

Data

Consolidated Financial Data Years ended March 31

Please refer to the attached file (Excel) for data prior to the fiscal year ended March 31, 2012.



	12	13	14	15	16	17	18 ^{*2}	19	20 ^{*3}	21	22 ^{*4}
	(Billions of yen)										
Total Assets	2,642.9	2,613.7	2,687.8	2,786.4	2,843.1	3,007.8	3,071.8	3,237.5	3,275.2	3,479.4	3,702.4
Long-Term Debt and Payables	1,068.8	983.0	980.7	1,004.2	1,001.8	1,037.9	1,032.2	1,064.0	1,018.9	1,559.5	1,724.8
Total Liabilities	1,909.4	1,845.5	1,880.5	1,939.7	1,916.8	1,975.2	1,955.5	2,057.7	2,052.1	2,523.4	2,628.2
Non-Controlling Interests ^{*1}	[30.1]	[22.4]	[23.4]	[45.4]	[48.5]	[92.1]	[95.3]	[100.2]	[105.0]	[103.1]	[105.2]
Net Assets ^{*2}	733.5	768.1	807.3	846.7	926.3	1,032.6	1,116.3	1,179.8	1,223.1	956.0	1,074.2
Operating Revenues (Revenues from third parties)	1,287.6	1,298.9	1,331.0	1,350.3	1,451.3	1,441.4	1,500.4	1,529.3	1,508.2	898.1	1,031.1
Transportation	839.0	844.9	851.3	868.4	928.7	929.1	950.8	953.9	933.4	476.8	544.1
Retail	233.5	234.6	240.1	220.1	232.0	233.9	239.8	245.5	226.0	142.2	124.2
Real estate	93.5	90.9	102.2	87.2	108.8	109.5	139.6	148.5	165.1	145.7	151.1
Other businesses	121.4	128.4	137.1	174.4	181.5	168.8	170.0	181.3	183.6	133.3	211.5
Operating Income	109.7	129.4	134.5	139.7	181.5	176.3	191.3	196.9	160.6	(245.5)	(119.0)
Transportation	76.7	90.1	91.0	100.6	125.1	121.7	130.3	136.2	105.3	(252.1)	(144.3)
Retail	(2.9)	(0.4)	4.4	1.5	5.3	5.2	7.2	6.1	3.8	(15.0)	(8.6)
Real estate	25.9	28.0	27.7	25.1	32.7	32.2	35.7	35.6	34.9	29.2	30.0
Other businesses	10.3	12.3	11.8	15.6	22.4	20.4	19.9	21.2	19.7	(5.1)	2.9
Elimination and intergroup	(0.3)	(0.4)	(0.5)	(3.3)	(4.1)	(3.3)	(2.0)	(2.4)	(3.1)	(2.4)	0.8
Non-operating revenues	7.9	6.8	7.7	9.0	7.8	8.0	9.0	9.4	8.8	13.0	23.6
Non-operating expenses	35.2	31.6	29.4	26.8	27.1	23.7	22.6	23.0	21.1	24.8	25.5
Balance of financial expenses	(32.4)	(30.0)	(27.5)	(24.9)	(23.3)	(21.6)	(20.2)	(18.8)	(18.2)	(19.5)	(18.1)
Interest and dividend income	0.4	0.3	0.5	0.9	0.7	0.6	0.7	1.1	1.2	0.9	3.2
Interest expenses	32.9	30.4	28.0	25.8	24.1	22.3	20.9	20.0	19.4	20.4	21.4
Recurring Profit	82.4	104.6	112.9	121.9	162.2	160.7	177.7	183.3	148.3	(257.3)	(121.0)
Extraordinary profit (loss)	(2.2)	(4.9)	(1.2)	0.7	(17.1)	(23.0)	(7.1)	(26.1)	(7.6)	(17.3)	15.4
Extraordinary profit	27.6	41.5	26.3	69.5	21.5	19.6	32.8	29.0	23.0	31.9	58.8
Extraordinary loss	29.8	46.5	27.6	68.7	38.6	42.6	39.9	55.2	30.7	49.3	43.3
Profit attributable to owners of parent	29.4	60.1	65.6	66.7	85.8	91.2	110.4	102.7	89.3	(233.2)	(113.1)
EBITDA	279.1	290.3	288.5	289.3	338.1	339.1	356.1	361.3	332.2	(70.8)	42.9
Transportation	216.3	223.6	219.3	225.8	256.8	258.9	266.9	270.6	243.8	(109.9)	(16.4)
Retail	3.0	4.7	9.5	6.6	10.8	10.7	12.4	11.4	9.6	(9.5)	(2.7)
Real estate	45.5	46.3	45.3	41.9	49.9	49.7	56.5	57.8	58.9	54.6	55.6
Other businesses	17.5	19.3	18.3	22.4	29.1	27.7	27.3	29.2	28.7	3.1	12.3
Cash Flows From Operating Activities	206.2	238.0	237.7	223.6	259.8	234.1	275.1	289.7	240.1	(103.2)	(86.4)
Cash Flows From Investing Activities	(199.1)	(154.7)	(165.3)	(212.9)	(233.2)	(295.8)	(166.3)	(247.4)	(268.6)	(211.6)	(188.7)
Free Cash Flows	7.0	83.2	72.3	10.7	26.6	(61.6)	108.7	42.3	(28.5)	(314.9)	(275.1)
Cash Flows From Financing Activities	(36.8)	(85.2)	(47.8)	1.6	(31.3)	44.3	(71.4)	(7.1)	(29.1)	446.7	384.6
Net increase (decrease) in cash equivalents	(29.1)	(1.9)	24.5	12.3	(4.6)	(17.3)	38.1	35.1	(57.6)	131.7	109.5

Note: Figures in parentheses are negative values; Record high figures.^{*1} Non-Controlling Interests were included in liabilities prior to the fiscal year ended March 1998, and are accounted for as part of net assets from the fiscal year ended March 2007. All these are indicated by [].^{*2} From the fiscal year ended March 31 2018, accompanying partial amendments to "Accounting Standard for Tax Effect Accounting," the method of offsetting deferred tax assets and deferred tax liabilities in the "Assets" and "Liabilities" sections has been changed.^{*3} From the fiscal year ended March 31 2020, in the "Retail" segment, the method of recording revenues has changed due to a change in the contracts with tenant stores in stations.^{*4} Effective from the fiscal year ended March 31, 2022, the Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020), etc.