

West Japan Railway Company

Flash Report (Consolidated and Non-Consolidated Basis)

Results for the year ended March 31, 2005

Forward-Looking Statements

Statements made in this release with respect to JR-West's plans, objectives, strategies, beliefs, including any forecasts or projections, and other statements that are not historical facts are forward-looking statements about the future performance of JR-West that are based on management expectations, assumptions, estimates and beliefs in light of the information currently available to it. Such forward-looking statements are subject to various risks and uncertainties that could cause actual results to be different, possibly materially, from the results anticipated in the statements. Potential risks and uncertainties include, without limitation, the following:

- economic recession, deflation, declines in population or other factors that negatively affect our businesses;
- adverse changes in governmental regulations and guidelines;
- service improvements and decreases in price among competitors;
- declines in operating revenues or unexpected increases in costs;
- liability or adverse publicity associated with property or casualty losses; and
- earthquake and other natural disaster risks.

Information for which the date is not specified in this release is as of April 27, 2005. JR-West does not undertake to revise forward-looking statements to reflect future events or circumstances.

The contents of this document were, to be best of our knowledge, current and accurate as of April 27, 2005. However, the passage of time may have rendered the information in this document stale. We will not review this document after its posting on April 27, 2005 to determine whether it remains accurate, and information in this document may have been superseded by subsequent announcements. We disclaim any responsibility to update, revise or correct this document, whether as a result of new information, future events or otherwise.

FLASH REPORT (CONSOLIDATED BASIS)

Company name: West Japan Railway Company

Stock listings: Tokyo Stock Exchange, Osaka Securities Exchange, Nagoya and Fukuoka Stock Exchanges

Code number: 9021

URL: <http://www.westjr.co.jp>

Address of headquarters: 4-24, Shibata 2-chome, Kita-ku, Osaka 530-8341, Japan

President: Takeshi Kakiuchi

For further information, please contact: Tatsuo Kijima, General Manager, Corporate Communications Department

Telephone: +81-6-6375-8889

Date for Convening the Board of Directors Meeting for the Settlement of Accounts: April 27, 2005

Adoption of U.S. GAAP : No

1. Results for FY2005/3 (April 1, 2004 to March 31, 2005)

(1) Operating results

(Figures less than ¥1 million have been omitted)

	Operating revenues (% change from the previous year)		Operating income (% change from the previous year)		Recurring profit (% change from the previous year)	
	Millions of yen		Millions of yen		Millions of yen	
FY2005/3	1,220,847	(0.4)	133,100	(4.9)	95,933	(11.7)
FY2004/3	1,215,735	(4.3)	126,930	(3.5)	85,863	(9.0)

	Net income (% change from the previous year)		Net income per share	Net income per share after dilution	Return on equity	Recurring profit-to-total capital ratio	Recurring profit-to-operating revenues ratio
	Millions of yen		Yen	Yen	%	%	%
FY2005/3	58,996	(25.5)	29,462.96	-	11.8	4.0	7.9
FY2004/3	47,016	(12.9)	23,423.19	-	10.2	3.5	7.1

Notes: 1. Gain/(loss) on investment in equity method affiliates:

Year ended March 31, 2005: ¥239 million

Year ended March 31, 2004: ¥1,018 million

2. Average number of shares outstanding during fiscal years:

FY2005/3: 1,999,115 shares

FY2004/3: 1,999,115 shares

3. Changes in accounting methods from the previous consolidated fiscal year: Yes

4. Percentages indicate year-on-year increase/decrease in operating revenues, operating income, recurring profit, and net income.

(2) Financial position

	Total assets	Total shareholders' equity	Shareholders' equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
FY2005/3	2,364,322	524,357	22.2	262,232.61
FY2004/3	2,410,358	479,762	19.9	239,876.24

Note: Number of shares outstanding at fiscal year-end:

Year ended March 31, 2005: 1,999,115 shares

Year ended March 31, 2004: 1,999,115 shares

(3) Cash flows

	Operating activities	Investing activities	Financing activities	Cash at end of the period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2005/3	142,970	-84,918	-66,480	62,241
FY2004/3	140,229	-91,691	-67,991	70,655

(4) Number of subsidiaries and affiliates

Consolidated subsidiaries: 66

Unconsolidated subsidiaries accounted for by the equity method: 0

Affiliates accounted for by the equity method: 4

(5) Changes in the scope of consolidation

The number of consolidated subsidiaries added: 1

The number of consolidated subsidiaries removed: 1

The number of equity method affiliates added: 0

The number of equity method affiliates removed: 0

2. Forecasts for FY2006/3 (April 1, 2005 to March 31, 2006)

	Operating revenues	Recurring profit	Net income
	Millions of yen	Millions of yen	Millions of yen
Interim FY2006/3	605,500	55,200	29,100
FY2006/3	1,232,500	103,300	57,600

(Reference) Consolidated net income per share for the fiscal year is forecast to be ¥28,764.54

Forward-looking statements contained in this report are based on information available at the time of release, and such statements involve risks and uncertainties that could cause actual results to differ substantially from expectations. Please refer to page 10 of the accompanying materials for additional information regarding the aforementioned forecasts.

In addition, the effects of the train derailment that occurred between Tsukaguchi and Amagasaki on the JR Takarazuka Line (Fukuchiyama Line) on April 25, 2005 have not been factored into the forecasts for FY2006/3.

BASIC MANAGEMENT POLICIES

1. Management Policy

The West Japan Railway Company Group (the JR-West Group) is principally engaged in railway operations. Complementary operations in sales of goods and food services and real estate are undertaken with the aim of providing services primarily to the JR-West Group's railway passengers and leveraging the commercial potential of station premises and surrounding properties.

In the execution of these various operations and in line with basic management policy, JR-West and its affiliated companies are working together to realize optimal use of their corporate resources and enhanced competitive strength in their markets. At the same time, they have steadily worked to reinforce their operating structures through focused and effective capital investment and by reconfiguring their administrative and operational systems for increased efficiency.

Amid today's difficult operating environment, JR-West will strive to increase corporate value and maximize the consolidated revenue and profit levels of the JR-West Group as a whole. Toward this goal, JR-West will accurately identify market trends while implementing all possible measures and enhance competitive strength in a strategic and timely manner by achieving optimal use of corporate resources.

2. Basic Policy Regarding the Distribution of Profits

JR-West's basic policy is to make stable dividend payments while securing adequate internal capital reserves to maintain a management foundation that is capable of supporting stable, long-term growth.

