|-----------|--------------------------------------|-----------------------|
| Operating revenues: | | | | | | | | |
| Operating revenues from third parties | 1,046,794 | 208,271 | 232,686 | 188,778 | 31,413 | 1,707,944 | - | 1,707,944 |
| Intergroup operating revenues and transfers | 42,892 | 5,281 | 17,366 | 3,758 | 68,401 | 137,700 | (137,700) | - |
| Total operating revenues | 1,089,687 | 213,552 | 250,052 | 192,536 | 99,814 | 1,845,644 | (137,700) | 1,707,944 |
| Segment income or loss | 122,508 | 13,833 | 38,908 | 1,133 | 4,141 | 180,526 | (365) | 180,161 |
| Segment assets | 2,319,346 | 111,761 | 983,754 | 62,419 | 74,805 | 3,552,087 | 200,272 | 3,752,359 |
| Other items: | | | | | | | | |
| Depreciation and Amortization | 130,720 | 5,700 | 33,321 | 613 | 1,552 | 171,908 | (2,555) | 169,352 |
| Impairment loss | 283 | 2,229 | 2,774 | 32 | 114 | 5,435 | - | 5,435 |
| Investment in affiliates accounted for by equity method | 43,133 | - | - | - | 8,627 | 51,761 | - | 51,761 |
| Increase in property, plant and equipment and intangible assets | 174,242 | 7,124 | 102,671 | 1,212 | 2,948 | 288,200 | - | 288,200 |

Notes: 1. The "Other Businesses" category is a business segment not included in reportable segments. It includes such operations as advertising.

2. Adjustments are as follows:

- (1) The segment income adjustment of minus ¥365 million is the elimination of intersegment transactions.
- (2) The segment assets adjustment of ¥200,272 million reflects ¥284,496 million in companywide assets not attributed to any segment, minus ¥84,224 million in the elimination of intersegment credits and debts.
- (3) The depreciation and amortization adjustment of minus ¥2,555 million is the elimination of intersegment transactions.

3. Segment income is adjusted to the operating income figure on the Consolidated Statements of Income.

4. To evolve our business portfolio management, we have reviewed some of the income and expenditure classifications from current the fiscal year. This aims to reflect the status of each business more appropriately. As a result, revenue from our leasing operations of under- elevated tracks, which was previously categorized under the "Mobility Business" reporting segment, has been changed to the "Real Estate Business" reporting segment. The segment information for the previous consolidated fiscal year has been prepared based on the revised reporting segment classification.

(Notes on Per Share Information)

| Item | March 31, 2024 | March 31, 2025 |
|---|----------------|----------------|
| Net assets per share (yen) | 2,273.29 | 2,458.45 |
| Income attributable to owners of parent per share | 202.63 | 240.08 |

Notes: 1. Figures are rounded off to the nearest hundredth.

2. Diluted net income per share for the subject fiscal year is not presented because there are no dilutive shares.
3. The Company conducted a 2-for-1 stock split of shares of common stock that became effective on April 1, 2024. Net assets per share and net income per share are calculated assuming this stock split was conducted at the beginning of the previous fiscal year.
4. Accounting Standard for Current Income Taxes (ASBJ Statement No. 27 (October 28, 2022) and other standards have been applied from the beginning of the current fiscal year, and the figures for the previous fiscal year have been retroactively applied.
5. The basis for calculating net income per share or net loss per share is as follows.

| Item | March 31, 2024 | March 31, 2025 |
|--|----------------|----------------|
| Net income (loss) per share | | |
| (Basis for calculating net income per share) | | |
| Income (loss) attributable to owners of parent (Millions of yen) | 98,761 | 113,958 |
| Amount not attributed to common stockholders (Millions of yen) | - | - |
| Income (loss) attributable to owners of parent applicable to common shares (Millions of yen) | 98,761 | 113,958 |
| Average number of common shares outstanding for each period (Thousands of shares) | 487,405 | 474,675 |

(Notes on Material Subsequent Events)

Acquisition and cancellation of treasury stock

West Japan Railway Company, at a meeting of its Board of Directors held on May 2, 2025, determined matters concerning the acquisition by the company of its own shares in accordance with Article 156 of the Corporation Law of Japan, applicable pursuant to Article 165, paragraph 3 of the said Law, and matters concerning the retirement by the company of its own shares in accordance with Article 178 of the said Law.

