

Corporate Profile As of March 31, 2026

Date of establishment : April 1, 1987
 Common stock : ¥226.1 billion
 Shares outstanding : 455,561,300
 Employees at work : 22,524 (non-consolidated)
 47,225 (consolidated)
 Number of subsidiaries : 139 (incl. 58 consolidated subsidiaries)

Businesses Fiscal year ended March 31, 2026

Total route length, number of stations, and rolling stock as of March 31, 2026

Railway Services					
Total route length	4,897.5 kilometers Shinkansen: 937.7 kilometers Conventional lines: 3,959.8 kilometers	Number of passengers	Total 1,807 million Shinkansen: 99 million Conventional lines: 1,732 million Kansai urban area: 1,461 million Other: 317 million	Passenger-kilometers	Total 56,966 million Shinkansen: 23,092 million Conventional lines: 33,874 million Kansai urban area: 27,607 million Other: 6,267 million
Number of stations	1,151				
Number of rolling stock	6,285				
Note: The total route length and number of stations are the sum of the first-class railway business and the second-class railway business.		Note: Passengers using both Shinkansen and conventional lines during one journey are counted as one passenger in the totals.			
			Train-kilometers per day		Total 483 thousand Shinkansen: 135 thousand Conventional lines: 347 thousand

Consolidated Segments As of March 31, 2026

Note: The data reflects new business segments adopted from the fiscal year ended March 31, 2024.

Mobility Business

Railway Services

- Shinkansen, conventional lines
 Consolidated subsidiary 1 company
 Subsidiary Sagano Scenic Railway Co., Ltd.

Buses and Ferry Services

- Consolidated subsidiaries 3 companies
 Subsidiaries West Japan JR Bus Company
 JR Bus Chugoku Company / JR West Miyajima Ferry Co., Ltd.

Construction

- Construction, maintenance works, electric works
 Consolidated subsidiaries 9 companies
 Main subsidiaries West Japan Railway Technos Corporation /
 West Japan Railway Technia Co., Ltd. /
 West Japan Electric Technologies Co., Ltd. / Daitetsu Kogyo Co., Ltd.

Cleaning and Maintenance Work

- Consolidated subsidiaries 3 companies
 Main subsidiary JR West Maintec Co., Ltd.

Others

- Consolidated subsidiaries 4 companies
 Main subsidiaries JR West Japan Transportation Service Co., Ltd.
 JR West Customer Relations Co., Ltd.

Retail Business

Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of Via Inn accommodation-oriented budget hotels
 Consolidated subsidiaries 8 companies
 Main subsidiaries West Japan Railway Daily Service Net Company
 West Japan Railway Food Service Net Company
 West Japan Railway Fashion Goods Company
 JR West Via Inn Co., Ltd.

Department Store

- Operation of JR Kyoto Isetan and Isetan shops in Lucua Osaka
 Consolidated subsidiary 1 company
 Subsidiary West Japan Railway Isetan Limited

Wholesale

- Consolidated subsidiary 1 company
 Subsidiary Japan Railway West Trading Co.

Real Estate Business

Shopping Center Operations

- Operation of shopping centers in station buildings and surrounding areas of stations
 Consolidated subsidiaries 11 companies
 Main subsidiaries JR West Japan Shopping Center Development Company
 JR West Urban Development Co., Ltd.

Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities in surrounding areas of stations and underneath elevated tracks
- Development of condominiums and communities along railway belts
 Consolidated subsidiaries 5 companies
 Subsidiaries Kyoto Station Building Development Co., Ltd.
 JR West Station City Co., Ltd. / JR West Real Estate & Development Company / JR West Properties Co., Ltd. /
 JR West Real Estate Investment Advisors Co., Ltd.

Hotels

- Operation of hotels directly connected to main stations
 Consolidated subsidiaries 2 companies
 Main subsidiaries West Japan Railway Hotel Development Limited
 Wakayama Terminal Building Co., Ltd.

Travel and Regional Solutions Business

Travel and Regional Solutions Business

- Consolidated subsidiary 1 company
 Subsidiary Nippon Travel Agency Co., Ltd.

Other Businesses

Other Businesses

- Advertising services, civil engineering and construction consultant services, information services, etc.
 Consolidated subsidiaries 9 companies
 Subsidiaries West Japan Marketing Communications, Inc.
 JR West Japan Consultants Company
 JR West IT Solutions Company
 JR West Japan General Building Service Co., Ltd.
 JR West Japan Marunich Co., Ltd.
 JR West Financial Management Co., Ltd.
 West Japan Railway Welnet Company
 JR West Innovations Co., Ltd.
 Trailblazer Inc.