

Corporate Overview

# JR-West's Corporate Profile, Service Area, Revenue Composition

**CORPORATE PROFILE (AS OF MARCH 31, 2014)**

Date of establishment: April 1, 1987  
 Common stock: ¥100 billion  
 Shares outstanding: 193,735,000  
 Employees: 27,300 (non-consolidated)  
 46,006 (consolidated)  
 Number of subsidiaries: 142 (incl. 62 consolidated subsidiaries)

**BUSINESSES**

**Transportation**

**Railway**  
 Total route length: 5,015.7 kilometers  
 Shinkansen 644.0 kilometers  
 Conventional lines 4,371.7 kilometers  
 \* The total route length is the sum of the Shinkansen and conventional lines.  
 Number of stations: 1,222  
 Number of passenger cars: 6,511  
 Number of passengers: Total 1,858 million  
 Shinkansen 67 million  
 Conventional lines 1,806 million  
 Kansai Urban Area 1,488 million  
 Other 372 million  
 Passenger-kilometers: Total 55,894 million  
 Shinkansen 17,617 million  
 Conventional lines 38,276 million  
 Kansai Urban Area 29,012 million  
 Other 9,264 million

**Train-kilometers per day: Total 524 thousand**  
 Shinkansen 108 thousand  
 Conventional lines 415 thousand

- Bus Services
- Ferry Services

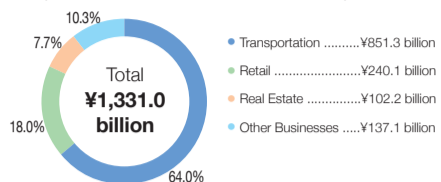
**Sales of Goods and Food Services:**  
 Sales of goods, department stores, wholesale of various goods  
**Real Estate:**  
 Shopping center operations, sales and leasing real estate services  
**Other Businesses:**  
 Hotel services, travel services, rental of goods, construction, etc.

**SERVICE AREA**

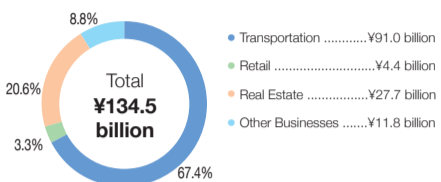
- Western part of Honshu, the main island of Japan, and northern part of Kyushu
- Approx. 1/3 of Japan's population and GDP

**REVENUE COMPOSITION (FY ENDED MARCH 31, 2014)**

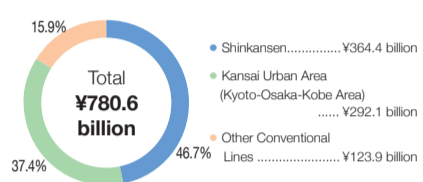
**OPERATING REVENUES (REVENUES FROM THIRD PARTIES)**



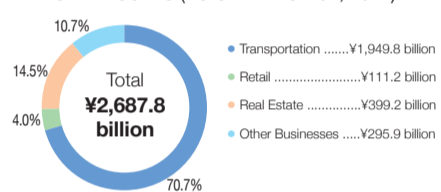
**OPERATING INCOME**



**RAILWAY REVENUES**



**TOTAL ASSETS (AS OF MARCH 31, 2014)**



**SHINKANSEN**



**Tokaido and Sanyo Shinkansen N700A**  
 Operating section Tokyo – Hakata  
 Typical train configuration 16 cars  
 Maximum speed 300km/h



**Sanyo and Kyushu Shinkansen N700**  
 Operating section Shin-Osaka – Kagoshima-Chuo  
 Typical train configuration 8 cars  
 Maximum speed 300km/h



**Hokuriku Shinkansen W7**  
 Operating section Tokyo – Kanazawa  
 Typical train configuration 12 cars  
 Maximum speed 260km/h  
 \* Operations to commence with the opening of the Kanazawa segment of the Hokuriku Shinkansen in spring 2015.

**CONVENTIONAL LINES**



**225 series commuter train**  
 Operating section Kansai Urban area  
 Typical train configuration 8 cars  
 Maximum speed 130km/h



**Thunderbird limited express**  
 Operating section Osaka – Kanazawa, Toyama, etc.  
 Typical train configuration 9 cars  
 Maximum speed 130km/h