1. Reason for acquisition of own shares

To enhance shareholder return and improve capital efficiency

2. Details of matters concerning acquisition

(1) Class of shares to be acquired

Shares of common stock of the company

(2) Total number of shares to be acquired:

(Not exceeding) 20 million shares

(Ratio thereof to the total number of issued shares (excluding treasury stock): 4.2%)

(3) Aggregate acquisition price of shares

(Not exceeding) ¥50 billion

(4) Acquisition period

From May 7, 2025 to September 19, 2025

3. Details of matters concerning cancellation of shares

(1) Class of shares to be cancelled

Shares of common stock of the company

(2) Number of shares to be cancelled

All of the treasury stock acquired indicated in "2. Details of matters concerning acquisition" above

(3) Planned date of retirement

September 30, 2025

4. Non-Consolidated Financial Statements and Major Notes

(1) Balance Sheet

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|--|----------------|----------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 211,827 | 106,128 |
| Railway fares receivable | 52,921 | 53,708 |
| Accounts receivables | 71,067 | 62,079 |
| Unearned revenues | 6,331 | 6,364 |
| Short-term loans receivable | 60,397 | 36,608 |
| Stockpiles | 20,575 | 24,952 |
| Prepaid expenses | 3,231 | 4,069 |
| Other current assets | 41,265 | 43,434 |
| Less allowance for doubtful accounts | (202) | (202) |
| Current assets total | 467,416 | 337,143 |
| Non-current assets | | |
| Non-current assets for railway operations | | |
| Property, plant and equipment | 5,149,977 | 5,230,074 |
| Total depreciation and amortization | (3,380,197) | (3,436,150) |
| Property, plant and equipment (net value) | 1,769,780 | 1,793,924 |
| Intangible fixed assets | 23,895 | 27,279 |
| Total | 1,793,675 | 1,821,203 |
| Non-current assets of related businesses | | |
| Property, plant and equipment | 97,351 | 113,747 |
| Total depreciation and amortization | (29,530) | (31,051) |
| Property, plant and equipment (net value) | 67,820 | 82,696 |
| Intangible fixed assets | 294 | 604 |
| Total | 68,115 | 83,300 |
| Non-current assets related to each business | | |
| Property, plant and equipment | 140,396 | 141,079 |
| Total depreciation and amortization | (70,216) | (71,361) |
| Property, plant and equipment (net value) | 70,180 | 69,717 |
| Intangible fixed assets | 15,189 | 14,918 |
| Total | 85,370 | 84,635 |
| Construction in progress | | |
| Transportation operations | 53,771 | 51,942 |
| Related businesses | 4,354 | 632 |
| Related to each business | 5,701 | 6,881 |
| Total | 63,827 | 59,456 |
| Investments and other assets | | |
| Investments in securities | 34,738 | 35,063 |
| Shares of affiliated companies | 275,330 | 276,701 |
| Long-term loans receivable | 12,757 | 13,703 |
| Long-term loans receivable from affiliated companies | 221,180 | 328,043 |
| Long-term prepaid expenses | 14,317 | 15,934 |
| Deferred tax assets | 172,840 | 140,996 |
| Other investments, etc. | 4,621 | 5,352 |
| Less allowance for doubtful accounts | (1,696) | (4,330) |
| Total investments and other assets | 734,089 | 811,465 |
| Total non-current assets | 2,745,077 | 2,860,062 |

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|-----------------------|----------------|----------------|
| Deferred assets | | |
| Share issuance cost | 196 | - |
| Total deferred assets | 196 | - |
| Total assets | 3,212,691 | 3,197,206 |

