

Corporate Overview

Major businesses in consolidated segment

As of March 31, 2019

Transportation

Railway Services

- Shinkansen, Conventional lines
- Consolidated subsidiary: 1 company
Subsidiary: Sagano Scenic Railway



Bus Services

- Express buses, conventional buses
- Consolidated subsidiaries: 2 companies
Subsidiaries:
West Japan JR Bus Company
Chugoku JR Bus Company



Ferry Services

- Consolidated subsidiary: 1 company
Subsidiary: JR West Miyajima Ferry Co., Ltd.

Retail

Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of VIA INN accommodation-oriented budget hotels

Consolidated subsidiaries: 7 companies
Main subsidiaries:
West Japan Railway Daily Service Net Company
West Japan Railway Food Service Net Company
West Japan Railway Fashion Goods Co., Ltd.



Department Store

- Operation of JR Kyoto Isetan and isetan shops in LUCUA osaka
- Consolidated subsidiary: 1 company
Subsidiary: West Japan Railway Isetan Limited



Wholesale and others

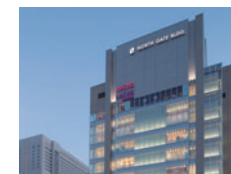
Consolidated subsidiaries: 2 companies
Subsidiaries: Japan Railway West Trading Company, West Japan Railway Sanin Development Company

Real Estate

Shopping Centers

- Operation of shopping centers in station buildings and surrounding areas of stations

Consolidated subsidiaries: 12 companies
Main subsidiaries:
JR West Japan Shopping Center Development Company
Tennoji Shopping Center Development Co., Ltd.
July 2019 Merger with JR West Japan Shopping Center Development Company as the surviving company
KOBE SC DEVELOPMENT COMPANY



Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and community along railway belts

Consolidated subsidiaries: 4 companies
Subsidiaries:
Kyoto Station Building Development Co., Ltd.
Osaka Terminal Building Company
JR WEST REAL ESTATE & DEVELOPMENT COMPANY
JR West Properties Co., Ltd.



Other Businesses

Hotels

- Operation of hotels directly connected to main stations

Consolidated subsidiaries: 6 companies
Main subsidiaries: West Japan Railway Hotel Development Limited
Hotel Granvia Osaka Co., Ltd.



Travel Services

Consolidated subsidiary: 1 company
Subsidiary: Nippon Travel Agency Co., Ltd.

Construction

- Construction, Maintenance Works, Electric Works, etc.

Consolidated subsidiaries: 9 companies
Main subsidiaries: DAITETSU KOGYO Co., LTD.
WEST JAPAN RAILWAY TECHNOS CORPORATION
Nishinohon Electric System Co., Ltd.



Others

- Advertising Services, Cleaning and Maintenance Works, etc.

Consolidated subsidiaries: 18 companies
Main subsidiaries: West Japan Marketing Communications, Inc.
JR West MAINTEC Co., LTD.