In March 2005, the JR-West Group established a new set of medium-term management targets, "Challenge 2008 - Together with Our Customers," in which the Group stated its intent to pay annual dividends of ¥6,000 per share through FY2009/3 in light of its capital structure - status of shareholders' equity and long-term debt - provided that continued stable progress is made toward achieving the target for operating revenues.

As for dividends for the fiscal year under review, JR-West has paid an interim dividend of ¥2,500 per share and plans to add ¥1,000 to its regular year-end dividend of ¥2,500 per share, for a total annual cash dividend of ¥6,000 per share.

3. Medium-Term Management Strategy and Targets

The JR-West Group expects to reach almost all of its medium-term management targets for FY2002/3 to FY2006/3 during the current fiscal year. Therefore, in March 2005, the Group established new medium-term management targets to be achieved by FY2009/3, named "Challenge 2008-Together with Our Customers."

JR-West's agenda is to give shape to its management philosophy, which will lay the path for the Group to exert its collective corporate strength, thereby realizing sustainable growth and prosperity and enhancing corporate value. JR-West's corporate activities will be rooted in taking on three challenges: "to adhere to customer perspective," "to expand the top line", and "to reform ceaselessly." "Challenge 2008 - Together with Our Customers" includes an action plan that sets out the following eight objectives:

1. Challenge to adhere to customer perspective
2. Challenge to expand the top line
3. Challenge to reform ceaselessly
4. Promote projects for future advancement
5. Promote technological development and research
6. Contribute to regional economics
7. Make positive approaches to global environmental problems
8. Perform corporate social responsibility

In addition, JR-West has established the following numerical targets for FY2009/3:

1. Consolidated return on assets (ROA): 6.4%
2. Consolidated return of equity (ROE): 10.0%

3. Consolidated operating revenues: ¥1,250 billion

4. Transportation revenues: ¥756.5 billion

4. Management Issues

The JR-West Group expects its operating environment to remain challenging amid uncertain economic conditions, a decline in the size of Japan's labor force due to a declining birth rate and an aging population, and intensifying competition from rival transportation operations.

Against this backdrop, the JR-West Group will work toward the achievement of its new medium-term management targets, leveraging the Group's collective strength to enhance the quality of its products and services by making sure that they are designed with the customer in mind, reinforce steps to secure sustained revenue expansion, and create an efficient operating framework through business process reform and other measures.

In its transportation operations, JR-West will continue to work to ensure safety and stability, which it regards as essential for a healthy railway. JR-West will do everything in its power to prevent accidents through such education- and training-based measures as ensuring that all employees are aware of their responsibilities and such infrastructure-based measures as improving and expanding the use of safety equipment. JR-West will also move forward with the anti-seismic reinforcement of pillars supporting elevated tracks and other ongoing initiatives to protect against earthquakes in light of the derailment of the Joetsu Shinkansen at the time of the Niigata Chuetsu Earthquake in October 2004.

JR-West will endeavor to bolster the competitive strength of its high-speed Sanyo Shinkansen services through the enhancement of *Nozomi* train services, the introduction of competitively priced products, and aggressive sales promotions. JR-West will also take steps to improve its Urban Network services, including the introduction of new commuter rolling stock. In addition, we will work to make the ICOCA IC card system more convenient as part of ongoing efforts to offer superior services that meet the evolving needs of customers and society, continue to develop the DISCOVER WEST and other attractive campaigns, and actively engage in advertising and other promotional activities. JR-West will also focus on making its railway services even more customer-friendly by improving the level of service offered by employees; introducing additional ticket vending machines, which customers can use to purchase Shinkansen tickets and reserved seat tickets for other trains and upgrading the functions of these machines; and working with local governments to introduce additional barrier-free facilities.

In its Sales of Goods and Foods Services and Real Estate operations, JR-West will move forward with the renovation of Osaka Station and the development of the New North Building while continuing to advance its NexStation Plan, which aims to boost the competitiveness of its stations, and broadening business in and around stations by introducing new stores and expanding and remodeling existing stores, with an eye to boosting the Group's revenues and income. Also, JR-West will work to build its new credit card business through various means, including initiatives to attract new card members.

JR-West is committed to ensuring that personal information is handled strictly in accordance with Japan's Personal Information Protection Law, which came into force on April 1, 2005.

5. Corporate Governance Policy and Implementation of Initiatives

In the interest of ensuring efficiency in corporate management and legality in its operations, JR-West is working to augment its corporate governance activities through such measures as accelerating the decision-making process, improving supervision of management, and increasing transparency.

(1) Administrative organization for corporate decision making, executive and supervisory functions, and other mechanisms of corporate governance

To reinforce the supervisory function of the Board of Directors and accelerate the decision-making process, JR-West has reduced the number of directors, introduced the corporate executive officer system, and delegated substantial authority to its executive officers.

In addition to such reforms, since its establishment, JR-West has welcomed individuals from

outside the Company who possess outstanding management prowess and considerable insight to serve as directors and auditors. At present, two of JR-West's nine directors are external directors and two of its three auditors are external auditors. By receiving valuable administrative advice and appropriate supervision from outside perspectives, JR-West ensures the transparency and fairness of operations.

The Board of Directors, as a rule, convenes monthly to review reports on the state of business execution in a timely and appropriate manner as well as deliberate crucial management issues and implement swift decision making. In addition, a managerial council composed of representative directors and executive officers deliberates on fundamental issues regarding business execution.

Based on the supervisory policies and plans formulated by the board of auditors, JR-West's auditors attend Board of Directors' meetings and other important conferences, conduct on-site audits of branch offices and operations, and interview individual directors as required thereby supervising the Board of Directors' execution of its duties as well as providing necessary advice and counsel. Auditors also obtain business reports from subsidiaries and affiliates with which to survey the state of their operations and their financial situations. In addition, through regularly held auditors' conferences, JR-West's auditors review reports on crucial supervisory issues and discuss and decide action measures.

Thus, JR-West has long been putting into practice the basic tenets of the "company with committees" system, and JR-West believes that the ongoing implementation of its current auditor system is the most appropriate approach to augmenting corporate governance.

Regarding internal control mechanisms, in addition to building a framework to apply a systems check with such tools as a collective decision-making system, JR-West is establishing the appropriate committees and organization revisions needed to ensure transparency and efficiency in the execution of its operations. Moreover, the Inquiry & Auditing Department, an internal supervisory body comprising around 20 members, including four auditors, conducts the supervision of all of JR-West's operations to confirm compliance with laws and regulations and the proper running of operations. Most importantly, JR-West recognizes that ensuring safe and stable transportation is its most important task, and, to this end, the Safety Promotion Committee, an internal deliberative organ, determines accident prevention measures and provides the Board of Directors with timely and appropriate reports on its efforts.