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|---|------------------|------------------|
| Liabilities | | |
| Current liabilities | | |
| Short-term loans payable | 262,670 | 288,370 |
| Current portion of bonds | 60,000 | 55,500 |
| Current portion of long-term debt | 77,100 | 81,880 |
| Current portion of long-term payables for acquisition of railway properties | 1,327 | 1,416 |
| Accounts payable | 185,849 | 204,397 |
| Unpaid expenses | 19,065 | 18,878 |
| Accrued consumption tax | 17,047 | 2,755 |
| Accrued income tax | 2,918 | 3,037 |
| Inter-line fares received | 3,822 | 6,291 |
| Deposits received | 48,177 | 55,826 |
| Prepaid railway fares received | 38,162 | 40,611 |
| Advances received | 30,909 | 18,559 |
| Deferred revenue | 525 | 506 |
| Allowance for bonuses | 22,731 | 24,310 |
| Allowance for loss on disaster | 1,881 | 354 |
| Other current liabilities | 1,049 | 3,334 |
| Total current liabilities | 773,239 | 806,031 |
| Non-current liabilities | | |
| Bonds | 799,994 | 789,996 |
| Long-term debt | 519,855 | 498,375 |
| Long-term payables for acquisition of railway properties | 96,108 | 94,692 |
| Allowance for large scale renovation of Shinkansen infrastructure | 33,333 | 37,500 |
| Defined benefit allowance | 177,273 | 166,912 |
| Allowance for environmental safety measures | 2,255 | 1,613 |
| Allowance for loss on liquidation of railway belts | 30,292 | 30,047 |
| Asset retirement obligations | 1,916 | 1,563 |
| Other long-term liabilities | 15,547 | 14,957 |
| Total non-current liabilities | 1,676,576 | 1,635,658 |
| Total liabilities | 2,449,815 | 2,441,690 |

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|---|----------------|----------------|
| Net assets | | |
| Shareholders' equity | | |
| Common stock | 226,136 | 226,136 |
| Capital surplus | | |
| Capital reserves | 181,136 | 181,136 |
| Other capital surplus | 30 | - |
| Total capital surplus | 181,167 | 181,136 |
| Retained earnings | | |
| Earnings reserves | 11,327 | 11,327 |
| Other earnings surplus | | |
| Reserve for reduction entry of non-current assets | 24,732 | 24,641 |
| Retained earnings brought forward | 315,681 | 308,373 |
| Total retained earnings | 351,741 | 344,342 |
| Treasury stock | (784) | (793) |
| Total shareholders' equity | 758,260 | 750,821 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | 4,477 | 4,508 |
| Deferred gains or losses on hedges | 137 | 185 |
| Total valuation and translation adjustments | 4,614 | 4,694 |
| Total net assets | 762,875 | 755,515 |
| Total liabilities and net assets | 3,212,691 | 3,197,206 |

(2) Statements of Income

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|---|----------------|----------------|
| Operating income from railway | | |
| Operating Revenues | | |
| Passenger transportation | 840,596 | 892,696 |
| Trackage revenue | 4,713 | 4,612 |
| Miscellaneous income of transportation | 66,691 | 69,106 |
| Total operating revenues | 912,001 | 966,416 |
| Operating expenses | | |
| Transportation operating expenses | 600,436 | 632,159 |
| General and administrative expenses | 50,155 | 57,648 |
| Taxes | 35,645 | 36,320 |
| Depreciation and Amortization | 126,874 | 129,148 |
| Total Operating expenses | 813,112 | 855,276 |
| Operating income from railway | 98,889 | 111,139 |
| Operating revenues - related businesses | | |
| Operating Revenues | | |
| Real estate lease revenues | 22,121 | 22,157 |
| Merchandise revenues | 50 | 72 |
| Miscellaneous revenues | 10,116 | 10,632 |
| Total operating income from related businesses | 32,288 | 32,862 |
| Operating expenses | | |
| Cost of sales | 108 | 112 |
| Selling, general and administrative expenses | 10,599 | 13,697 |
| Taxes | 3,837 | 4,241 |
| Depreciation and Amortization | 1,186 | 2,102 |
| Total operating expenses for related businesses | 15,731 | 20,154 |
| Operating incomes - related businesses | 16,556 | 12,707 |
| Operating income from all businesses | 115,446 | 123,847 |
| Non-operating revenues | | |
| Interest income | 1,171 | 1,995 |
| Dividend income | 1,830 | 3,237 |
| Dividends income of insurance | 1,549 | 1,538 |
| Transfer from administrative fee of contracted construction | 1,472 | 1,829 |
| Reversal of allowance for doubtful account | 6,218 | 285 |
| Revenues from directly sold products | 1,057 | 1,104 |
| Miscellaneous revenues | 1,476 | 794 |
| Total non-operating revenues | 14,777 | 10,784 |
| Non-operating expenses | | |
| Interest expenses | 10,996 | 11,300 |
| Interest on bonds | 9,115 | 8,719 |
| Bond issuance cost | - | 115 |
| Allowance for doubtful accounts | 5 | 2,919 |
| Miscellaneous expenses | 1,380 | 2,469 |
| Total non-operating expenses | 21,496 | 25,523 |
| Recurring income | 108,727 | 109,108 |

