CORPORATE **OVERVIEW**

OPERATING ENVIRONMENT

BUSINESS

DATA

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Corporate Profile As of March

Date of establishment: April 1, 1987 Common stock :¥226.1 billion

Shares outstanding : 244,001,600 Employees at work

:21,314 (non-consolidated)

44,366 (consolidated)

Number of subsidiaries: 143

(incl. 61 consolidated

subsidiaries)

Businesses

Total route

length

FY ended March

Total route length, number of stations, and rolling stock as of March 31, 2024

Railway Services

Note: Passengers using both Shinkansen and conventional lines during one journey are counted as one passenger in the totals.

4.897.5 kilometers

Number of rolling stock 6,412

the Shinkansen and conventional lines.

Note: The total route length is the sum of

Shinkansen : 937.7 kilometers Conventional lines

: 3,959.8 kilometers Number of stations 1,150

Number of passengers Total 1.731 million

Shinkansen: 81 million Conventional lines: 1,668 million Kansai urban area: 1.395 million Other: 320 million

Passengerkilometers Total 54.036 million

Shinkansen: 20,092 million Conventional lines: 33,943 million Kansai urban area: 26.641 million Other: 7.301 million

Trainkilometers per day

Total 485 thousand

Shinkansen: 122 thousand Conventional lines: 363 thousand

Note: The data reflects new business segments adopted from the fiscal year ended March 31, 2024.

Consolidated Segments As of March

Mobility Business

Railway Services

 Shinkansen, conventional lines Consolidated subsidiary 1 company Subsidiary Sagano Scenic Railway Co., Ltd.

Buses and Ferry Services

Consolidated subsidiaries 3 companies Subsidiaries West Japan JR Bus Company Chugoku |R Bus Company / |R West Miyajima Ferry Co., Ltd.

Construction

 Construction, maintenance works, electric works Consolidated subsidiaries 9 companies Main subsidiaries West Japan Railway Technos Corporation / West Japan Railway Techsia Co., Ltd. / West Japan Electric Technologies Co., Ltd. / Daitetsu Kogyo Co., Ltd.

Cleaning and Maintenance Work

Consolidated subsidiaries 3 companies Main subsidiary JR West Maintec Co., Ltd.

Others

Consolidated subsidiaries 5 companies Main subsidiaries | R West Japan Linen Co., Ltd. JR West Japan Transportation Service Co., Ltd.

Retail Business

Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- accommodation-oriented budget hotels Consolidated subsidiaries 7 companies Main subsidiaries

West Japan Railway Daily Service Net Company West Japan Railway Food Service Net Company West Japan Railway Fashion Goods Company

Department Store

Operation of Via Inn

 Operation of JR Kyoto Isetan and Isetan shops in Lucua Osaka

Consolidated subsidiary 1 company Subsidiary West Japan Railway Isetan Limited

Wholesale

Consolidated subsidiary 1 company Subsidiary Japan Railway West Trading Co.

Real Estate Business

Shopping Center Operations

 Operation of shopping centers in station buildings and surrounding areas of stations Consolidated subsidiaries 11 companies Main subsidiaries

JR West Japan Shopping Center Development Company IR West Urban Development Co., Ltd.

Hotels

 Operation of hotels directly connected to main stations Consolidated subsidiaries 6 companies Main subsidiaries West Japan Railway Hotel Development Limited Hotel Granvia Osaka Co., Ltd.

Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and communities along railway belts Consolidated subsidiaries 5 companies Subsidiaries Kyoto Station Building Development Co., Ltd. Osaka Terminal Building Co., Ltd. / JR West Real Estate & Development Company / IR West Properties Co., Ltd. / JR West Real Estate Investment Advisors Co., Ltd

Travel and Regional Solutions Business

Travel and Regional Solutions Business

Consolidated subsidiary 1 company Subsidiary Nippon Travel Agency Co., Ltd.

Other Businesses

Other Businesses

 Advertising services, civil engineering and construction consultant services, information services, etc.

Consolidated subsidiaries 8 companies Subsidiaries

West Japan Marketing Communications, Inc. JR West Japan Consultants Company JR West IT Solutions Company JR West Japan General Building Service Co., Ltd IR West Japan Marunix Co., Ltd. JR West Financial Management Co., Ltd. West Japan Railway Welnet Company IR West Innovations Co., Ltd.