

Corporate Profile As of March 31, 2023

Date of establishment : April 1, 1987

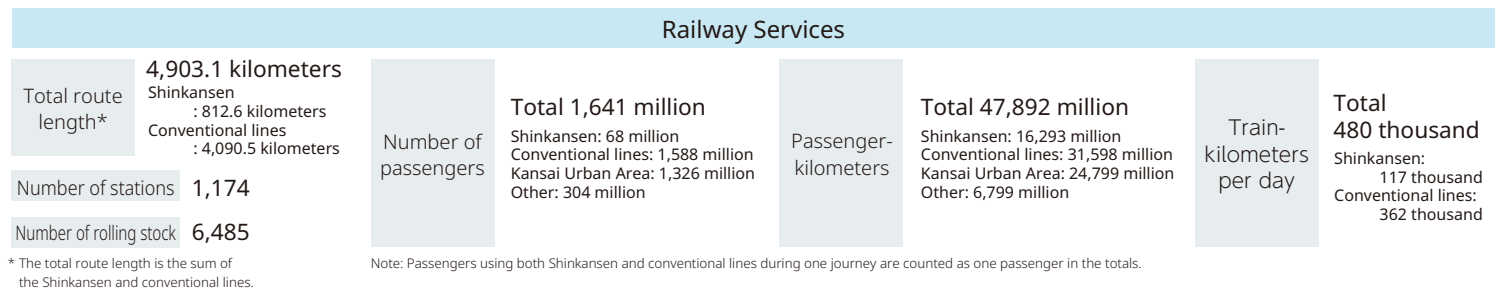
Common stock : ¥226.1 billion

Shares outstanding : 244,001,600

Employees at work : 21,727 (non-consolidated)
44,897 (consolidated)

Number of subsidiaries : 146
(incl. 60 consolidated subsidiaries)

Businesses FY ended March 31, 2023 Total route length, number of stations, and rolling stock as of March 31, 2023



Consolidated Segments As of March 31, 2023 Note: The data illustrates new business segments adopted from the fiscal year ending March 31, 2024.

Mobility Business

Railway Services

- Shinkansen, conventional lines
Consolidated subsidiary 1 company
Subsidiary Sagano Scenic Railway Co., Ltd.

Buses and Ferry Services

- Consolidated subsidiaries 3 companies
- Subsidiaries West Japan JR Bus Company
Chugoku JR Bus Company / JR West Miyajima Ferry Co., Ltd.

Construction

- Construction, maintenance works, electric works
Consolidated subsidiaries 9 companies
Main subsidiaries West Japan Railway Technos Corporation / West Japan Railway Technia Co., Ltd. / West Japan Electric Technologies Co., Ltd. / Daitetsu Kogyo Co., Ltd.

Cleaning and Maintenance Work

- Consolidated subsidiaries 3 companies
Main subsidiary JR West Maintec Co., Ltd.

Others

- Consolidated subsidiaries 5 companies
Subsidiaries JR West Japan Linen Co., Ltd.
JR West Japan Transportation Service Co., Ltd.

Retail Business

Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of Via Inn accommodation-oriented budget hotels
Consolidated subsidiaries 7 companies
Main subsidiaries West Japan Railway Daily Service Net Company
West Japan Railway Food Service Net Company
West Japan Railway Fashion Goods Company

Department Store

- Operation of JR Kyoto Isetan and Isetan shops in Lucua Osaka
Consolidated subsidiary 1 company
Subsidiary West Japan Railway Isetan Limited

Wholesale

- Consolidated subsidiary 1 company
Subsidiary Japan Railway West Trading Co.

Real Estate Business

Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and communities along railway belts
Consolidated subsidiaries 4 companies
Subsidiaries Kyoto Station Building Development Co., Ltd.
Osaka Terminal Building Co., Ltd. / JR West Real Estate & Development Company / JR West Properties Co., Ltd.

Shopping Centers

- Operation of shopping centers in station buildings and surrounding areas of stations
Consolidated subsidiaries 11 companies
Main subsidiaries JR West Japan Shopping Center Development Company
JR West Urban Development Co., Ltd.

Hotels

- Operation of hotels directly connected to main stations
Consolidated subsidiaries 6 companies
Main subsidiaries West Japan Railway Hotel Development Limited
Hotel Granvia Osaka Co., Ltd.

Travel and Regional Solution Business

Travel and Regional Solution Business

- Consolidated subsidiary 1 company
Subsidiary Nippon Travel Agency Co., Ltd.

Others

Others

- Advertising services, civil engineering and construction consultant services, information services, etc.
Consolidated subsidiaries 8 companies
Subsidiaries West Japan Marketing Communications, Inc.
JR West IT Solutions Company
JR West Japan Consultants Company
JR West Japan General Building Service Co., Ltd.
JR West Japan Marunich Co., Ltd.
JR West Financial Management Co., Ltd.
West Japan Railway Welnet Company
JR West Innovations Co., Ltd.