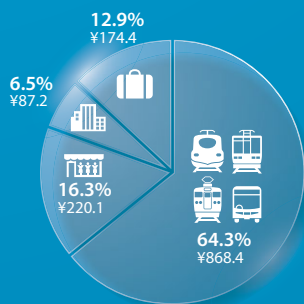


Overview

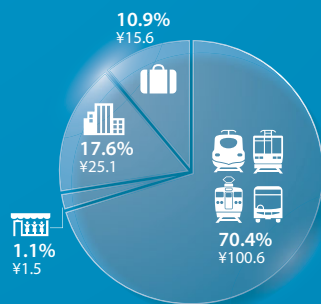
Operations Revenues (Billion) (Revenues from Third Parties)

Total
¥1,350.3 billion



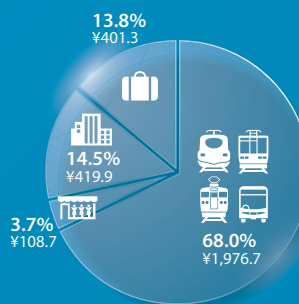
Operating Income (Billion)

Total
¥139.7 billion



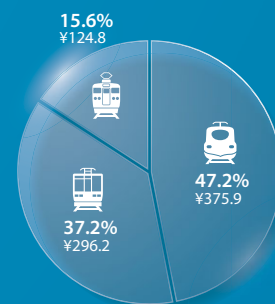
Total Assets (Billion) (As of March 31, 2015)

Total
¥2,786.4 billion



Railway Revenues (Billion)

Total
¥797.0 billion



Transportation Operations

Retail Business

Real Estate Business

Other Businesses



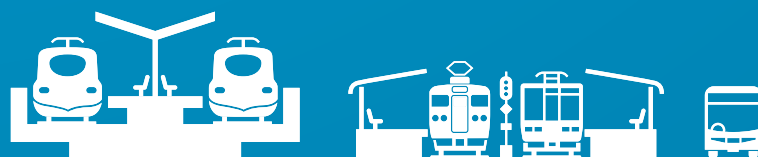
Shinkansen



Kansai Urban Area
(Kyoto-Osaka-Kobe Area)



Other Conventional Lines



Transportation Operations

JR-West's railway network comprises the Shinkansen, conventional lines in the Kansai Urban Area, and other conventional lines.



Shinkansen

The Shinkansen operated by JR-West consists of the Sanyo Shinkansen and the Hokuriku Shinkansen lines. The Sanyo Shinkansen Line is a high-speed intercity passenger service between Shin-Osaka Station in Osaka City and Hakata Station in Fukuoka City. The Hokuriku Shinkansen is one of the new Shinkansen lines, and the segment between Nagano Station and Kanazawa Station opened on March 14, 2015. Along the Hokuriku Shinkansen Line, JR West is the operating body for the segment between Joetsu Myoko and Kanazawa.

➡ See pages 18-19 for more details.



Kansai Urban Area

The Kansai Urban Area provides passenger transport services to the densely populated cities of Kyoto, Osaka, and Kobe and their surrounding areas. In fiscal 2015, JR-West served a daily average of 4.04 million passengers in the Kansai Urban Area. These passengers were mainly people commuting to and from work or school.

➡ See pages 20-21 for more details.



Other Conventional Lines

JR-West's other conventional lines consist of limited express trains for intercity transport, local transport for commuting to and from work or school in such core urban areas as Hiroshima and Okayama, and local lines through less populated areas.

➡ See page 22 for more details.

Number of passengers
1,837 million

Number of stations
1,195

Number of rolling stock
6,611

Total route length
5,007.1 km

Conventional lines
Route length **4,194.5** km
Passengers **1,784** million

Shinkansen
Route length **812.6** km
Passengers **69** million



Retail Business



JR-West's retail business mainly targets railway passengers, consisting of convenience stores, specialty stores, and food and beverage establishments located in and around station buildings, as well as department stores.

➔ See page 25 for more details.

Real Estate Business



JR-West's real estate business consists of the management of shopping centers in station buildings and other facilities, operation of large station buildings at terminal stations, development of commercial facilities near station areas and underneath elevated tracks, and real estate sales and leasing operations for residential and urban development focused on railway lines.

➔ See pages 25-26 for more details.

Other Businesses



JR-West's other businesses consist of a travel agency business, a hotel business, as well as an advertising agency business, maintenance and engineering services, and other businesses to facilitate the smooth and efficient operation of the mainstay railway business.

➔ See pages 26-27 for more details.