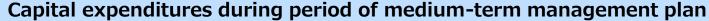
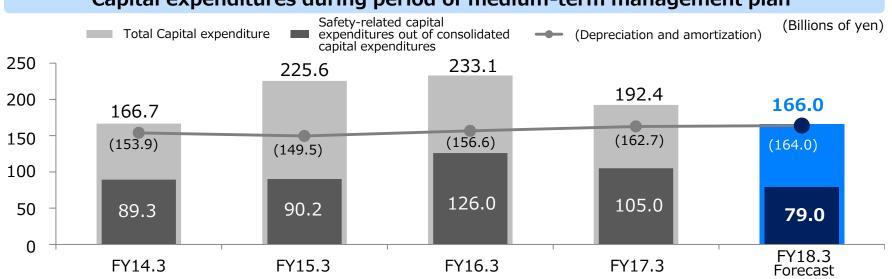
### Capital Expenditure Plan







## Total capital expenditure during the management plan period

#### Forecast (As of April 2015)

Total: ¥960.0 billion

### Capex for growth:

¥260.0 billion

Capex for ongoing operations: ¥700.0 billion

Safety-related capex: ¥480.0 billion

#### Forecast (As of April 2017)

Total: ¥984.0 billion

### Capex for growth: ¥279.0 billion

Capex for ongoing operations: ¥705.0 billion

**Safety-related capex:** ¥489.5 billion

# Major capital expenditure projects for FY18.3

#### Capex for growth

- · New station construction
- enhancing seamlessness (expanding ICOCA area)
- · LUCUA 1100 basement floor renovations [added]
- New hotel development (Umeda, etc.)[added]
- · Lease building development (Nagoya-Sakae, etc.)[added]

#### Safety-related capex

- ·Replacing/renovating rolling stock
- Three N700A trains on the Sanyo Shinkansen
- Kansai Urban Area (Osaka Loop Line, Hanwa Line)
- Implementing safety/disaster-prevention measures
- Improving safety on platforms
  [added items for implementation]
- Earthquake/tsunami countermeasures