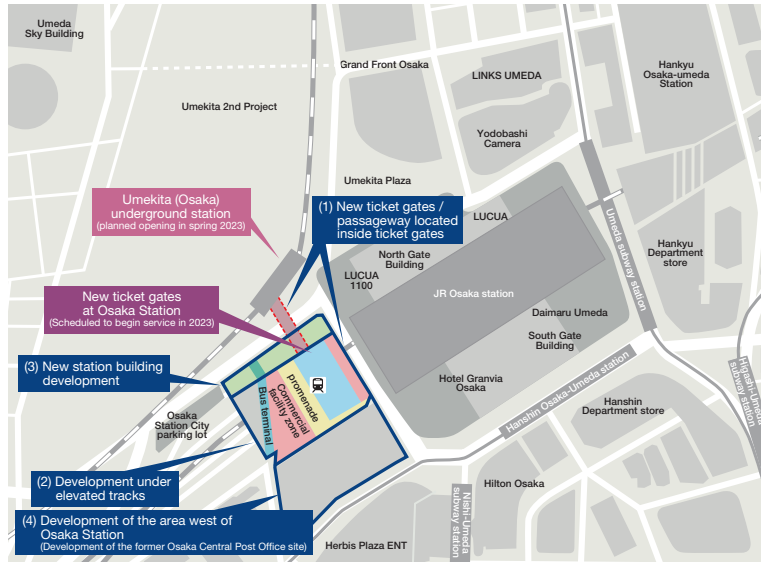


Strategy

Large-Scale Projects

Osaka



- (1) New ticket gates / passageway located inside ticket gates
- (2) Development under elevated tracks
 - Opening: In stages from fall 2024 to spring 2027
 - Total floor space: approx. 7,000 m²
 - Uses: Commercial facilities, bus terminal, etc.
- (3) New station building development
 - Opening: Fall 2024
 - Total floor space: approx. 60,000 m²
 - Scale: Above ground, 23 floors; below ground, 1 floor
 - Uses: Offices, commercial facilities, etc.
- (4) Development of the area west of Osaka Station (Development of the former Osaka Central Post Office site)
 - * Joint project with Japan Post Co., Ltd. and JTB Corporation
 - Opening: Completion planned for March 2024
 - Total floor space: approx. 227,000 m²
 - Scale: Above ground, 39 floors; below ground, 3 floors
 - Uses: Offices, commercial facilities, hotel, theater, etc.



- Umekita (Osaka) Station
 - ◇ Above ground section: New station building (above ground station building)
 - Opening: Summer 2024: Partial opening of common-use areas
 - Spring 2025: Full opening
 - Ground area: Approx. 12,500 m²
 - Uses: Station plaza (boarding areas for tourist buses and taxis, etc.) commercial facilities, etc.
 - ◇ Umekita (Osaka) Underground Station
 - * Relocation of a portion of a branch line of the Tokaido Line underground and opening of a new station
 - Opening: Spring 2023

Hiroshima



- New Station Building Development
 - Planned opening: Spring 2025
 - Building area: Approx. 14,000 m²
 - Total floor space: Approx. 111,000 m²
 - Scale: Above ground, 20 floors; below ground, 1 floor; height: Approx. 100 m
 - Uses:
 - Shopping center / cinema complex (Store floor space: approximately 25,000 m²)
 - High-class accommodation-oriented hotel VISCHIO (Approximately 400 rooms)
 - Parking lot directly connected to station building (Approx. 500 spaces)
 - Parking lot in separate building (Approx. 400 spaces)

Sannomiya



- New Station Building Development
 - * Joint project with Urban Renaissance Agency (UR)
 - Planned opening: FY2030.3
 - Total floor space: Approx. 100,000 m²
 - Scale: 160 meters in height
 - Uses: Commercial facilities, hotel, offices, plaza