In November 2002, JR-West established an employee ethics code, an ethics consultation office, and an ethics committee, offering counsel and training in matters related to corporate ethics, to reinforce efforts to ensure legal compliance and otherwise promote corporate ethics throughout the Group. In addition, we reaffirm our sincerest commitment to corporate social responsibility (CSR), and as a social infrastructure provider, we will carry out our railway-provisioning mandate. At the same time, we will work to build excellent relationships with our customers, shareholders, local communities, and other stakeholders through sound business practices and proper information disclosure. On a practical level, we put all of our efforts into creating and implementing a system to promote CSR under the leadership of the president.

In financial auditing, JR-West has commissioned Shin Nihon & Co. as its independent auditor for a period not to exceed seven years to provide proper auditing based on auditing principles that are generally accepted as fair and adequate and carried out by 4 managing partners, 11 certified public accountants, and 14 junior accountants. Moreover, auditors, the Inquiry & Auditing Department, and the independent auditor work closely with each other, exchanging information related to audit plans, methods, and results as necessary, to ensure that audits are carried out in an efficient and effective manner.

(2) Overview of personal, capital, and transactional relations and other interests between JR-West and its external directors and auditors

External director Yoshio Tateishi, as the Representative Director and Chairman of Omron Corporation, and external director Akio Nomura, as the Representative Director and Chairman of Osaka Gas Co., Ltd., have transactional relations with JR-West.

(3) Implementation of measures to augment corporate governance over the past year

During FY2005/3, the Board of Directors convened 12 times, received reports on the execution of operations in a timely and appropriate manner, deliberated on crucial managerial issues, and conducted prompt decision making.

Through attendance in meetings of the Board of Directors and other important conferences, JR-West's auditors carried out supervision of the directors' execution of their duties and provided necessary advice and counsel. The Board of Auditors convened 14 times, reviewed reports on crucial supervisory matters, and discussed and made decisions on the formulation of auditing plans and other necessary issues.

Specific initiatives to promote a renewed awareness of compliance issues included holding seminars related to corporate ethics conducted by outside instructors and producing a compliance handbook for distribution to all Group employees.

(4) Compensation for Directors and Auditors

During the period under review, JR-West provided the following compensation to directors and auditors:

Compensation provided to internal directors	¥288 million
Compensation provided to external directors	¥16 million
Compensation provided to auditors	¥72 million
<hr/> Total	<hr/> ¥377 million

(5) Audit Fees

During the period under review, JR-West provided the following compensation to Shin Nihon & Co:

Compensation provided for audit certification per contract agreement	¥66 million
Other compensation	¥12 million
<hr/> Total	<hr/> ¥79 million

OPERATING RESULTS AND FINANCIAL POSITION

1. Operating Results

(1) FY2005/3 Summary

Although personal consumption in Japan was sluggish, the employment picture visibly improved in the wake of strong capital spending in the private sector, and a moderate recovery ensued in FY2005/3.

Accordingly, as JR-West forges ahead to reach its medium-term management targets, which were set in FY2002/3, it has taken steps to increase revenues and profits by establishing policies for each and every business, including its core railway operations, and making effective use of its assets.

As a result, FY2005/3 consolidated operating revenues grew 0.4% year on year, to ¥1,220.8 billion, and operating income climbed 4.9%, to ¥133.1 billion, recurring profit jumped 11.7%, to ¥95.9 billion, and income after income taxes shot up 25.5%, to ¥58.9 billion.

Numerical targets were achieved for the most part in FY2005/3, one full year ahead of the FY2006/3 targets. In addition, as the achievement of JR-West's complete privatization, both in name and substance, in March 2004, the undertaking of the Osaka Station renovation project and new North Building development plan, and the turning of Nippon Travel Agency Co., Ltd., into a consolidated subsidiary had not been included as part of the plan when the original targets were established, in March 2005, JR-West established a new set of medium-term management targets, "Challenge 2008-Together with Our Customers" to realize sustainable growth and prosperity and to enhance corporate value.

(2) Results by Business Segment

Transportation Operations

In its railway operations, in view of its awareness of the paramount importance of safety and reliability, JR-West worked to raise the safety consciousness of all personnel through the institution of monthly "Safety Promotion Days." Also, to improve the practical business capabilities of each and every employee, JR-West utilized the capabilities of its Training Center to implement training and guidance programs in line with activities at the working level. In addition, JR-West carried out other measures related to both "soft" and "hard" tools, including improvements in railway crossings and expanding the use of safety equipment.

In its transportation operations, in light of the rising number of passengers since the October 2003 timetable revisions, the Group added more 700-Series trains to the Sanyo Shinkansen service as part of its March 2005 timetable revisions and increased the number of Tokyo-direct *Nozomi* trains departing from Okayama and Hiroshima to Tokyo as well as the frequency of departures. It also worked to raise the level of its conventional line services through such initiatives as introducing new rolling stock and upgrading its Special Rapid and Rapid train network by increasing the number of Special Rapid train departures during morning and evening rush hours on the Urban Network (Kyoto-Osaka-Kobe area) service. In its intercity transportation service, JR-West enhanced user convenience by offering more limited express services and adding more stops. Furthermore, the Group upgraded transportation services by completing the electrification of the Kakogawa Line and introducing new rolling stock.

On the sales and marketing side, JR-West improved its competitive position by increasing the number of segments on which "*Nozomi* early reservation discount tickets" can be used and proactively developed advertising campaigns, including TV commercials. In March 2005, JR-West celebrated the 30th anniversary of the opening of the Sanyo Shinkansen service to Hakata as well as its first year of full privatization by selling a low-cost, three-day train pass for unlimited train travel on all JR-West train routes. In its conventional train services, it enabled ICOCA and JR-East's "Suica" cards to be used interchangeably, thereby increasing ridership. In addition, JR-West proactively developed its ongoing "DISCOVER WEST" campaign, generating continuing demand in the Tokyo metropolitan area for travel to western Japan.

In the area of customer service, JR-West has focused on making its railway services more

customer-friendly by establishing the JR-West Customer Center to respond to customer inquiries,

introducing additional Green ticket vending machines, constructing more passenger waiting rooms on train platforms, and putting in more elevators and escalators to create barrier-free facilities.