(Millions of yen)

| | March 31, 2024 | March 31, 2025 |
|--|----------------|----------------|
| Extraordinary income | | |
| Gain on sales of noncurrent assets | 4,102 | 899 |
| Gain on contribution for construction | 17,105 | 16,965 |
| Compensation income for expropriation | 4,135 | 1,902 |
| Other | 1,008 | 193 |
| Total extraordinary income | 26,352 | 19,961 |
| Extraordinary losses | | |
| Loss on deduction of contributions received for construction from acquisition costs of property, plant and equipment | 16,693 | 12,207 |
| Loss on reduction for expropriation | 3,992 | 688 |
| Loss due to disasters | 2,785 | 2,251 |
| Provision for loss on liquidation of railway belts | 15,000 | - |
| Other | 5,481 | 1,485 |
| Total extraordinary losses | 43,953 | 16,633 |
| Income (loss) before income taxes | 91,126 | 112,436 |
| Income taxes- Current | 287 | 281 |
| Income taxes- Deferred | 25,460 | 31,731 |
| Total income taxes | 25,748 | 32,012 |
| Net income | 65,378 | 80,424 |

(3) Non-Consolidated Statements of Changes in Net Assets

March 31, 2024

(Millions of yen)

| | Shareholders' equity | | | | | | |
|--|----------------------|------------------|-----------------------|-----------------------|-------------------|---|-----------------------------------|
| | Common stock | Capital surplus | | | Retained earnings | | |
| | | Capital reserves | Other capital surplus | Total capital surplus | Earnings reserves | Other earnings surplus | |
| | | | | | | Reserve for reduction entry of non-current assets | Retained earnings brought forward |
| Balance at beginning of current period | 226,136 | 181,136 | 0 | 181,137 | 11,327 | 24,391 | 282,950 |
| Change in the fiscal year | | | | | | | |
| Dividends from surplus | | | | | | | (32,306) |
| Net income | | | | | | | 65,378 |
| Provision of reserve for advanced depreciation of non-current assets | | | | | | 1,698 | (1,698) |
| Reversal of reserve for advanced depreciation of non-current assets | | | | | | (1,357) | 1,357 |
| Purchase of treasury stock | | | | | | | |
| Retirement of treasury stock | | | - | - | | | - |
| Disposal of treasury shares | | | 30 | 30 | | | |
| Net changes of items other than shareholders' equity | | | | | | | |
| Total | - | - | 30 | 30 | - | 340 | 32,730 |
| Balance at end of current period | 226,136 | 181,136 | 30 | 181,167 | 11,327 | 24,732 | 315,681 |

| | Shareholders' equity | | | Valuation and translation adjustments | | | Total net assets |
|--|-------------------------|----------------|----------------------------|---|------------------------------------|---|------------------|
| | Retained earnings | Treasury stock | Total shareholders' equity | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Total valuation and translation adjustments | |
| | Retained earnings Total | | | | | | |
| Balance at beginning of current period | 318,669 | (900) | 725,043 | (600) | - | (600) | 724,443 |
| Change in the fiscal year | | | | | | | |
| Dividends from surplus | (32,306) | | (32,306) | | | | (32,306) |
| Net income | 65,378 | | 65,378 | | | | 65,378 |
| Provision of reserve for advanced depreciation of non-current assets | - | | - | | | | - |
| Reversal of reserve for advanced depreciation of non-current assets | - | | - | | | | - |
| Purchase of treasury stock | | (1) | (1) | | | | (1) |
| Retirement of treasury stock | - | - | - | | | | - |
| Disposal of treasury shares | | 117 | 147 | | | | 147 |

| | | | | | | | |
|--|---------|-------|---------|-------|-----|-------|---------|
| Net changes of items other than shareholders' equity | | | | 5,077 | 137 | 5,214 | 5,214 |
| Total | 33,071 | 115 | 33,217 | 5,077 | 137 | 5,214 | 38,431 |
| Balance at end of current period | 351,741 | (784) | 758,260 | 4,477 | 137 | 4,614 | 762,875 |

