

Corporate Overview

JR-West's Corporate Profile, Service Area, Revenue Composition

CORPORATE PROFILE (AS OF MARCH 31, 2013)

Date of establishment: April 1, 1987
Common stock: ¥100 billion
Shares outstanding: 198,256,600
Employees: 26,889 (non-consolidated)
45,326 (consolidated)
Number of subsidiaries: 143 (incl. 64 consolidated subsidiaries)

BUSINESSES

Transportation

• Railway
Total route length: 5,015.7 kilometers
Shinkansen 644.0 kilometers
Conventional lines 4,371.7 kilometers
* The total route length is the sum of the Shinkansen and conventional lines.
Number of stations: 1,222
Number of passenger cars: 6,534
Number of passengers: Total 1,813 million
Shinkansen 65 million
Conventional lines 1,763 million
Kansai Urban Area 1,451 million
Other 365 million
Passenger-kilometers: Total 54,769 million
Shinkansen 17,171 million
Conventional lines 37,598 million
Kansai Urban Area 28,490 million
Other 9,108 million

Train-kilometers per day: Total 526 thousand
Shinkansen 107 thousand
Conventional lines 418 thousand

- Bus Services
- Ferry Services

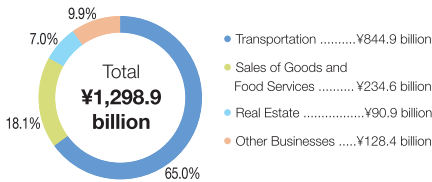
Sales of Goods and Food Services:
Sales of goods, department stores, wholesale of various goods
Real Estate:
Shopping center operations, sales and leasing real estate services
Other Businesses:
Hotel services, travel services, rental of goods, construction, etc.

SERVICE AREA

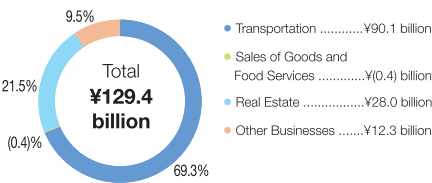
- Western part of Honshu, the main island of Japan, and northern part of Kyushu
- Approx. 1/3 of Japan's population and GDP

REVENUE COMPOSITION
(FY ENDED MARCH 31, 2013)

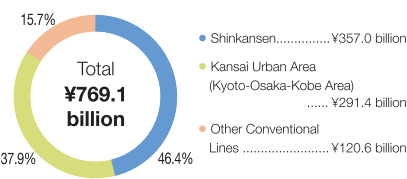
OPERATING REVENUES
(REVENUES FROM THIRD PARTIES)



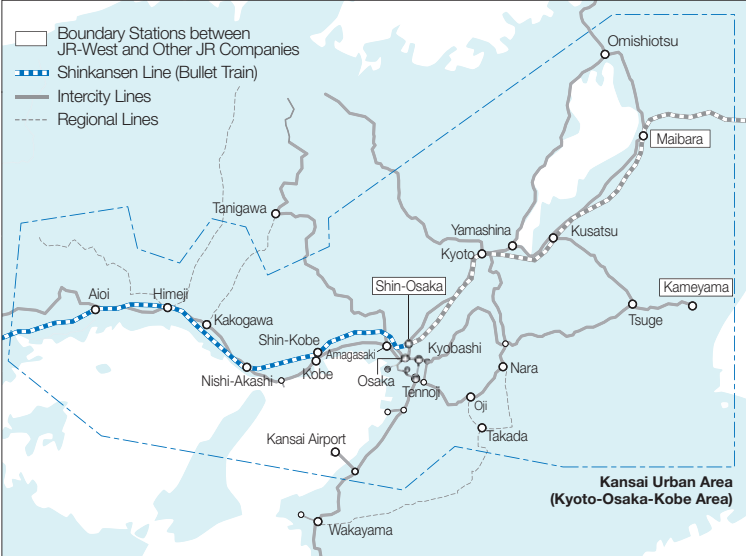
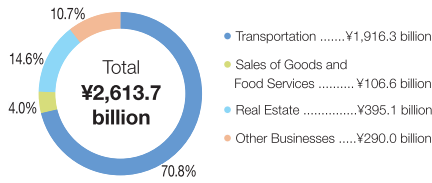
OPERATING INCOME



RAILWAY REVENUES



TOTAL ASSETS (AS OF MARCH 31, 2013)



225 series commuter train
Typical train configuration 8 cars
Capacity 1,091
Maximum speed 130km/h

- Shinkansen Line (Bullet Train)
- Conventional lines
- Kansai Urban Area
- Area of Other Conventional Lines
- World Heritages



Iwami Ginzan Silver Mine and its Cultural Landscape



©Hiroshima Pref.
Hiroshima Peace Memorial (Genbaku Dome)



©Hiroshima Pref.
Itsukushima Shinto Shrine



Sunrise Izumo
Typical train configuration 7 cars
Capacity 150
Maximum speed 130km/h



Thunderbird limited express
Typical train configuration 9 cars
Capacity 546
Maximum speed 130km/h



Historic Monuments of Ancient Kyoto (Kyoto, Uji and Otsu Cities)



Sakura/Mizuho N700
Typical train configuration 8 cars
Capacity 546
Maximum speed 300km/h



Nozomi N700
Typical train configuration 16 cars
Capacity 1,323
Maximum speed 300km/h



Kuroshio limited express
Typical train configuration 6 cars
Capacity 360
Maximum speed 130km/h



Himeji-jo



Koyasan Kongobuji
Sacred Sites and Pilgrimage Routes in the Kii Mountain Range



©Nara City Sightseeing Information Center
Historic Monuments of Ancient Nara

Buddhist Monuments in the Horyu-ji Area