The Group has also moved forward in the area of technical development, investing to ensure transportation safety and stability, and the development of next-generation rolling stock.

In the area of environmental protection, we independently developed an ISO 14001-compliant environmental management system that has been deployed at numerous Group companies. At the same time, we continue to introduce energy-saving trains and minimize environmental impact by recycling spent resources.

In its bus operations, JR-West has taken customer convenience to a new level by establishing new highway bus routes, including daytime express service between Yokohama and Osaka as well as express service between Osaka and Naruto/Awaji, and introducing a special telephone service for customers using its highway bus routes between Kyoto-Osaka-Kobe and Tokyo.

As a result, operating revenues for Transportation Operations edged up 0.2%, to ¥846.0 billion, and operating income rose 5.2%, to ¥99.3 billion, year on year.

Sales of Goods and Food Services

As part of efforts to boost the competitiveness of its station under the “NexStation Plan” formulated in FY2003/3, JR-West opened “Daily•In” mini-convenience stores in Akashi, Suita, and other stations and renovated the commercial area at the eastern exit of Motomachi Station. In addition, JR-West opened its “CENTRAL COURT” and “FLOAT COURT” shopping areas as part of the renovation of Osaka Station.

As a result, operating revenues for the Sales of Goods and Food Services segment rose 1.3%, to ¥232.8 billion, and operating income slipped 7.6%, to ¥5.2 billion, year on year.

Real Estate

JR-West’s efforts to develop its operations in and around stations included the renovation and reopening of the Tarumi Station shopping center under the name “Viento Tarumi,” and the opening of Station Plaza Akashi South, a shopping center at Akashi Station. JR-West also leveraged its assets through the development of condominiums and residential land and commenced the renovation of Osaka Station and development of that station’s new North Building in May 2004 as part of a total station makeover.

As a result, operating revenues for the Real Estate segment rose 1.3%, to ¥70.8 billion, and operating income climbed 5%, to ¥18.9 billion, year on year.

Other Businesses

In its travel agency operations, JR-West carried out aggressive sales promotion initiatives that leveraged computer systems, including the introduction of “eCarte,” a customer management system, and strengthened its online sales capability with its “Travel Plaza” Web site. In JR-West’s hotel business, steps were taken to secure revenues, including holding various events in reception/food and beverage operations, enhancing membership card perks, and renovating guest rooms and restaurants in hotels.

In advertising agency services, JR-West worked to develop such new advertising media as advertisements displayed on the exterior of trains on the JR Osaka Loop Line.

As a result, operating revenues for the Other Businesses segment edged up 0.9%, to ¥259.5 billion, and operating income rose 5.5%, to ¥10.1 billion, year on year.

2. Forecasts for FY2006/3

Although upward momentum is anticipated in the Japanese economy, JR-West expects its operating conditions to remain challenging. Against this backdrop, the JR-West Group is implementing various initiatives to optimize its corporate resources to secure stable revenues and profits and ultimately maximize corporate value.

Consolidated results forecasts for the year ending March 31, 2006 are as follows:

Operating revenue	¥	1,232.5 billion
Operating income	¥	138.4 billion
Recurring profit	¥	103.3 billion
Net income	¥	57.6 billion

3. Financial Position

(1) Cash flows from operating activities

Cash inflows from operating activities rose ¥27.0 billion, to ¥142.9 billion, mainly due to an increase in income before taxes.

(2) Cash flows from investing activities

Cash outflows used in investing activities decreased ¥67.0 billion, to ¥84.9 billion, primarily as a result of the sale of stock, which outstripped capital expenditures for the manufacture of new rolling stock, transport stability measures, and transport capacity improvement.

(3) Cash flows from financing activities

A ¥56.8 billion reduction in long-term debt and payables and the payment of dividends resulted in a ¥66.4 billion outflow, ¥1.5 billion less than the outflow from the same period in the previous fiscal year.

As a result, cash and cash equivalents at the end of FY2005/3 amounted to ¥66.2 billion, down ¥84.0 billion from the previous fiscal year-end.

Cash Flow Indicators

	FY2001/3	FY2002/3	FY2003/3	FY2004/3	FY2005/3
Equity Ratio (%)	16.1	17.0	18.1	19.9	22.2
Market-based rate of equity ratio (%)	41.6	41.3	30.8	34.6	36.9
Number of years of extinguishment of debt	12.3	10.5	9.7	8.8	8.0
Interest coverage ratio	1.8	2.2	2.5	2.8	3.1

Notes:

Equity ratio : shareholders' equity/total assets

Market-based rate of equity ratio: total market capitalization/total assets

Number of years of extinguishment of debt: interest-bearing debt / (operating income + interest & dividend income)

Interest coverage ratio: (operating income + interest & dividend income) / interest expense

Notes:

1. All of the figures in the above table were calculated on a consolidated basis.

2. Total market capitalization was calculated by multiplying the closing stock price at the end of the term by the total amount of outstanding stock at the end of the term (excluding treasury stock).

3. Interest-bearing debt is defined as interest-bearing debt of long-term debt and payables.

CONSOLIDATED BALANCE SHEETS

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
ASSETS			
Current assets:			
Cash	62,901	71,317	-8,415
Trade notes receivable	14,584	12,464	2,120
Railway fares receivable	13,853	12,681	1,172
Accounts receivable	42,959	35,802	7,157
Marketable securities	2	12	-10
Inventory	15,696	16,241	-544
Deferred tax assets	19,079	25,436	-6,357
Other current assets	45,350	28,761	16,588
Less allowance for doubtful accounts	-308	-352	44
Total current assets	214,120	202,366	11,753
Fixed assets:			
Property, plant and equipment:	1,982,660	2,041,726	-59,065
Buildings	978,474	1,005,173	-26,699
Machinery and transport equipment	248,451	249,047	-596
Land	662,910	678,705	-15,795
Construction in progress	69,296	67,705	1,590
Other property, plant and equipment	23,529	41,094	-17,564
Intangible fixed assets	19,557	20,779	-1,221
Consolidation goodwill	170	335	-164
Other intangible fixed assets	19,387	20,443	-1,056
Investments and other assets:	147,939	145,482	2,457
Investment securities	53,695	56,188	-2,493
Deferred tax assets	73,014	65,030	7,984
Other investments and assets	22,678	25,717	-3,038
Less allowance for doubtful accounts	-1,449	-1,454	4
Total fixed assets	2,150,158	2,207,988	-57,829
Deferred assets	44	4	39
Total assets	2,364,322	2,410,358	-46,036