March 31, 2025

(Millions of yen)

| | Shareholders' equity | | | | | | |
|--|----------------------|------------------|-----------------------|-----------------------|-------------------|---|-----------------------------------|
| | Common stock | Capital surplus | | | Retained earnings | | |
| | | Capital reserves | Other capital surplus | Total capital surplus | Earnings reserves | Other earnings surplus | |
| | | | | | | Reserve for reduction entry of non-current assets | Retained earnings brought forward |
| Balance at beginning of current period | 226,136 | 181,136 | 30 | 181,167 | 11,327 | 24,732 | 315,681 |
| Change in the fiscal year | | | | | | | |
| Dividends from surplus | | | | | | | (38,021) |
| Net income | | | | | | | 80,424 |
| Provision of reserve for advanced depreciation of non-current assets | | | | | | 966 | (966) |
| Reversal of reserve for advanced depreciation of non-current assets | | | | | | (1,057) | 1,057 |
| Purchase of treasury stock | | | | | | | |
| Retirement of treasury stock | | | (19) | (19) | | | (49,801) |
| Disposal of treasury shares | | | (11) | (11) | | | |
| Net changes of items other than shareholders' equity | | | | | | | |
| Total | - | - | (30) | (30) | - | (90) | (7,307) |
| Balance at end of current period | 226,136 | 181,136 | - | 181,136 | 11,327 | 24,641 | 308,373 |

| | Shareholders' equity | | | Valuation and translation adjustments | | | Total net assets |
|--|-------------------------|----------------|----------------------------|---|------------------------------------|---|------------------|
| | Retained earnings | Treasury stock | Total shareholders' equity | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Total valuation and translation adjustments | |
| | Retained earnings Total | | | | | | |
| Balance at beginning of current period | 351,741 | (784) | 758,260 | 4,477 | 137 | 4,614 | 762,875 |
| Change in the fiscal year | | | | | | | |
| Dividends from surplus | (38,021) | | (38,021) | | | | (38,021) |
| Net income | 80,424 | | 80,424 | | | | 80,424 |
| Provision of reserve for advanced depreciation of non-current assets | - | | - | | | | - |
| Reversal of reserve for advanced depreciation of non-current assets | - | | - | | | | - |
| Purchase of treasury stock | | (50,002) | (50,002) | | | | (50,002) |
| Retirement of treasury stock | (49,801) | 49,820 | - | | | | - |
| Disposal of treasury shares | | 172 | 160 | | | | 160 |

| | | | | | | | |
|--|---------|-------|---------|-------|-----|-------|---------|
| Net changes of items other than shareholders' equity | | | | 30 | 48 | 79 | 79 |
| Total | (7,398) | (9) | (7,439) | 30 | 48 | 79 | (7,359) |
| Balance at end of current period | 344,342 | (793) | 750,821 | 4,508 | 185 | 4,694 | 755,515 |

(4) Notes to Non-Consolidated Financial Statements

(Notes on Changes in Presentation Method)

We previously recorded revenue from leasing land under elevated tracks as "Miscellaneous income of transportation," but starting this fiscal year, we have changed it to include it under "Real estate lease revenues." This change is made to align with the review of the income and expenditure classification for leasing of land under elevated tracks, aiming for a more appropriate presentation. As a result, compared to the previous method, "Miscellaneous income of transportation" and "Operating income from railway" decreased by ¥3,651 million, while "Real estate lease revenues" and "Operating incomes – related businesses" increased by ¥3,651 million.

For the previous fiscal year, we have also recorded the reclassified figures based on the revised categories. Consequently, "Miscellaneous income of transportation" and "Operating income from railway" decreased by ¥3,799 million, while "Real estate lease revenues" and "Operating incomes – related businesses" increased by ¥3,799 million.