Overview

SCALE OF OPERATIONS







JR-West operates a railway network that stretches across an area of approximately 104,000 square kilometers, covering 18 prefectures in western Honshu and the northern tip of Kyushu with a total operating kilometerage of 5,012.7 kilometers. In addition to railway passenger services, JR-West operates retail, real estate, and other businesses that offer synergistic benefits with the railway business. The area served by JR-West's rail network is home to approximately 43 million people—34% of Japan's population—with a nominal GDP amounting to ¥167 trillion.







SCALE OF ACHIEVEMENTS



Sanyo Shinkansen

km per hour



Urban Network

3,900,000

passengers per day



Affiliated Businesses

subsidiaries

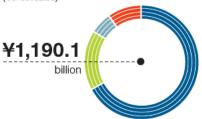
A significant portion of JR-West's revenue is derived from the Sanyo Shinkansen, a high-speed intercity transport line running at speeds of up to 300 kilometers per hour between Shin-Osaka Station in Osaka and Hakata Station in the city of Fukuoka in northern Kyushu. The line runs through several major cities in western Japan, including Kobe, Okayama, Hiroshima, and Kitakyushu.

JR-West's Urban Network provides services to the Kyoto-Osaka-Kobe metropolitan area, which has a population of more than 20 million. An average of 3.9 million passengers use JR-West's Urban Network daily (fiscal 2010), mainly for commuting to and from work or school.

In addition, 145 subsidiaries of JR-West (of which 65 are consolidated subsidiaries) operate affiliated businesses in such fields as sales of goods and food services, and real estate business. By generating synergies with JR-West's railway operations, these businesses aim to contribute to the expansion of the Group's earnings.

OPERATING REVENUES

by Business Segment (From Third Parties) (Consolidated)



- Transportation Operations 67%
- Sales of Goods and Food Services 17%
- Real Estate Business 6%
- Other Businesses 10%

OPERATING INCOME

by Business Segment (Consolidated)



- Transportation Operations 58%
- Sales of Goods and Food Services 4%
- Real Estate Business 29%
- Other Businesses 9%

RAILWAY OPERATING REVENUES

(Non-Consolidated)



- Shinkansen 43%
- Urban Network 40%
- Other Conventional Lines 17%