

Corporate Overview

Businesses

CORPORATE PROFILE As of March 31, 2020

Date of establishment	: April 1, 1987
Common stock	: ¥100 billion
Shares outstanding	: 191,334,500
Employees at work	: 24,439 (non-consolidated) 48,323 (consolidated)
Number of subsidiaries	: 156 (incl. 64 consolidated subsidiaries)

BUSINESSES As of March 31, 2020

Railway Services

Total route length	: 4,903.1 kilometers
Shinkansen	812.6 kilometers
Conventional lines	4,090.5 kilometers

* The total route length is the sum of the Shinkansen and conventional lines.

Number of stations : 1,174

Number of passenger cars: 6,441

Number of passengers	: Total 1,911 million
Shinkansen	82 million
Conventional lines	1,848 million
Kansai Urban Area	1,540 million
Other	361 million

Passenger-kilometers	: Total 58,588 million
Shinkansen	20,610 million
Conventional lines	37,977 million
Kansai Urban Area	29,693 million
Other	8,284 million

Train-kilometers per day	: Total 517 thousand
Shinkansen	124 thousand
Conventional lines	393 thousand

CONSOLIDATED SEGMENT As of March 31, 2020

Transportation

Railway Services

- Shinkansen, Conventional lines

Consolidated subsidiary: 1 company
Subsidiary: Sagano Scenic Railway



Bus Services

- Express buses, conventional buses

Consolidated subsidiaries: 2 companies
Subsidiaries: West Japan JR Bus Company
Chugoku JR Bus Company

Ferry Services

Consolidated subsidiary: 1 company
Subsidiary: JR West Miyajima Ferry Co., Ltd.

Retail

Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of VIA INN accommodation-oriented budget hotels

Consolidated subsidiaries: 7 companies
Main subsidiaries: West Japan Railway Daily Service Net Company
West Japan Railway Food Service Net Company
West Japan Railway Fashion Goods Co., Ltd.

Department Store

- Operation of JR Kyoto Isetan and isetan shops in LUCUA Osaka

Consolidated subsidiary: 1 company
Subsidiary: West Japan Railway Isetan Limited



Wholesale and others

Consolidated subsidiaries: 2 companies
Subsidiaries: Japan Railway West Trading Company,
West Japan Railway Sanin Development Company

Real Estate

Shopping Centers

- Operation of shopping centers in station buildings and surrounding areas of stations

Consolidated subsidiaries: 11 companies
Main subsidiaries: JR West Japan Shopping Center Development Company
KOBE SC DEVELOPMENT COMPANY — Changed name to JR West Urban Development Co., Ltd. in August 2020

Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and community along railway belts

Consolidated subsidiaries: 4 companies
Subsidiaries: Kyoto Station Building Development Co., Ltd.
Osaka Terminal Building Company
JR WEST REAL ESTATE & DEVELOPMENT COMPANY
JR West Properties Co., Ltd.



Other Businesses

Hotels

- Operation of hotels directly connected to main stations

Consolidated subsidiaries: 6 companies
Main subsidiaries: West Japan Railway Hotel Development Limited
Hotel Granvia Osaka Co., Ltd.

Travel Services

Consolidated subsidiary: 1 company
Subsidiary: Nippon Travel Agency Co., Ltd.

Construction

- Construction, Maintenance Works, Electric Works, etc.

Consolidated subsidiaries: 10 companies
Main subsidiaries: DAITETSU KOGYO Co., LTD.
WEST JAPAN RAILWAY
TECHNOS CORPORATION
Nishinohon Electric System Co., Ltd.



Others

- Advertising Services, Cleaning and Maintenance Works, etc.

Consolidated subsidiaries: 18 companies
Main subsidiaries: West Japan Marketing Communications, Inc.
JR West MAINTEC Co., LTD.