

As of March 31, 2026

(Bar charts show figures for fiscal years ended March 31)

Sales of Goods and Food Services

Business	Names of major stores	No. of stores	Overview
Sales of goods	Seven-Eleven	272	Seven-Eleven franchised stores
	Entrée Marché	9	Combination convenience store and gift shop
	Gift shop	50	Including Omiyage Ichiba and Omiyage Dokoro
	Eki Marché ①	6	Commercial facilities inside stations
	Episode	16	Variety and general goods stores inside stations
	Garland of Dew	4	Selected accessory shops
	Uniqlo	3	Franchised stores
	H&F BELX	1	Franchised store
	Starbucks Coffee	3	Licensed stores
	Deli Café	13	Self-service cafés
Food services	Estación Café	4	Full-service cafés inside stations
	Karafuneya Coffee	11	Urban full-service cafés
	Menya	21	Fast-food noodle shops
	Tabi Bento	14	Shops specializing in train station boxed meals
	Drip-X-Café	2	New type café located outside stations
	Soup Stock Tokyo	2	Franchised stores
Other	Via Inn ②	25	Accommodation-oriented budget hotels

Department Store

Major store	Opened	Floor space
JR Kyoto Isetan	Sep. 1997	Approx. 44,000 m²

① Eki Marché Details

Name	Opened	Floor space	Business
Eki Marché Takarazuka	Mar. 2010	Approx. 960 m²	Supermarket, bakery café, general goods, laundry
Eki Marché Osaka	Oct. 2012	Approx. 7,540 m²	Food & drink, general goods, café, deli, sweets
(Eki Marché Osaka Crost)	Mar. 2000	Approx. 3,340 m²	Food & drink, general goods, apparel, services
(Eki Marché Osaka Umest)	Dec. 2024	Approx. 950 m²	Food & drink, sweets
Eki Marché Shin-Osaka*1	Mar. 2015	Approx. 2,960 m²	Gift shop, boxed meals, food & drink, books, deli, sweets
(Eki Marché Shin-Osaka Sotoe)	Mar. 2021	Approx. 1,120 m²	Food & drink (food court), boxed meals, bakery sweets, general goods

*1 Renovation began in late January 2026 (floor space prior to renovation)

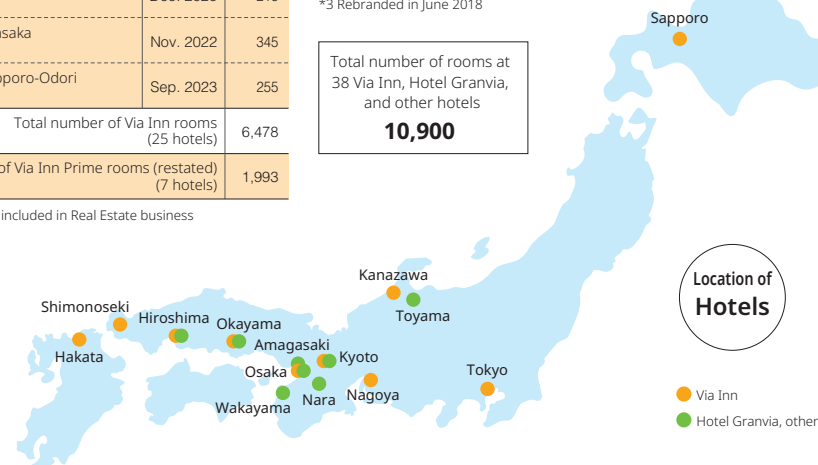
② Hotel (Hotel Granvia and Via Inn)*2 Details

