• Numbers of consolidated subsidiaries as of March 31, 2017

## **Corporate Overview**

# Major businesses in consolidated segment

## **Transportation**

## Railway Services

• Shinkansen, Conventional lines Consolidated subsidiary: 1 company Subsidiary: Sagano Scenic Railway





## **Bus Services**

Express buses, conventional buses

Consolidated subsidiaries: 2 companies Subsidiaries:

West Japan JR Bus Company Chuqoku JR Bus Company





## **Ferry Services**

Consolidated subsidiary: 1 company Subsidiary: JR West Miyajima Ferry Co., Ltd.

## Retail

### Sales of Goods and Food Services

- Operation of stores within railway stations (convenience stores, gift shops, restaurants, etc.)
- Operation of VIA INN accommodation-oriented budget hotels

Consolidated subsidiaries: 7 companies Main subsidiaries:

West Japan Railway Daily Service Net Company West Japan Railway Food Service Net Company West Japan Railway Fashion Goods Co., Ltd.





## **Department Store**

• Operation of JR Kyoto Isetan and isetan shops in LUCUA osaka

Consolidated subsidiary: 1 company Subsidiary: West Japan Railway Isetan Limited



## Wholesale and others

Consolidated subsidiaries: 2 companies

Subsidiaries: Japan Railway West Trading Company, West Japan Railway Sanin Development Company

## **Real Estate**

## **Shopping Centers**

• Operation of shopping centers in station buildings and surrounding areas of stations

Consolidated subsidiaries: 12 companies Main subsidiaries:

JR West Japan Shopping Center Development Company Tennoji Shopping Center Development Co., Ltd. KOBE SC DEVELOPMENT COMPANY

## Real Estate Lease and Sale

- Operation of station buildings and development of commercial facilities surrounding areas of stations and underneath elevated tracks
- Development of condominiums and community along railway belts

Consolidated subsidiaries: 4 companies Subsidiaries:

Kyoto Station Building Development Co., Ltd. Osaka Terminal Building Company JR WEST REAL ESTATE & DEVELOPMENT COMPANY Ryoju Properties Co., Ltd.

## **Other Businesses**

## Hotels

• Operation of hotels directly connected to main stations

Consolidated subsidiaries: 6 companies

Main subsidiaries: West Japan Railway Hotel Development Limited Hotel Granvia Osaka Co., Ltd.



#### **Travel Services**

Consolidated subsidiary: 1 company Subsidiary: Nippon Travel Agency Co., Ltd.

#### Construction

Construction, Maintenance Works, Electric Works, etc.

Consolidated subsidiaries: 9 companies Main subsidiaries: DAITETSU KOGYO Co., LTD.

WEST JAPAN RAILWAY TECHNOS CORPORATION

West Japan Electric System Co., Ltd.

#### Others

• Advertising Services, Cleaning and Maintenance Works, etc.

Consolidated subsidiaries: 17 companies

Main subsidiaries: West Japan Marketing Communications, Inc., West Japan Railway MAINTEC Co., LTD.

