

Corporate Profile As of March 31, 2025

Date of establishment : April 1, 1987
Common stock : ¥226.1 billion
Shares outstanding : 471,009,800
Employees at work : 21,665 (non-consolidated)
45,450 (consolidated)
Number of subsidiaries : 145 (incl. 60 consolidated subsidiaries)

Businesses Fiscal year ended March 31, 2025

Total route length, number of stations, and rolling stock as of March 31, 2025

Railway Services					
Total route length	4,897.5 kilometers Shinkansen: 937.7 kilometers Conventional lines: 3,959.8 kilometers	Number of passengers	Total 1,758 million Shinkansen: 92 million Conventional lines: 1,668 million Kansai urban area: 1,426 million Other: 308 million	Passenger-kilometers	Total 54,975 million Shinkansen: 21,707 million Conventional lines: 33,268 million Kansai urban area: 27,057 million Other: 6,210 million
Number of stations	1,150				
Number of rolling stock	6,303				
Note: The total route length and number of stations are the sum of the first-class railway business and the second-class railway business.		Note: Passengers using both Shinkansen and conventional lines during one journey are counted as one passenger in the totals.			
			Train-kilometers per day	Total 481 thousand Shinkansen: 134 thousand Conventional lines: 347 thousand	

Consolidated Segments As of March 31, 2025

Note: The data reflects new business segments adopted from the fiscal year ended March 31, 2024.

Mobility Business

Railway Services

- Shinkansen, conventional lines
Consolidated subsidiary 1 company
Subsidiary Sagano Scenic Railway Co., Ltd.

Buses and Ferry Services

- Consolidated subsidiaries 3 companies
Subsidiaries West Japan JR Bus Company
JR Bus Chugoku Company / JR West Miyajima Ferry Co., Ltd.

Construction

- Construction, maintenance works, electric works
Consolidated subsidiaries 9 companies
Main subsidiaries West Japan Railway Technos Corporation / West Japan Railway Technia Co., Ltd. / West Japan Electric Technologies Co., Ltd. / Daitetsu Kogyo Co., Ltd.

Cleaning and Maintenance Work

- Consolidated subsidiaries 3 companies
Main subsidiary JR West Maintec Co., Ltd.

Others

- Consolidated subsidiaries 4 companies
Main subsidiaries JR West Japan Transportation Service Co., Ltd.
JR West Customer Relations Co., Ltd.

Retail Business

Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of Via Inn accommodation-oriented budget hotels
Consolidated subsidiaries 7 companies
Main subsidiaries West Japan Railway Daily Service Net Company
West Japan Railway Food Service Net Company
West Japan Railway Fashion Goods Company

Department Store

- Operation of JR Kyoto Isetan and Isetan shops in Lucua Osaka
Consolidated subsidiary 1 company
Subsidiary West Japan Railway Isetan Limited

Wholesale

- Consolidated subsidiary 1 company
Subsidiary Japan Railway West Trading Co.

Real Estate Business

Shopping Center Operations

- Operation of shopping centers in station buildings and surrounding areas of stations
Consolidated subsidiaries 11 companies
Main subsidiaries JR West Japan Shopping Center Development Company
JR West Urban Development Co., Ltd.

Hotels

- Operation of hotels directly connected to main stations
Consolidated subsidiaries 6 companies
Main subsidiaries West Japan Railway Hotel Development Limited
Hotel Granvia Osaka Co., Ltd.

Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities in surrounding areas of stations and underneath elevated tracks
- Development of condominiums and communities along railway belts
Consolidated subsidiaries 5 companies
Subsidiaries Kyoto Station Building Development Co., Ltd.
JR West Station City Co., Ltd. / JR West Real Estate & Development Company / JR West Properties Co., Ltd. / JR West Real Estate Investment Advisors Co., Ltd.

Travel and Regional Solutions Business

Travel and Regional Solutions Business

- Consolidated subsidiary 1 company
Subsidiary Nippon Travel Agency Co., Ltd.

Other Businesses

Other Businesses

- Advertising services, civil engineering and construction consultant services, information services, etc.
Consolidated subsidiaries 8 companies
Subsidiaries West Japan Marketing Communications, Inc.
JR West Japan Consultants Company
JR West IT Solutions Company
JR West Japan General Building Service Co., Ltd.
JR West Japan Marunix Co., Ltd.
JR West Financial Management Co., Ltd.
West Japan Railway Welnet Company
JR West Innovations Co., Ltd.