CONSOLIDATED BALANCE SHEETS

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current liabilities:			
Trade notes payable	38,283	42,710	-4,426
Short-term loans	13,420	9,943	3,476
Current portion of long-term debt	30,888	59,273	-28,384
Current portion of long-term payables for acquisition of railway properties	38,623	37,723	899
Accounts payable	92,964	84,926	8,038
Accrued consumption tax	4,068	8,678	-4,609
Accrued income tax	23,879	29,293	-5,413
Railway deposits received	2,011	2,539	-527
Deposits received	72,142	71,943	199
Prepaid railway fares received	30,434	30,080	353
Advances received	85,077	81,685	3,391
Allowance for bonuses	35,850	37,044	-1,194
Reserve for compensation of completion of construction	38	39	-1
Reserve for losses on liquidation of businesses	-	20,660	-20,660
Other current liabilities	29,580	28,398	1,181
Total current liabilities	497,263	544,942	-47,678
Long-term liabilities:			
Bonds	220,000	210,000	10,000
Long-term debt	292,362	293,351	-988
Long-term payables for acquisition of railway properties	499,794	538,197	-38,403
Retirement allowances for employees	199,779	208,934	-9,154
Deferred tax liabilities	76	977	-901
Other long-term liabilities	105,211	110,594	-5,382
Total long-term liabilities	1,317,224	1,362,056	-44,831
Total liabilities	1,814,488	1,906,998	-92,509
Minority interest	25,476	23,598	1,877
Shareholders' equity			
Capital stock	100,000	100,000	-
Capital surplus	55,000	55,000	-
Consolidated retained earnings	365,303	319,491	45,811
Evaluation differences on other securities	4,381	5,597	-1,216
Treasury stock	-327	-327	-
Total shareholders' equity	524,357	479,762	44,595
Total liabilities, minority interest, and shareholders' equity	2,364,322	2,410,358	-46,036

CONSOLIDATED STATEMENTS OF INCOME

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
Operating revenues	1,220,847	1,215,735	5,112
Operating expenses:			
Transportation and other services and cost of sales	880,106	882,886	-2,779
Selling, general and administrative expenses	207,640	205,918	1,722
	1,087,747	1,088,804	-1,057
Operating income	133,100	126,930	6,169
Nonoperating revenues:			
Interest and dividend	330	398	-68
Equity in earnings of affiliates	239	1,018	-778
Other	5,714	5,918	-204
	6,284	7,336	-1,051
Nonoperating expenses:			
Interest	42,653	45,736	-3,083
Other	798	2,666	-1,868
	43,451	48,403	-4,952
Recurring profit	95,933	85,863	10,069
Extraordinary profits:			
Proceeds from construction contract	38,919	29,792	9,127
Compensation for expropriation	6,525	7,684	-1,159
Proceeds from sales of investment securities	25,050	7,609	17,441
Reversal of long-term payables for leased railway facilities	-	52,797	-52,797
Other	8,709	13,031	-4,322
	79,204	110,915	-31,710
Extraordinary losses:			
Loss on reduction entry of proceeds from construction	38,526	28,988	9,538
Loss on reduction entry of compensation for expropriation	6,510	6,777	-267
Loss on disposal of property, plant and equipment	13,102	-	13,102
Recognition of the prior service cost of retirement benefits due to change in retirement system	-	38,669	-38,669
Provision for losses on liquidation of businesses	-	20,660	-20,660
Impairment losses	4,429	-	4,429
Other	7,156	12,949	-5,792
	69,725	108,044	-38,318
Income before income taxes	105,411	88,734	16,677
Corporation, inhabitants and enterprise taxes	45,412	49,832	-4,420
Income taxes-deferred	-1,424	-10,033	8,608
Minority interests in earnings of consolidated subsidiaries	2,428	1,918	509
Net income	58,996	47,016	11,979

CONSOLIDATED STATEMENT OF RETAINED EARNINGS

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
Capital surplus at beginning of the period	55,000	55,000	-
Capital surplus at the end of the period	55,000	55,000	-
Retained earnings at beginning of the period	319,491	281,695	37,796
Increase in retained earnings	59,005	47,979	11,026
Net income	58,996	47,016	11,979
Increase in retained earnings due to addition of consolidated subsidiaries	-	926	-926
Increase in retained earnings due to a merger between a consolidated subsidiary and an affiliate	9	36	-27
Appropriations of retained earnings	13,193	10,183	3,010
Cash dividends	13,000	10,000	3,000
Directors' bonuses (Including corporate auditors' bonuses)	193 (24)	183 (23)	10 (1)
Retained earnings at the end of the period	365,303	319,491	45,811

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
I. Cash flows from operating activities			
Income before income taxes adjustments	105,411	88,734	16,677
Depreciation and amortization	113,682	115,361	-1,678
Impairment losses	4,429	-	4,429
Loss on reduction entry of fixed assets	38,526	28,988	9,538
Loss from disposal of fixed assets	19,342	9,024	10,317
Loss on write-down of investment securities	76	460	-384
Amortization of consolidation adjustment	181	104	77
Change in allowance for doubtful accounts	-48	-78	29
Change in allowance for retirement benefits	-9,154	27,082	-36,237
Change in allowance for bonuses	-1,194	-1,406	211
Change in other reserves	9	16,032	-16,023
Interest and dividend income	-330	-398	68
Interest expenses	42,653	45,736	-3,083
Equity in earnings of affiliates	-239	-1,018	778
Gain on contributions received for construction	-38,919	-29,792	-9,127
Change in accounts receivable	-9,709	-1,327	-8,382
Change in inventories	544	-2,095	2,640
Change in accounts payable	4,065	-72,696	76,761
Change in accrued consumption tax	-4,611	4,023	-8,634
Other	-25,630	3,661	-29,291
Sub-total	239,084	230,397	8,686
Interest and dividends received	323	389	-66
Interest paid	-43,044	-46,178	3,134
Income taxes paid	-53,392	-44,378	-9,013
Net cash provided by operating activities	142,970	140,229	2,740
II. Cash flows from investing activities			
Cash placed in time deposits (maturities of more than 3 months)	-660	-771	111
Cash withdrawn from time deposits (maturities of more than 3 months)	661	816	-154
Purchases of property, plant and equipment	-145,371	-142,773	-2,597
Proceeds from sales of property, plant and equipment	7,039	5,551	1,487
Receipts of contributions for the construction of railway facilities	40,284	36,719	3,564
Purchases of investment securities	-1,556	-650	-906
Proceeds from sales of investment securities	26,436	10,243	16,193
Increase in loans	-10,129	-328	-9,801
Collections of loans and advances	672	454	218
Other	-2,295	-953	-1,341
Net cash used in investing activities	-84,918	-91,691	6,773
III. Cash flows from financing activities			
Change in short-term borrowings, net	1,437	1,126	311
Increase in long-term debt	32,000	39,500	-7,500
Repayment of long-term debt	-61,373	-61,327	-45
Proceeds from issuance of bonds	10,000	20,000	-10,000
Payments for amortization of bonds	-	-25,000	25,000
Repayment of long-term payables for acquisition of railway properties	-37,504	-35,340	-2,164
Cash dividends	-12,972	-10,011	-2,960
Payment of cash dividends to minority interests	-112	-112	-
Other	2,045	3,174	-1,129
Net cash used in financing activities	-66,480	-67,991	1,511
IV. Change in cash and cash equivalents, net	-8,427	-19,453	11,026
V. Cash and cash equivalents at beginning of the period	70,655	89,310	-18,655
VI. Change in cash and cash equivalents accompanying consolidation of additional subsidiaries	14	798	-784
VII. Cash and cash equivalents at the end of the period	62,241	70,655	-8,413