Name	Opened	Rooms
Via Inn Shimonoseki Ishin no Yu	Mar. 1996	195
Via Inn Shin-Osaka	Jul. 1998	223
Via Inn Shin-Osaka West	Mar. 2001	419
Via Inn Kyoto Shijo Muromachi	Apr. 2007	236
Via Inn Kanazawa	Jun. 2007	206
Via Inn Sinagawa Oimachi	Jul. 2009	500
Via Inn Akihabara	Mar. 2011	281
Via Inn Shinsaibashi	Apr. 2011	197
Via Inn Shinjuku	Feb. 2012	225
Via Inn Higashi Ginza	Mar. 2012	293
Via Inn Okayama	Oct. 2012	251
Via Inn Nagoya Shinkansenguchi	Jul. 2013	233
Via Inn Abeno Tennoji	Apr. 2017	172
Via Inn Umeda	Aug. 2017	217
Via Inn Shin-Osaka Shomenguchi	Jul. 2018	88
Via Inn Nagoya Ekimaetsubaki-cho	Aug. 2018	249
Via Inn Iidabashi Korakuen	Sep. 2018	295
Via Inn Prime Kyoto Station Hachijoguchi	Apr. 2019	465
Via Inn Hakataguchi Ekimae	Jun. 2019	205
Via Inn Prime Shinsaibashi Yotsubashi	Jul. 2019	224
Via Inn Prime Nihonbashi Ningyocho	Aug. 2019	240
Via Inn Prime Hiroshima Shinkansenguchi Momiji no Yu	Jun. 2020	246
Via Inn Prime Osaka Kyobashi Mizuki no Yu	Dec. 2020	218
Via Inn Prime Akasaka Akane no Yu	Nov. 2022	345
Via Inn Prime Sapporo-Odori Suzuran no Yu	Sep. 2023	255
Total number of Via Inn rooms (25 hotels)		6,478
Total number of Via Inn Prime rooms (restated) (7 hotels)		1,993

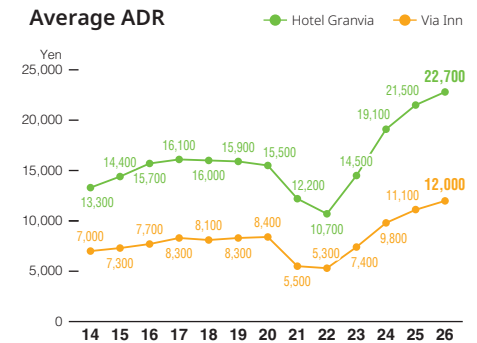
*2 Hotel business is included in Real Estate business

Name	Opened	Rooms	Banquet rooms	Restaurants
Hotel Granvia Kyoto	Sep. 1997	541	15; max. 1,200 people	10
Hotel Vischio Kyoto	May 2019	423		1
Nara Hotel	Oct. 1909	127	5; max. 600 people	4
Hotel Granvia Osaka	May 1983	726	11; max. 400 people	9
Hotel Vischio Osaka	Jun. 2018	400		2
Hotel Vischio Amagasaki*3	Nov. 1999	190	8; max. 200 people	1
Hotel Granvia Wakayama	Apr. 1987	155	5; max. 450 people	3
Hotel Granvia Okayama	Mar. 1995	329	11; max. 1,300 people	7
Hotel Granvia Hiroshima	Jul. 1987	407	12; max. 1,200 people	9
Umekoji Potel Kyoto	Oct. 2020	144	1; max. 60 people	2
Hotel Vischio Toyama	Mar. 2022	182		1
The Osaka Station Hotel, Autograph Collection	Jul. 2024	418	5; max. 900 people	4
Hotel Granvia Hiroshima South Gate	Mar. 2025	380		1
Total number of Hotel Granvia rooms (6 hotels)		2,538		
Total number of Hotel Vischio rooms (4 hotels)		1,195		
Total number of other hotels' rooms (3 hotels)		689		

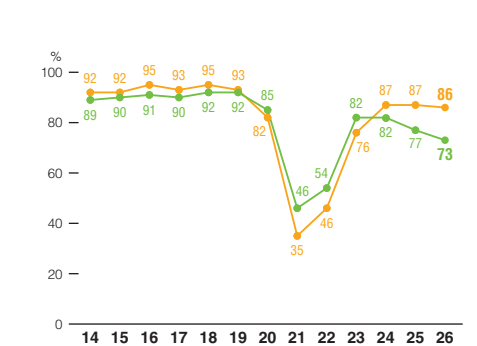
*3 Rebranded in June 2018



Average ADR



Average OCC



Average RevPAR

