

● Corporate Overview

JR-West's Corporate Profile, Service Area, Revenue Composition

CORPORATE PROFILE (AS OF MARCH 31, 2011)

Date of establishment: April 1, 1987
 Common stock: ¥100 billion
 Shares outstanding: 2 million
 Employees: 26,705 (non-consolidated)
 45,703 (consolidated)
 Number of subsidiaries: 145 (incl. 65 consolidated subsidiaries)

BUSINESSES

Transportation

● Railway

Total route length: 5,012.7 kilometers
 Shinkansen 644.0 kilometers
 Conventional lines 4,368.7 kilometers

*The total route length is the sum of the Shinkansen and conventional lines.

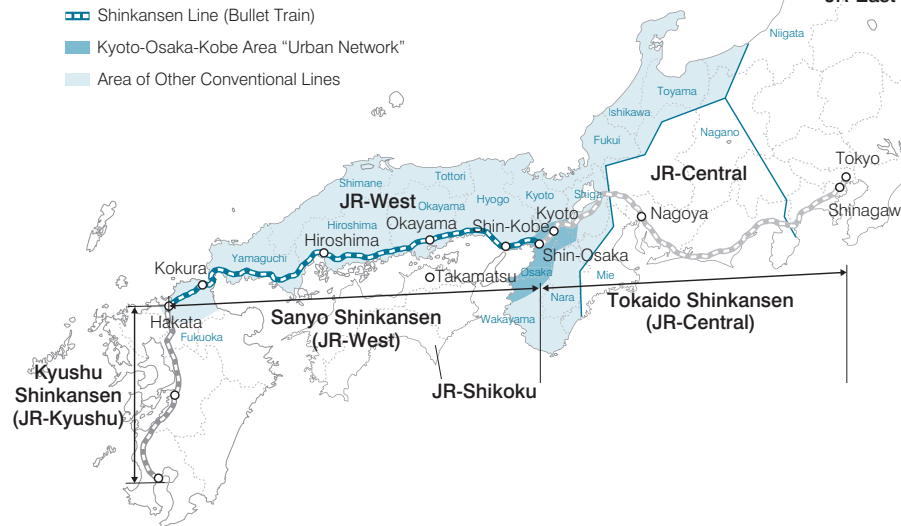
Number of stations: 1,222
 Number of passenger cars: 6,722
 Number of passengers: Total 1,778 million
 Shinkansen 60 million
 Conventional lines 1,732 million
 Passenger-kilometers: Total 52,614 million
 Shinkansen 15,546 million
 Conventional lines 37,067 million
 Train-kilometers per day: Total 531 thousand
 Shinkansen 103 thousand
 Conventional lines 427 thousand

- Bus Services
- Ferry Services

Sales of Goods and Food Services
 Real Estate
 Other Businesses

SERVICE AREA

- Western part of Honshu, the main island of Japan, and northern part of Kyushu
- Approx. 1/3 of Japan's population and GDP



REVENUE COMPOSITION (FY ENDED MARCH 31, 2011)

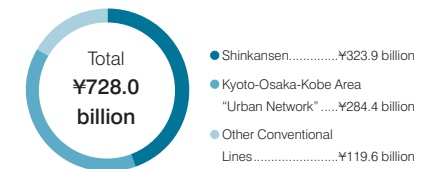
OPERATING REVENUES (REVENUES FROM THIRD PARTIES)



OPERATING INCOME



RAILWAY REVENUES



TOTAL ASSETS (AS OF MARCH 31, 2011)



Transportation: Railway services, passenger vehicle transportation services, ferry services
 Sales of Goods and Food Services: Sales of goods, department stores, wholesale of various goods
 Real Estate: Shopping center operations, sales and leasing real estate services
 Other Businesses: Hotel services, travel services, rental of goods, construction, etc.