SEGMENT INFORMATION

1. Information by business segment

FY2004/3 (April 1, 2003 to March 31, 2004)

	Millions of yen						
	Transportation	Sales of goods and food services	Real estate	Other	Total	Eliminations and intergroup	Consolidated
Operating revenues and income:							
Operating revenues from third parties	827,639	196,856	57,970	133,269	1,215,735	-	1,215,735
Intergroup operating revenues and transfers	16,618	32,959	12,016	123,964	185,559	-185,559	-
Total sales	844,258	229,815	69,987	257,233	1,401,294	-185,559	1,215,735
Operating expenses	749,841	224,147	51,967	247,580	1,273,537	-184,733	1,088,804
Operating income	94,417	5,667	18,019	9,653	127,757	-826	126,930
Assets, depreciation, and capital expenditures:							
Total assets	1,818,223	67,621	288,274	237,882	2,412,002	-1,643	2,410,358
Depreciation	94,524	2,209	11,451	7,174	115,361	-	115,361
Capital expenditures	125,081	2,332	7,425	13,058	147,897	-	147,897

FY2005/3 (April 1, 2004 to March 31, 2005)

	Millions of yen						
	Transportation	Sales of goods and food services	Real estate	Other	Total	Eliminations and intergroup	Consolidated
Operating revenues and income:							
Operating revenues from third parties	829,450	196,684	58,878	135,834	1,220,847	-	1,220,847
Intergroup operating revenues and transfers	16,552	36,178	12,013	123,764	188,507	-188,507	-
Total sales	846,002	232,862	70,891	259,598	1,409,354	-188,507	1,220,847
Operating expenses	746,636	227,625	51,969	249,413	1,275,644	-187,897	1,087,747
Operating income	99,365	5,237	18,922	10,185	133,710	-609	133,100
Assets, depreciation, and capital expenditures:							
Total assets	1,788,767	66,699	286,064	222,013	2,363,546	776	2,364,322
Depreciation	93,803	2,132	10,702	7,043	113,682	-	113,682
Capital expenditures	126,482	3,183	7,990	10,330	147,986	-	147,986

Notes: 1. Fractional sums less than ¥1 million have been omitted.

- Method of defining business segments: With the standard breakdown of Japanese manufacturers as a base, business segments have been determined in a way that shows as precisely and accurately as possible the actual diversity of present business conditions.
- Main activities of business segments
 Transportation: railways, ferries, buses
 Sales of goods and food services: department store, sales of goods, food and beverages, wholesale of various goods, etc.
 Real estate business: brokerage and leasing of real estate, operation of shopping center
 Other: hotels, travel services, rental of goods, construction, etc.
- The principal all-company assets included within the elimination and intergroup item are parent company's surplus funds under management (cash and negotiable securities) and deferred tax assets.

FY2004/3: ¥128,359 million

FY2005/3: ¥133,295 million

2. Information by location

As there were no overseas subsidiaries or branch offices in FY2004/3or FY2005/3, this item was not included.

3. Overseas sales

As there were no overseas sales in FY2004/3or FY2005/3, this item was not included.

IMPORTANT SUBSEQUENT EVENT

On April 25, 2005, rapid train derailed on a portion of track between Tsukaguchi and Amagasaki on the JR Takarazuka Line (Fukuchiyama Line), resulting in the death and injury of many passengers.

We offer our profoundest apologies to the deceased and the bereaved, and sincerely pray that the souls of the perished rest in peace. As well, to those passengers who were injured we offer our deepest apologies and sympathy, and earnestly pray for their quick recovery. Furthermore, we sincerely apologize to our customers and shareholders for the tremendous burden we have caused them.

JR-West is fully cooperating with the Aircraft and Railway Accident Investigation Committee in the Ministry of Land, Infrastructure and Transport and the police into the cause of the accident. As a railway operator responsible for customer safety, we take this accident with the deepest and utmost concern, and will do everything within our power to prevent a reoccurrence. Also, we will continue to do all that we can on behalf of the injured, the bereaved, and families of the deceased.

FLASH REPORT (NON-CONSOLIDATED BASIS)

Company name: West Japan Railway Company

Stock listings: Tokyo Stock Exchange, Osaka Securities Exchange, Nagoya and Fukuoka Stock Exchanges

Code number: 9021

URL: <http://www.westjr.co.jp>

Address of headquarters: 4-24, Shibata 2-chome, Kita-ku, Osaka 530-8341, Japan

President: Takeshi Kakiuchi

For further information, please contact: Tatsuo Kijima, General Manager, Corporate Communications Department

Telephone: +81-6-6375-8889

Date for Convening the Board of Directors Meeting for the Settlement of Accounts: April 27, 2005

Planned start of dividend payments: Undecided

Adoption of unit stock system: No

Interim dividends: Yes

Date of the General Meeting of the Shareholders: Late June 2005

(Slated to be determined at the May 2005 Board of Directors Meeting)

1. Results for FY2005/3 (April 1, 2004 to March 31, 2005)

(1) Operating results

(Figures less than ¥1 million have been omitted)

	Operating revenues (% change from the previous year)		Operating income (% change from the previous year)		Recurring profit (% change from the previous year)	
	Millions of yen		Millions of yen		Millions of yen	
FY2005/3	846,477	(0.1)	110,057	(4.3)	74,379	(14.4)
FY2004/3	845,892	(-0.4)	105,475	(2.1)	65,028	(5.9)

	Net income (% change from the previous year)		Net income per share	Net income per share after dilution	Return on equity	Recurring profit-to-total capital ratio	Recurring profit-to-operating revenues ratio
	Millions of yen		Yen	Yen	%	%	%
FY2005/3	48,005	(29.1)	24,002.61	-	10.5	3.5	8.8
FY2004/3	37,174	(11.0)	18,536.62	-	8.7	3.1	7.7

Notes: 1. Average number of shares outstanding during fiscal years:

FY2005/3: 2,000,000 shares

FY2004/3: 2,000,000 shares

2. Changes in accounting methods from the previous consolidated fiscal year: Yes

3. Percentages indicate year-on-year increase/decrease in operating revenues, operating income, recurring profit, and net income.

