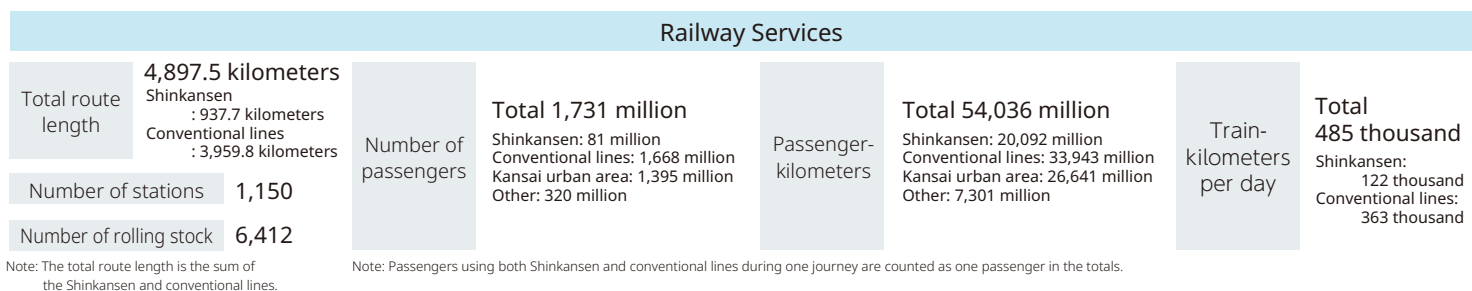


## Corporate Profile As of March 31, 2024

Date of establishment : April 1, 1987  
 Common stock : ¥226.1 billion  
 Shares outstanding : 244,001,600  
 Employees at work : 21,314 (non-consolidated)  
 44,366 (consolidated)  
 Number of subsidiaries : 143 (incl. 61 consolidated subsidiaries)

## Businesses FY ended March 31, 2024

Total route length, number of stations, and rolling stock as of March 31, 2024



## Consolidated Segments As of March 31, 2024

Note: The data reflects new business segments adopted from the fiscal year ended March 31, 2024.

### Mobility Business

#### Railway Services

- Shinkansen, conventional lines  
 Consolidated subsidiary 1 company  
 Subsidiary Sagano Scenic Railway Co., Ltd.

#### Buses and Ferry Services

- Consolidated subsidiaries 3 companies  
 Subsidiaries West Japan JR Bus Company  
 Chugoku JR Bus Company / JR West Miyajima Ferry Co., Ltd.

#### Construction

- Construction, maintenance works, electric works  
 Consolidated subsidiaries 9 companies  
 Main subsidiaries West Japan Railway Technos Corporation / West Japan Railway Technia Co., Ltd. / West Japan Electric Technologies Co., Ltd. / Daitetsu Kogyo Co., Ltd.

#### Cleaning and Maintenance Work

- Consolidated subsidiaries 3 companies  
 Main subsidiary JR West Maintec Co., Ltd.

#### Others

- Consolidated subsidiaries 5 companies  
 Main subsidiaries JR West Japan Linen Co., Ltd.  
 JR West Japan Transportation Service Co., Ltd.

### Retail Business

#### Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of Via Inn accommodation-oriented budget hotels  
 Consolidated subsidiaries 7 companies  
 Main subsidiaries West Japan Railway Daily Service Net Company  
 West Japan Railway Food Service Net Company  
 West Japan Railway Fashion Goods Company

#### Department Store

- Operation of JR Kyoto Isetan and Isetan shops in Lucua Osaka  
 Consolidated subsidiary 1 company  
 Subsidiary West Japan Railway Isetan Limited

#### Wholesale

- Consolidated subsidiary 1 company  
 Subsidiary Japan Railway West Trading Co.

### Real Estate Business

#### Shopping Center Operations

- Operation of shopping centers in station buildings and surrounding areas of stations  
 Consolidated subsidiaries 11 companies  
 Main subsidiaries JR West Japan Shopping Center Development Company  
 JR West Urban Development Co., Ltd.

#### Hotels

- Operation of hotels directly connected to main stations  
 Consolidated subsidiaries 6 companies  
 Main subsidiaries West Japan Railway Hotel Development Limited  
 Hotel Granvia Osaka Co., Ltd.

#### Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and communities along railway belts  
 Consolidated subsidiaries 5 companies  
 Subsidiaries Kyoto Station Building Development Co., Ltd.  
 Osaka Terminal Building Co., Ltd. / JR West Real Estate & Development Company / JR West Properties Co., Ltd. / JR West Real Estate Investment Advisors Co., Ltd.

### Travel and Regional Solutions Business

#### Travel and Regional Solutions Business

- Consolidated subsidiary 1 company  
 Subsidiary Nippon Travel Agency Co., Ltd.

### Other Businesses

#### Other Businesses

- Advertising services, civil engineering and construction consultant services, information services, etc.  
 Consolidated subsidiaries 8 companies  
 Subsidiaries West Japan Marketing Communications, Inc.  
 JR West Japan Consultants Company  
 JR West IT Solutions Company  
 JR West Japan General Building Service Co., Ltd.  
 JR West Japan Marunix Co., Ltd.  
 JR West Financial Management Co., Ltd.  
 West Japan Railway Welnet Company  
 JR West Innovations Co., Ltd.