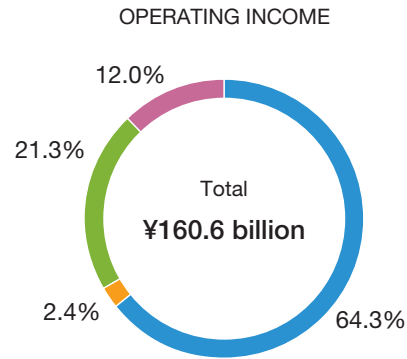
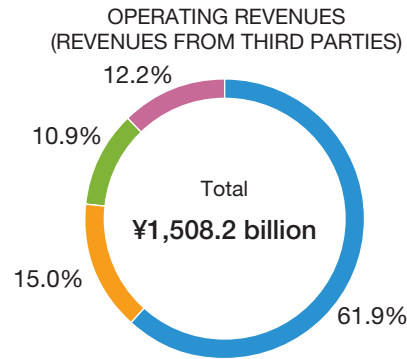


Corporate Overview

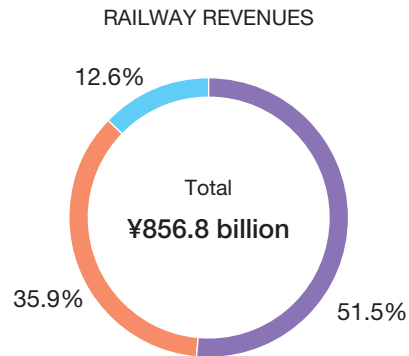
Revenue Composition, Service Area

REVENUE COMPOSITION FY ended March 31, 2020

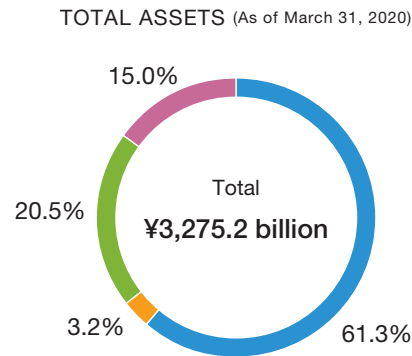


- Transportation ¥933.4 billion
- Retail ¥226.0 billion
- Real Estate ¥165.1 billion
- Other Businesses..... ¥183.6 billion

