

## Corporate Overview

## Businesses

## CORPORATE PROFILE As of March 31, 2022

Date of establishment	: April 1, 1987
Common stock	: ¥226.1 billion
Shares outstanding	: 244,001,600
Employees at work	: 22,715 (non-consolidated) 46,779 (consolidated)
Number of subsidiaries	: 150 (incl. 61 consolidated subsidiaries)

BUSINESSES FY ended March 31, 2022  
Total route length, number of stations, and rolling stock as of March 31, 2022

## Railway Services

Total route length	: 4,903.1 kilometers
Shinkansen	812.6 kilometers
Conventional lines	4,090.5 kilometers

\* The total route length is the sum of the Shinkansen and conventional lines.

Number of stations	: 1,174
Number of rolling stock	: 6,494
Number of passengers	: Total 1,470 million
Shinkansen	44 million
Conventional lines	1,436 million
Kansai Urban Area	1,194 million
Other	273 million
Passenger-kilometers	: Total 37,303 million
Shinkansen	9,745 million
Conventional lines	27,557 million
Kansai Urban Area	21,888 million
Other	5,668 million
Train-kilometers per day	: Total 480 thousand
Shinkansen	116 thousand
Conventional lines	363 thousand

Note: Passengers using both Shinkansen and conventional lines during one journey are counted as one passenger in the totals.

## CONSOLIDATED SEGMENT As of March 31, 2022

## Transportation

## Railway Services

- Shinkansen, Conventional lines
- Consolidated subsidiary: 1 company  
Subsidiary: Sagano Scenic Railway Co., Ltd.



## Bus Services

- Express buses, conventional buses
- Consolidated subsidiaries: 2 companies  
Subsidiaries: West Japan JR Bus Company  
Chugoku JR Bus Company

## Ferry Services

- Consolidated subsidiary: 1 company  
Subsidiary: JR West Miyajima Ferry Co., Ltd.

## Retail

## Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of VIA INN accommodation-oriented budget hotels

Consolidated subsidiaries: 7 companies  
Main subsidiaries: West Japan Railway Daily Service Net Company  
West Japan Railway Food Service Net Company  
West Japan Railway Fashion Goods Company

## Department Store

- Operation of JR Kyoto Isetan and isetan shops in LUCUA Osaka
- Consolidated subsidiary: 1 company  
Subsidiary: West Japan Railway Isetan Limited



## Wholesale and others

Consolidated subsidiaries: 2 companies  
Subsidiaries: Japan Railway West Trading Co.  
West Japan Railway Sanin Development Company

## Real Estate

## Shopping Centers

- Operation of shopping centers in station buildings and surrounding areas of stations
- Consolidated subsidiaries: 11 companies  
Main subsidiaries: JR West Japan Shopping Center Development Company  
JR West Urban Development Co., Ltd.



## Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and community along railway belts

Consolidated subsidiaries: 4 companies  
Subsidiaries: Kyoto Station Building Development Co., Ltd.  
Osaka Terminal Building Co., Ltd.  
JR West Real Estate & Development Company  
JR West Properties Co., Ltd.

## Other Businesses

## Hotels

- Operation of hotels directly connected to main stations
- Consolidated subsidiaries: 6 companies  
Main subsidiaries: West Japan Railway Hotel Development Limited  
HOTEL GRANVIA OSAKA Co., LTD.

## Travel Services

Consolidated subsidiary: 1 company  
Subsidiary: Nippon Travel Agency Co., Ltd.

## Construction

- Construction, Maintenance Works, Electric Works, etc.
- Consolidated subsidiaries: 10 companies  
Main subsidiaries: DAITETSU KOGYO Co., LTD.  
Nishinohon Electric System Co., Ltd.  
WEST JAPAN RAILWAY TECHSIA Co., Ltd.



## Others

- Advertising Services, Cleaning and Maintenance Works, etc.
- Consolidated subsidiaries: 15 companies  
Main subsidiaries: West Japan Marketing Communications, Inc.  
JR West MAINTEC Co., LTD.