

Business activities of JR-West Group

The JR-West Group consists of West Japan Railway Company, 64 consolidated subsidiaries, 88 non-consolidated subsidiaries, and 22 affiliated companies. (As of September 1, 2019)

We will continue enhancing the Group's strengths and take advantage of the Group's comprehensive capabilities to grow with the aim of achieving our vision—our ideal forms.

The JR-West Group and its employees all work together in wide-ranging business activities, which include transportation services based on railways and lifestyle-related services that take advantage of the features of our transportation services. In addition to this, we also work to develop new business sectors.

No *: Consolidated subsidiaries ** Non-consolidated subsidiaries *** Companies accounted for using the equity method
Note: Company names in each business segment are listed according to the main business activities. The names of the main companies only are listed.

Consolidated segments



Transportation Operations

- Railway Services**
- West Japan Railway Company
 - Sagano Scenic Railway Co., Ltd.
- Bus Services**
- West Japan JR Bus Company
 - Chugoku JR Bus Company
- Ferry Services**
- JR West Miyajima Ferry Co., Ltd.

Retail Business

- Sales of Goods and Food Services**
- West Japan Railway Daily Service Net Company
 - West Japan Railway Food Service Net Company
 - West Japan Railway Fashion Goods Company
 - Japan Railway Service Net Kanazawa Company
 - Japan Railway Service Net Okayama Company
 - Japan Railway Service Net Hiroshima Company
 - Japan Railway Service Net Fukuoka Company
- Wholesale**
- Japan Railway West Trading Co.
- Department Store**
- West Japan Railway Isetan Limited
- Other Retail Businesses**
- West Japan Railway Sanin Development Company



Real Estate Business

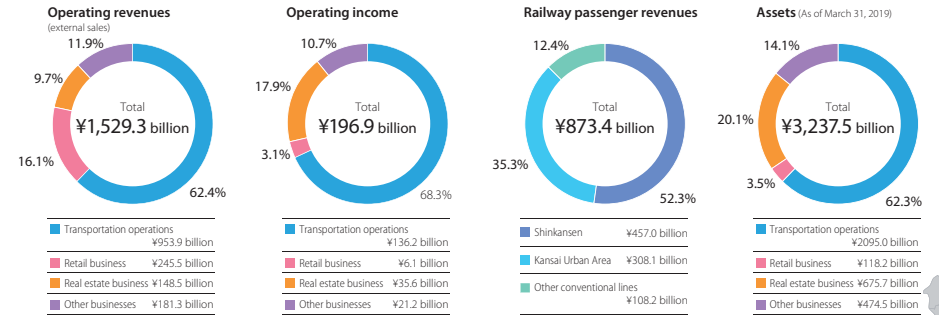
- Real Estate Sales and Leasing**
- Kyoto Station Building Development Co., Ltd.
 - Osaka Terminal Building Co., Ltd.
 - JR West Real Estate & Development Company
 - JR West Properties Co., Ltd.
- Shopping Center Management Business**
- Toyama Terminal Building Company
 - Kanazawa Terminal Development Co., Ltd.
 - KYOTO STATION CENTER Co., Ltd.
 - Kyoto Eki-Kanko Department Store Company
 - Shin-Osaka Station Store Company
 - JR West Osaka Development Co., Ltd.
 - JR West Japan Shopping Center Development Company
 - Wakayama Station Building Co., Ltd.
 - KOBE SC DEVELOPMENT COMPANY
 - Sanyo SC Development Co., Ltd.
 - Chugoku SC Development Company



Other Businesses

- Hotel Business**
- West Japan Railway Hotel Development Limited
 - HOTEL GRANVIA OSAKA Co., Ltd.
 - HOTEL GRANVIA OKAYAMA Co., Ltd.
 - HOTEL GRANVIA HIROSHIMA Co., Ltd.
 - Wakayama Terminal Building Co., Ltd.
 - Nara Hotel Co., Ltd.
 - Amagasaki Hotel Development Limited*
- Car Rental Business**
- West Japan Railway Rent-A-Car & Lease Co. Ltd.
- Travel Business**
- Nippon Travel Agency Co., Ltd.
- Machinery and Equipment Installation Business**
- West Japan Railway Techsia Co., Ltd.
- Rolling Stock and Equipment Business**
- WEST JAPAN RAILWAY TECHNOS CORPORATION
 - WEST JAPAN RAILWAY SHINKANSEN TECHNOLOGY CORPORATION
- Electrical Contracting Business**
- Nishinoh Electric System Co., Ltd.
 - West Japan Electric Technologies Co., Ltd.
- Electrical Equipment Business**
- TETSUDEN CO., LTD.
- Civil Engineering and Construction Consulting Business**
- JR West Japan Consultants Company
- Construction Business**
- RAILWAY TRACK AND STRUCTURES TECHNOLOGY CO., LTD.
 - DAITETSU KOGYO CO., LTD.
 - KOSEI CORPORATION**
 - JR WEST BUILT CO., LTD.
- Information Services Business**
- JR WEST IT Solutions Company
- Advertising Business**
- West Japan Marketing Communications Inc.
- Cleaning and Maintenance Business**
- JR WEST MAINTTEC Co., Ltd.
 - West Japan Railway Hiroshima MAINTTEC Co., Ltd.
 - JR West KANAZAWA MAINTTEC Co., Ltd.
 - West Japan Railway Fukujiyama MAINTTEC Co., Ltd.
 - JR West OKAYAMA MAINTTEC Co., Ltd.
 - JR West YONAGO MAINTTEC Co., Ltd.
 - JR West FUKUOKA MAINTTEC Co., Ltd.
- Other**
- JR West Japan Transportation Service Co., Ltd.
 - JR West Japan LINEN Co., Ltd.
 - JR West Japan MARUNIX Co., Ltd.
 - JR West Japan General Building Service Co., Ltd.
 - Osaka Energy Service Co., Ltd.*
 - POSSIBLE MEDICAL SCIENCE, LTD.*
 - JR West INNOVATIONS Co., Ltd.
 - West Japan Railway WellNet Company Limited
 - JR West Iwill Co., Ltd.*
 - JR West Financial Management Co., Ltd.
 - JR West Customer Relations Co., Ltd.

Composition of revenues Year ended March 31, 2019



Operating area