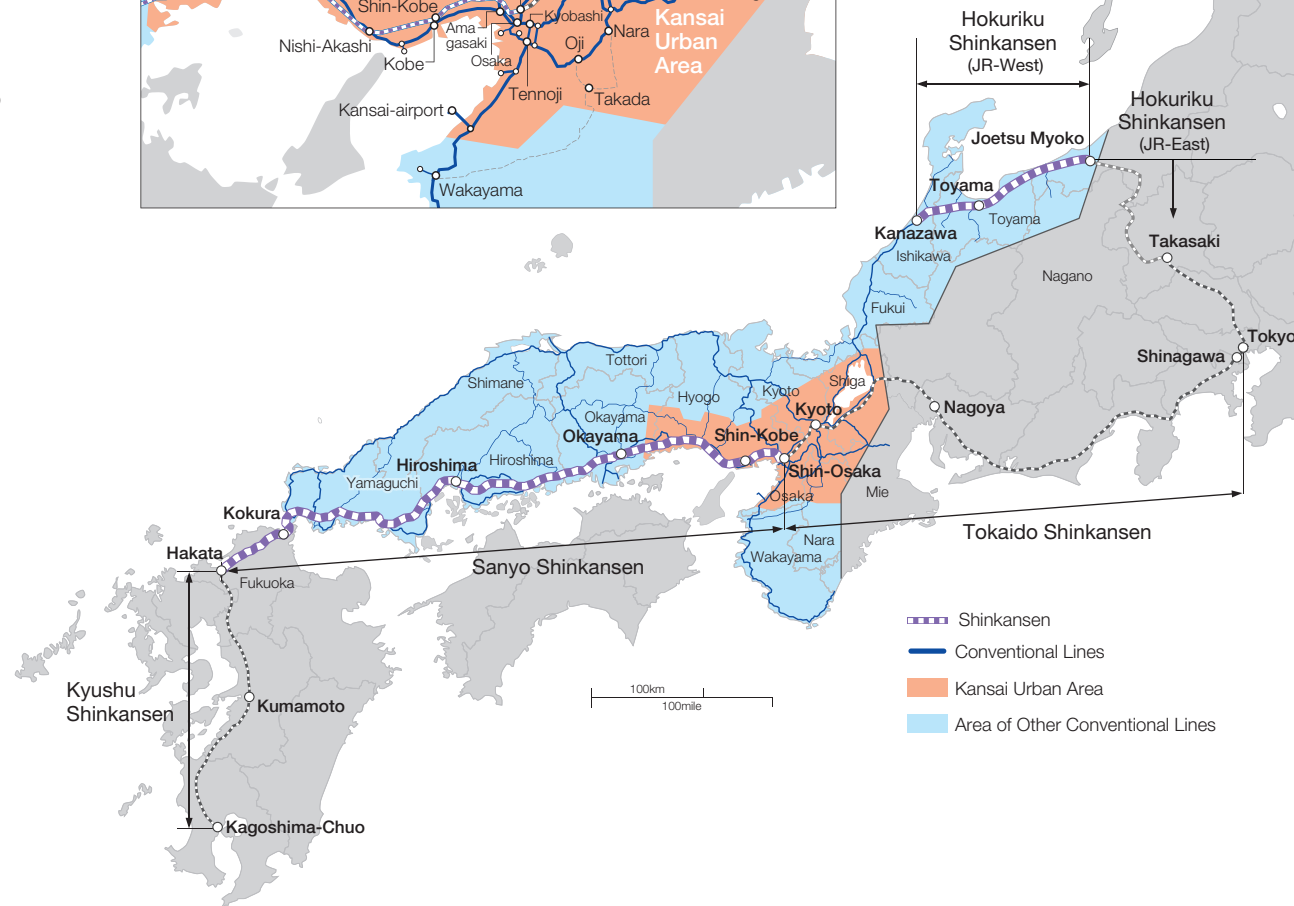
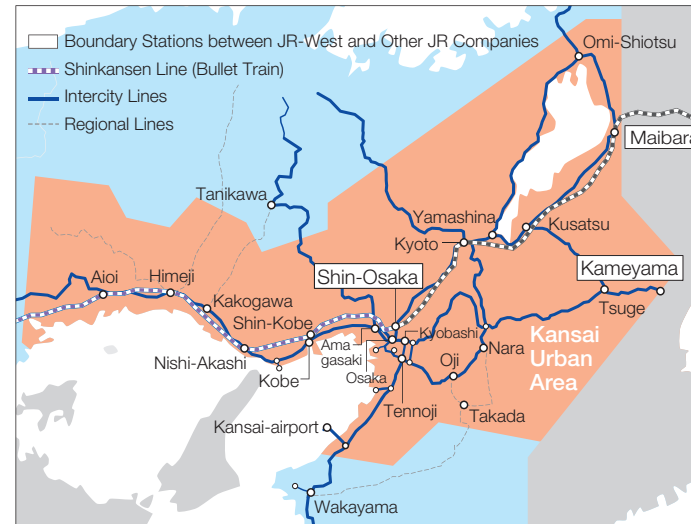
- Transportation ¥105.3 billion
- Retail ¥3.8 billion
- Real Estate..... ¥34.9 billion
- Other Businesses..... ¥19.7 billion



- Shinkansen ¥441.2 billion
- Kansai Urban Area (Kyoto-Osaka-Kobe Area) ¥307.5 billion
- Other Conventional Lines ¥108.1 billion



- Transportation ¥2,140.8 billion
- Retail ¥111.8 billion
- Real Estate..... ¥717.2 billion
- Other Businesses..... ¥522.8 billion



Note: Percentages of operating income and total assets calculated excluding consolidation adjustment amounts.