(2) Dividends

	Dividends per share for the fiscal year			Total amount of dividends (for the entire fiscal year)	Payout ratio	Dividends-to-shareholders' equity ratio
	Interim dividends		Year-end dividends			
	Yen	Yen	Yen	Millions of yen	%	%
FY2005/3	6,000.00	2,500.00	3,500.00	12,000	25.0	2.5
FY2004/3	6,500.00	2,500.00	4,000.00	13,000	35.1	3.0

(3) Financial position

	Total assets	Total shareholders' equity	Shareholders' equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
FY2005/3	2,098,076	474,315	22.6	237,157.57
FY2004/3	2,126,893	439,381	20.7	219,640.07

Notes: 1. Number of shares outstanding at fiscal year-end:

FY2005/3: 2,000,000 shares

FY2004/3: 2,000,000 shares

2. Number of shares of treasury stock at fiscal year-end:

FY2005/3: 0 shares

FY2004/3: 0 shares

2. Forecasts for FY2006/3 (April 1, 2005 to March 31, 2006)

	Operating revenues	Recurring profit	Net income	Dividends per share for the fiscal year		
				Interim dividends	Year end dividends	
	Millions of yen	Millions of yen	Millions of yen	Yen	Yen	Yen
Interim FY2006/3	425,000	48,000	26,000	3,000.00	-	-
FY2006/3	849,000	82,000	49,000	-	3,000.00	6,000.00

(Reference) Net income per share for the fiscal year is forecast to be ¥24,500.00.

Forward-looking statements contained in this report are based on information available at the time of release, and such statements involve risks and uncertainties that could cause actual results to differ substantially from expectations.

In addition, the effects of the train derailment that occurred between Tsukaguchi and Amagasaki on the JR Takarazuka Line (Fukuchiyama Line) on April 25, 2005 have not been factored into the forecasts for FY2006/3.

NON-CONSOLIDATED BALANCE SHEETS

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
ASSETS			
Current assets:			
Cash	36,771	42,746	-5,974
Railway fares receivable	15,905	14,271	1,634
Accounts receivable	16,090	11,951	4,138
Accrued income	3,895	4,383	-487
Short-term loans	20,354	8,432	11,922
Real estate for sale	16	45	-28
Materials and supplies	4,604	4,405	199
Prepaid expenses	1,820	1,961	-141
Deferred tax assets	15,073	21,050	-5,977
Other current assets	13,620	6,676	6,943
Less allowance for doubtful accounts	-183	-197	14
Total current assets	127,971	115,727	12,243
Fixed assets:			
Railway	1,550,306	1,582,454	-32,148
Ferry	172	187	-14
Other operations	55,944	57,885	-1,941
Affiliated business	77,420	82,805	-5,385
Construction in progress	67,825	66,876	948
Investments and advances:	218,436	220,956	-2,520
Investment securities	15,155	15,755	-599
Stocks of subsidiaries	122,470	127,042	-4,572
Long-term loans	14,265	13,221	1,044
Long-term prepaid expense	3,466	2,805	661
Deferred tax assets	61,608	54,882	6,725
Other investments and advances	2,267	8,012	-5,744
Less allowance for doubtful accounts	-796	-762	-34
Total fixed assets	1,970,104	2,011,165	-41,060
Total assets	2,098,076	2,126,893	-28,816

NON-CONSOLIDATED BALANCE SHEETS

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current liabilities:			
Short-term borrowings	108,978	103,166	5,811
Current portion of long-term debt	21,476	51,026	-29,550
Current portion of long-term payables for acquisition of railway properties	38,623	37,723	899
Current portion of long-term payables	5,842	1,168	4,674
Accounts payable	105,366	98,599	6,767
Accrued expenses	19,004	18,264	740
Accrued consumption tax	2,430	6,501	-4,071
Accrued income tax	16,597	23,268	-6,671
Railway deposits received	2,653	3,359	-706
Deposits	11,590	11,672	-81
Prepaid railway fares received	30,381	30,012	369
Deposits received	83,380	79,630	3,750
Advance payments received	152	412	-259
Allowance for bonuses	28,950	30,432	-1,482
Reserve for losses on liquidation of businesses	-	21,210	-21,210
Other current liabilities	67	460	-392
Total current liabilities	475,495	516,909	-41,414
Long-term liabilities:			
Bonds	220,000	210,000	10,000
Long-term debt	206,645	198,221	8,424
Long-term payables for acquisition of railway properties	499,794	538,197	-38,403
Long-term payables	21,833	27,675	-5,842
Retirement allowances for employees	181,718	191,647	-9,928
Other long-term liabilities	18,275	4,861	13,413
Total long-term liabilities	1,148,266	1,170,603	-22,336
Total liabilities	1,623,761	1,687,512	-63,750
Shareholders' equity:			
Capital stock	100,000	100,000	-
Capital surplus	55,000	55,000	-
Capital reserve	55,000	55,000	-
Retained earnings:	315,492	280,588	34,904
Earned legal surplus	11,327	11,327	-
Voluntary reserves	217,647	193,426	24,220
Reserved for advanced depreciation on property	7,647	3,426	4,220
Other reserves	210,000	190,000	20,000
Unappropriated retained earnings	86,518	75,834	10,683
Evaluation differences on other securities	3,822	3,792	29
Total shareholders' equity	474,315	439,381	34,934
Total liabilities and shareholders' equity	2,098,076	2,126,893	-28,816

NON-CONSOLIDATED STATEMENTS OF INCOME

(Figures less than ¥1 million have been omitted)

