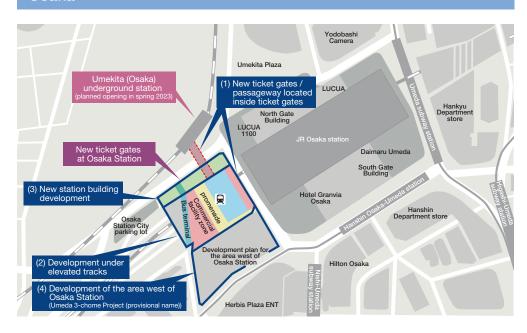
Strategy

Large-scale projects

Osaka



- (1) New ticket gates / passageway located inside ticket gates
- (2) Development under elevated tracks
 - Opening: In stages from fall 2024 to fall 2027
 - Total floor space: approx. 7,000 m²
 - Uses: Commercial facilities, bus terminal, etc.
- (3) New station building development
 - Opening: Fall 2024
 - Total floor space: approx. 60,000 m²
 - Scale: Above ground, 23 floors; below ground, 1 floor
 - Uses: Offices, commercial facilities, etc.
- (4) Development of the area west of Osaka Station (Umeda 3-chome Project (provisional name))
 - * Joint project with Japan Post Co., Ltd. and JTB Corporation
 - Opening: Completion planned for March 2024
 - Total floor space: approx. 227,000 m²
 - Scale: Above ground, 39 floors; below ground, 3 floors
 - Uses: Offices, commercial facilities, hotels, theater, etc.



(3) New station building development



(4) Development of the area west of Osaka Station

Hiroshima



- Planned opening: Spring 2025
- Building area: Approx. 14,000 m²
- Total floor space: Approx. 111,000 m²
- Scale: Above ground, 20 floors;
- below ground, 1 floor; height: Approx. 100 m
- Uses
- Shopping center / cinema complex (Store floor space: approximately 25,000 m²)
- High-class accommodation-oriented hotel VISCHIO
- (Approximately 400 rooms)
- Parking lot directly connected to station building (Approx. 500 spaces)
- Parking lot in separate building (Approx. 400 spaces)

Toyama



- Planned opening: Spring 2022
- Site area: Approx. 7,930 m²
- Total floor space: Approx. 38,100 m²
- Scale: Above ground, 12 floors
- Uses:
- Commercial facilities (approx. 80 stores)
- High-class accommodation-oriented hotel VISCHIO (Approximately 180 rooms)
- Multistory parking lot (approx. 400 spaces over 5 floors)