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
Operating revenues	846,477	845,892	585
Transportation	750,949	750,813	135
Transportation incidentals	22,864	23,074	-210
Other operations	17,781	18,536	-755
Travel Business	1,409	1,656	-247
Miscellaneous	53,473	51,810	1,662
Operating expenses	736,420	740,416	-3,996
Personnel costs	286,863	294,508	-7,645
Non-personnel costs	300,572	291,014	9,558
Energy costs	36,943	36,617	326
Maintenance costs	127,198	121,963	5,234
Miscellaneous costs	136,430	132,433	3,996
Rental payments, etc.	24,624	30,866	-6,241
Taxes	29,760	28,259	1,501
Depreciation	94,599	95,767	-1,168
Operating income	110,057	105,475	4,581
Nonoperating revenues	5,049	5,173	-124
Nonoperating expenses	40,727	45,620	-4,893
Recurring profit	74,379	65,028	9,350
Extraordinary profit	73,628	109,053	-35,425
Extraordinary loss	65,877	105,559	-39,681
Income before income taxes	82,130	68,523	13,606
Income taxes-current	34,877	41,007	-6,130
Income taxes-deferred	-752	-9,658	8,906
Net income			
Retained earnings carried forward from the previous period	48,005	37,174	10,830
Interim dividends	86,518	75,834	10,683
Unappropriated retained earnings			

STATEMENT OF RETAINED EARNINGS

(Figures less than ¥1 million have been omitted) Years ended March 31

	Millions of yen		
	FY2005/3	FY2004/3	Change from the previous year
Unappropriated retained earnings for the current year	86,518	75,834	10,683
Reversal of reserve for advanced depreciation of fixed assets	806	421	385
Total	87,324	76,255	11,069
Appropriation is proposed as follows:			
Cash dividends to shareholders	7,000	8,000	-1,000
Cash dividend per share	¥3,500	¥4,000	
(Regular dividend)		(¥2,500)	
(Commemorative dividend)		(¥1,500)	
Directors' bonuses	-	101	-101
(Including corporate auditors' bonuses]	(-)	(18)	(-18)
Voluntary reserve	32,141	24,641	7,499
Reserve for advanced depreciation of fixed assets	2,141	4,641	-2,500
General reserve	30,000	20,000	10,000
Retained earnings carried forward to the next period	48,182	43,512	4,670

Notes: 1. Interim dividends for FY2004/3 were paid on December 10, 2003: ¥5 billion (¥2,500 per share)

2. Interim dividends for FY2005/3 were paid on December 10, 2004: ¥5 billion (¥2,500 per share)

IMPORTANT SUBSEQUENT EVENT

On April 25, 2005, rapid train derailed on a portion of track between Tsukaguchi and Amagasaki on the JR Takarazuka Line (Fukuchiyama Line), resulting in the death and injury of many passengers.

We offer our profoundest apologies to the deceased and the bereaved, and sincerely pray that the souls of the perished rest in peace. As well, to those passengers who were injured we offer our deepest apologies and sympathy, and earnestly pray for their quick recovery. Furthermore, we sincerely apologize to our customers and shareholders for the tremendous burden we have caused them.

JR-West is fully cooperating with the Aircraft and Railway Accident Investigation Committee in the Ministry of Land, Infrastructure and Transport and the police into the cause of the accident. As a railway operator responsible for customer safety, we take this accident with the deepest and utmost concern, and will do everything within our power to prevent a reoccurrence. Also, we will continue to do all that we can on behalf of the injured, the bereaved, and families of the deceased.

Supplemental Financial Data

1.Forecasts for FY2006/3(Consolidated Basis)

	Forecast for FY2006/3	FY2005/3	Change from the previous year
	Billions of yen	Billions of yen	Billions of yen
Operating revenues	1,232.5	1,220.8	11.6
Operating income	138.4	133.1	5.2
Recurring profit	103.3	95.9	7.3
Net income	57.6	58.9	-1.3

2. Earnings forecasts for FY2006/3 by segment (Consolidated Basis)

	Transportation	Sales of goods and food services	Real estate	Other
	Billions of yen	Billions of yen	Billions of yen	Billions of yen
Operating revenues	848.8	233.6	73.5	275.1
Operating income	105.3	5.3	19.0	9.8

3.Forecasts for FY2006/3 (Non-Consolidated Basis)

	Forecast for FY2006/3	FY2005/3	Change from the previous year
	Billions of yen	Billions of yen	Billions of yen
Operating revenues (Transportation)	849.0 (753.5)	846.4 (750.9)	2.5 2.5
Operating income	116.0	110.0	5.9
Recurring profit	82.0	74.3	7.6
Net income	49.0	48.0	0.9

4.Other detailed data

(People, Billions of yen, %)

	FY2005/3		FY2004/3	
	Consolidated Basis	Non- Consolidated Basis	Consolidated Basis	Non- Consolidated Basis
Employees at the end of period (Includes staff seconded to other companies)	43,119 -	26,526 (30,745)	44,080 -	27,581 (32,367)
Retirement payment costs	61.3	56.2	61.8	56.9
Number of employees entitled to retirement payment	3,801	2,345	3,748	2,450
Maintenance costs	-	127.1	-	121.9
Depreciation and amortization	113.6	94.5	115.3	95.7
Financial expenses, net	-42.3	-39.9	-45.3	-42.8
Interest and dividend income	0.3	0.5	0.3	0.4
Interest expenses	-42.6	-40.4	-45.7	-43.3
Capital expenditures	147.9	127.6	147.8	129.4
Own funds	113.1	92.8	120.8	102.3
Long-term debt and payables	1,081.6	1,014.2	1,138.5	1,064.0

Notes: 1. Figures less than ¥100 million have been omitted.

2. The number of employees on a consolidated and non-consolidated basis refers to regular staff only.

5. Comparison with numeric targets of Medium-Term Management Targets

			FY2005/3	Forecast for FY2006/3	Previous Medium-Term Management Targets (FY2006/3)
ROA (Operating Income)	(consolidated)	%	5.6	5.8	5.4
Operating Income	(consolidated)	billion yen	133.1	138.4	130.0
Net Income	(consolidated)	billion yen	58.9	57.6	50.0
Long-term Debt and Payables	(consolidated)	billion yen	1,081.6	1,040.0	1,100.0
Long-term Debt and Payables	(non-consolidated)	billion yen	1,014.2	980.0	1,000.0
Number of employees at the start of the fiscal year	(non-consolidated)	people	32,854	31,213	32,000